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the Gothic kingdom
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boys come
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FINANCIAL TIMES

Europe & Business Newsweek

WEEKEND/OCTOBER 30/DECEMBER 3 1993

Nippon Steel to shed 7,000 jobs in move to cut costs

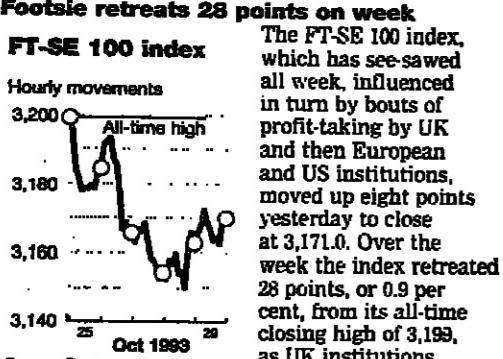
Nippon Steel, the world's largest steelmaker, is to shed 7,000 jobs in a further blow to Japan's employment market, which hit its weakest level for six years last month. The cuts, to be spread over three years, are the heaviest so far among Japan's top industrial companies as they seek to cut costs amid the worst recession for 20 years. Nippon Steel blamed the cuts on the rising yen and a reduction in domestic demand for steel caused by a shift of production overseas by its car and consumer electronics industry customers. Page 2

Nissan Motor, Japanese carmaker, reported a drop in first-half sales and forecast that it would not make a profit in the year to March. The group aims to cut 5,000 jobs over three years. Page 10

British Gas wins pipeline contracts British Gas and US energy group Tenneco won a contract to operate a \$1.65bn (£1.1bn) project to pipe natural gas 750 miles from Argentina to Chile. Page 2

Malaysia budgets for expansion: Malaysia has unveiled a mildly expansionary budget for next year, with substantial increases in development spending. Page 2

Footsie retreats 28 points on week



from the record strong performance of the market. London stocks, Page 13; Lex, Page 22; Markets, Page II

Hopes of interest rate cut dampened: Bank of England governor Eddie George damped speculation about an imminent cut in UK interest rates by suggesting it could jeopardise the goal of price stability. Page 22; Editorial Comment, Page 6

European plug plan could cost £20bn: Makers of standard square-pin UK electrical plugs and sockets are trying to kill a proposal for a common round-pin European system, which they say could cost as much as £20bn to introduce - about £1,000 for each UK household. Page 5

First skyscraper for Russia: Russian construction company Twentieth Trust Corporation plans to build Russia's first skyscraper in St Petersburg. The £40m cost will be financed through Russia's fledgeling securities market.

Hungarian TV staff complain of bias: About 300 employees at Hungary's state television demanded the resignation of its president, claiming he had endangered democracy by suspending a news editor and replacing him with a pro-government journalist.

Pay rise for British MPs: British Members of Parliament are to be offered a two-stage pay rise that would increase their salaries by nearly 5.5 per cent. Page 5

Stolen works of art recovered: Italian police recovered more than 1,000 works of art valued at £25m in Turin and Cuneo and arrested two people suspected of trafficking in stolen goods.

Police chiefs back Howard's decision: The Association of Chief Police Officers said it welcomed the decision of UK home secretary Michael Howard not to implement the most controversial proposed reforms of police pay and conditions in the Sheeby report. Page 5

Bank freezes small business tariff: Midland Bank stepped up competition for small business clients in the UK by freezing its tariff for the sector for a year. Page 4

Face of fortune: Turkish businessman, pioneering in the former Soviet republic of Turkmenistan gave the country's president, Saparmurat Niyazov, a gold mask cast in his likeness. The president has become the subject of orchestrated adoration since the country's independence two years ago.

STOCK MARKET INDICES		STERLING	
FT-SE 100:	3,171.0	(+0.0)	
Yield	3.71		
FT-SE Eurotrack 100	1,374.61	(+5.13)	
FT-SE All Share	1,565.37	(+22.32)	
Nikkei	18,702.97	(+22.32)	
New York Junctures			
Dow Jones and Ave	3,865.80	(-1.96)	
S&P Composite	467.80	(-0.07)	
US LUNCHTIME RATES		DOLLAR	
Federal Funds	.3%		
3-m Treas Bill Yld	3.085%		
Long Bond	104.4		
Yield	5.956%		
LONDON MONEY		STERLING	
3-month Interbank	5.5%	(5.5%)	
Libor long gilt future	Dec 114.2	(Dec 144)	
Brent 15-day Dec	\$15.92	(16.29)	
Gold	653	(56.0)	
New York Comex Dec	\$368.8	(370.2)	
London	\$368.8	(369.75)	
Tokyo close Y 105.23			

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Catalogue of mistakes at Queens Moat

Hotel group brought to its knees by £1.2bn debt

By Maggie Urry and
Peggy Hollinger

A CORPORATE horror story was unfolded yesterday when Queens Moat Houses published a 34-page catalogue of mistakes and mismanagement with its results for 1992.

The once high-flying hotel group formerly run by Mr John Hairstow, a typically aggressive 1980s entrepreneur, has been brought almost to its knees under nearly £1.2bn of debt.

Though some investors had become concerned by the company's rapid expansion, funded by high levels of debt and a number

of rights issues, few were prepared for yesterday's revelations. One shareholder said yesterday, "there was no way you could have discovered what was going on from previous sets of accounts".

The revelations included alleged breaches of company law, including the unlawful payment of more than £20m in dividends; the earlier overstatement of profits; losses of more than £1bn and a £503.9m positive write-down, and an apparent lack of financial controls. There were minimal

reporting systems, a scarcity of management information and no monthly consolidated accounts. There was no clearly defined treasury function.

These revelations could lead to an investigation by the department of trade and industry, although the company has not requested one.

Legal action against the group's former advisers, and directors is under consideration by the new management team - probably over the question of the dividend payments.

The former advisers included Bird Luckin, the auditors, Charterhouse Bank, the merchant bank, Beeson Gregory and De Zoete & Bevan, the joint stockbrokers. All either failed to return calls or refused to comment.

Mr Hairstow admitted the group had got out of control but defended himself yesterday blaming the spirit of the times. "The sheer size of the growth in the 1980s was such that it would take care of any mistakes," he said.

He said he was "perplexed" by

the £1.bn difference between a property valuation by Weatherall Green and Smith at the end of 1991 and that by Jones Lang Wootton at the end of 1992. "With so much at stake and with such a vast difference in the valuations the issue should go to arbitration," he said.

Mr Andrew Coppell, QMHL's new chief executive, said he could not comment on the differences, but said the JLW valuation had been subjected to lengthy and detailed

Continued on Page 22
Reports and background, Page 8
Lex, Page 22
London stocks, Page 13

- DTI and Stock Exchange told of more than £20m in unlawful dividends paid in 1991, 1992 and 1993
- 1992 pre-tax loss of £1.04bn. Exceptional losses of £939m including £803.9m write down
- 1991 profit £90.4m pre-tax restated as £56.3m loss
- 1993 interim loss £48.4m before tax
- Balance sheet July 4 1993 - net debt of £1.18bn, negative net assets £435.5m
- Legal action being considered against former advisers and directors
- Restructuring to be finalised by January 31, 1994, at a cost of £32m

Site chosen for central bank as summit settles wrangle over institutions

EC revives spirit of unity

By Lionel Barber and David Gardner in Brussels

EC LEADERS yesterday restored a semblance of unity to the European Community with a decision to base the future European Central Bank in Frankfurt as part of a wide-ranging agreement on the location of EC institutions.

But the deal struck at a special European summit in Brussels followed an acrimonious battle over the division of Euro-spoils which included veto threats by the UK and Spain.

The summit chaired by the Belgian presidency of the EC was called to revive Europe's faltering progress toward greater political and monetary integration after the near failure to ratify the Maastricht treaty.

The choice of Frankfurt as the location for the European Monetary Institute - the forerunner of the European Central Bank - was seen as a minimum step towards rebuilding credibility in European Monetary Union after the August 2 currency crisis which led to the suspension of the ERM.

Germany, which stands to render the D-Mark under the Maastricht treaty at the end of the century, fought tenaciously for the EMI. Chancellor Helmut Kohl's argument that the choice of Frankfurt was necessary to reassure Germans about the loss of their symbol of post-war stability carried the day over reservations from France and the UK.

The Bank of England said last night the decision was "a pity, not for the City but for the EMI."

The EMI, whose president will be Mr Alexandre Lamfalussy of Belgium, is the institutional anchor for the second stage of EMU due to begin on January 1, 1994 under the Maastricht treaty.

With the treaty set to enter

force on Monday, EC leaders used the one-day summit to pledge closer co-operation in foreign policy and the fight against organised crime, as well as a broad endorsement of the goal of a European monetary union by the end of the decade.

They also avoided a damaging row over the Uruguay Round world trade talks in which France is holding out for more concessions on farm trade.

Despite relief that the logjam over the location of more than 10 new institutions had been broken, there was also an air of contrition among EC leaders and a general admission that mistakes had been made before and after

the agreement on the Maastricht.

Mr Jacques Delors, president of the European commission, said: "In future, all the EC's institutions must be careful to be more transparent. This is a pre-condition for the progress of Europe."

During protracted luncheon haggling yesterday, both the UK and Spain threatened to veto the sites package unless they got the European Agency for the Evaluation of Medicinal Products.

After several hours, the prize went to the UK which immediately praised the deal as creating several hundred jobs and confirming Britain as a world leader in the pharmaceutical industry.

Spain was given two sites as the consolidation prize - the EC trademark office and a new institution responsible for monitoring health and safety.

Leaders in new drive for Ulster peace plan

By Philip Stephens, Political Editor, in Brussels

THE British and Irish governments last night responded to the escalating violence in Northern Ireland with a new drive towards a political settlement.

Mr John Major and Mr Albert Reynolds agreed during talks in Brussels to speed up work towards a framework agreement to persuade Ulster's constitutional parties to return to the negotiating table.

They rejected as a basis for peace the conclusions of recent talks between Mr John Hume of the SDLP and Mr Gerry Adams of Sinn Féin. There could be "no question" of the two governments adopting or endorsing Mr Hume's report of the dialogue. That report was passed yesterday for the first time to Mr Major by Mr Reynolds.

A joint communiqué, however, released by the British and Irish prime ministers after their meeting, left open the possibility of Sinn Féin being brought into the peace process if and when "a renunciation of violence had been made and sufficiently demonstrated". In those circumstances "new doors could open".

At the end of a week of the worst sectarian violence for two decades, the two leaders condemned the tit-for-tat

Continued on Page 22



Meeting of minds: UK prime minister John Major (right) talks with Irish prime minister Albert Reynolds in Brussels yesterday

Page 3
■ Treaty celebrations give way to sober talks
■ European Bank a boost for Frankfurt
■ Man in the News Page 6

Go-ahead for Jubilee Line extension into Docklands

By Charles Batchelor and Andrew Baxter

THE government gave the go-ahead yesterday for the £1.9bn London Underground Jubilee Line extension following a High Court ruling which released Canary Wharf, the Docklands property development, from UK insolvency legislation.

The announcement was accompanied by the award of orders worth more than £800m to GEC Alsthom, the Anglo-French engineering group, to supply rolling stock and power systems for the line. This is the first of the equipment orders to be announced.

A second order for £150m of construction work for BICC and AMEC was also signed yesterday. Further orders will be signed over the next year taking the total awarded and confirmed to £900m, said Sir Wilfrid Newton, London Transport chairman.

The decision to build the Jubilee Line ends four years of negotiations. The government had

insisted that the private sector contribute £400m to the link but for the past 18 months Canary Wharf has been in administration and the development project's bankers said they would provide the funds only when Canary

by 4 per cent for 3½ years.

The extension will run for 10 miles from Green Park in the west to Stratford in London's East End and involve the construction of 11 stations.

The journey time along the route, which passes under the River Thames four times, will be 22 minutes.

The line will make a large area of south and east London accessible by underground and increase the ease with which travellers can reach the Canary Wharf development.

Some 7,000 people work at Canary Wharf and this number is expected to rise to 10,000 by the middle of next year.

Mr John MacGregor, transport secretary, said that securing the £400m private sector contribution had been "a long and arduous process".

Building is expected to start in the next four to five months. "It is a large and complex project, but we will build it well, on time and on budget," said Sir Wilfrid.

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NEWS: INTERNATIONAL

Russian deputy PM milks poverty ticket

By John Lloyd in Moscow

MR SERGEI SHAKHRAI, a deputy prime minister and one of Russia's leading political figures, has sought to steal a march on other candidates in the forthcoming parliamentary elections - by declaring his poverty on the front page of the country's leading daily.

It is a move calculated to win support from a population

deeply cynical about their politicians' ability to enrich themselves through office.

It comes as the Central Electoral Commission has declared 25 parties or groupings registered for the election so far - with many of the established and aspirant names in Russia's political scene evident among their leading candidates for the 450-seat State Duma, or lower house of

the proposed new parliament.

The key groups are Russia's Choice, led by Mr Yegor Gaidar, the deputy prime minister; the Yavlinsky-Lukin-Boldyrev bloc, led by Mr Grigory Yavlinsky, the prominent economist; the grouping Civic Union in the name of Stability, Equity and Progress, headed by Mr Arkady Volsky, the industrialists' leader; the August party headed by Mr Konstantin Borovoi, the entrepreneur; the Russian All-People's Union, led by Mr Sergei Baburin, the nationalist leader; the Movement for Democratic Reform, headed by Mr Gavril Popov, the former mayor of Moscow; and Mr Shakrai's own Party of Russian Unity and Agreement - which, however, is not yet registered.

Mr Shakrai's initiative appears to be an attempt to

distinguish himself from candidates compromised by as yet unproven charges of corruption.

In a declaration which Izvestiya published as its lead story yesterday Mr Shakrai revealed that he earns Rs332,000 (about £187) a month as deputy premier; that he has the use of a four-room state dacha, but adds that it lacks "sauna, swimming pool, cook and servants." Just in case anyone thought he was

enjoying himself.

move to a five-room flat; that he shares a Volga saloon with relatives and that "each member of the family has a bicycle," that he has Rs14,000 (£7.86) in the savings bank.

Mr Shakrai admits that he has the use of a four-room

state dacha, but adds that it lacks "sauna, swimming pool, cook and servants." Just in case anyone thought he was

enjoying himself.

Sumitomo Metal Industries, which is to shed 3,000 jobs

A fall in new employment in manufacturing industry was a big factor in the reduction in the number of job offers in September, which fell from 70 per 100 job seekers in August to 68, the lowest since 1987, according to the management and co-ordination agency.

This pushed the unemployment rate up to 2.6 per cent, 0.1 of a percentage point more than in August. Although low by European standards, the number out of work is climbing fast, by 17 per cent from September 1992 to last month, to reach a total of 1.7m.

This is grim news for the Japanese government, which yesterday set up an emergency team under the most senior civil servant in the labour ministry, to come up with plans by mid-November to support employment.

The worsening jobs market, in a country long accustomed to almost full employment, provides an unwelcome distraction at a time when the seven-party coalition is struggling to pass laws to reform Japan's corruption-prone political system by the end of the year.

Similar factors were behind recent job cuts announced by two other Japanese steelmakers, NKK, which is to reduce its workforce by 3,200, and

Mr Morihiro Hosokawa, the prime minister, has implied he will resign if he misses the deadline.

NEWS IN BRIEF

Bonn MPs probe blood scandal

THE German parliament yesterday set up an inquiry into a growing scandal over HIV-infected blood products. Quentin Peel reports from Bonn. Two directors of a blood plasma laboratory, UB-Plasma of Koblenz, were arrested and charged with criminal negligence yesterday following evidence that infected blood had been delivered to hospitals and clinics in Germany and Austria.

Venezuela agrees bank reforms

The Venezuelan cabinet has approved reforms for the country's banking system, including provisions allowing foreign banks to own controlling interests in local banks. Joseph Maan writes from Caracas. The reforms, opposed by some bankers, represent the last big element in an economic adjustment programme initiated in Venezuela in 1989.

Central Americans in trade pact

The pending North American Free Trade Agreement has helped push central American nations into a trade pact of their own. David Scanlan reports from San Jose, Costa Rica. Signatories are Costa Rica, Nicaragua, Honduras, El Salvador and Guatemala.

Georgian rebels repulsed

Georgia said yesterday its troops had won back territory from rebels in the west, and diplomats said the civil war in the former Soviet republic looked headed towards a final showdown. Reuter



PERSONNEL CARRIER: Government army volunteers cramp into a car boot in Senaki, western Georgia yesterday

reports from Tbilisi. Officials said the rebels, fighting to restore ex-president Zviad Gamsakhurdia, were reduced to control of a single western stronghold, Zugdidi.

Ciampi survives vote

Prime Minister Carlo Azeglio Ciampi won a confidence vote in the Italian parliament yesterday but politicians said he would probably have to face several more to win approval for his crucial 1994 budget. Reuter reports from Rome. Opposition parties object to his cost-cutting measures and Mr Ciampi's supporters now seem set to use the budget to help delay a general election, which would almost certainly cripple them.

Air France strikers go back

Striking Air France freight workers at Paris' main Roissy-Charles de Gaulle airport yesterday voted to suspend a 16-day stoppage, signalling an end to a crippling protest at the French national flag-carrier. Reuter reports from Paris.

French jobless at record level

By John Riddick in Paris

FRENCH unemployment hit a record in September, rising to 11.8 per cent of the workforce from 11.7 per cent in August, according to figures announced yesterday by the labour ministry. The number of unemployed rose by 26,400 to 3.24m.

The rise in unemployment, which is forecast to breach 12 per cent by the end of the year, is the biggest problem facing the government of Mr Edouard Balladur. It has prompted demands for a more expansionary economic policy and has weakened the government's ability to implement restructuring of public sector industry.

The situation is moving in the right direction but we have not yet had lift-off'

The weak state of the French economy was confirmed by trade figures released yesterday which showed a surplus of FFr10.4bn (£1.19bn) in July, reflecting the low level of demand for imports. But the statistics also brought encouragement for Mr Balladur's government, demonstrating that French industry remains competitive in international markets.

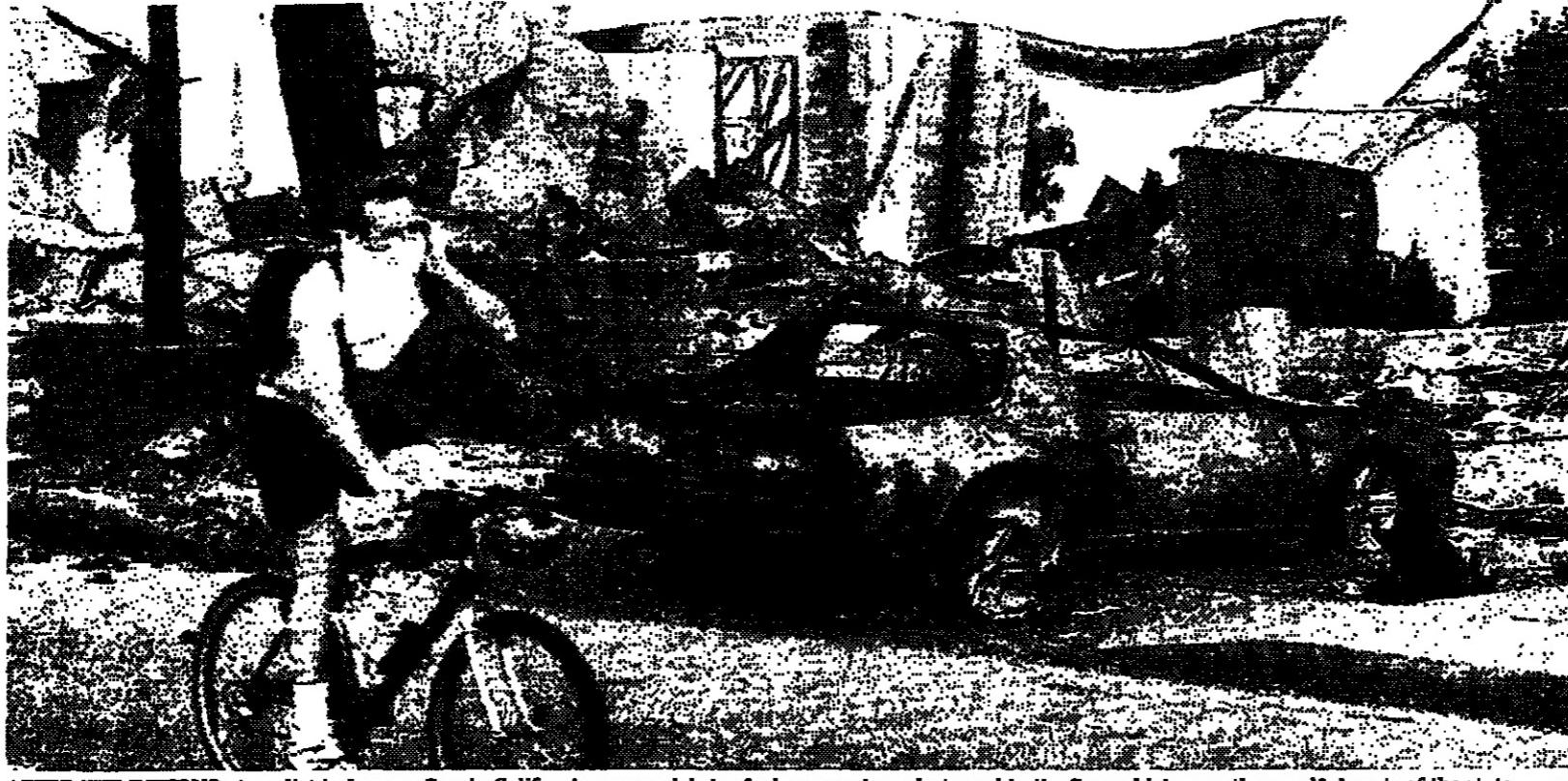
The seasonally adjusted trade figures included a surplus of FFr1.6bn with Germany and were within a shadow of the record FFr10.6bn surplus recorded last May.

The unemployment and trade statistics come amid a series of indicators which suggest that the economy is stabilising and heading towards recovery from the recession which it has suffered since the end of 1992.

"The number of favourable signs are increasing," said Mr Alphandery, the economy minister, referring to a 0.7 per cent rise in consumption in September and a 1.3 per cent rise in industrial production in July and August compared with June. But Mr Alphandery remained cautious about the prospect for the economy. "The situation is moving in the right direction but we have not yet had lift-off," he said.

Such caution was justified by the composition of the trade figures. The total value of imports in July was FFr86.5bn, a fall of about 15 per cent on the same period in 1992. Imports of capital goods had been particularly weak.

Exports, however, continued their upward trend of the past few months, rising from FFr94.9bn in June to FFr96.5bn in July. "The trade figures show that the external sector is doing much better than the rest of the economy and that French industry is competitive," said Mr Jean-François Mercier, economist at Salomon Bros. Mr Mercier forecast a surplus in excess of FFr45bn for the full year.



AFTER THE INFERN: A cyclist in Laguna Beach, California, passes debris of a house and car destroyed in the fires which recently engulfed parts of the state

Report

US personal income, spending edge up

By Jurek Martin in Washington

US personal income and spending rose modestly in September, but by sufficient amounts to suggest that the current consumer-led economic recovery is in no immediate jeopardy.

Additionally, the Chicago purchasing

managers' index rose to 57 per cent this month, compared with 54.4 per cent in September, pointing to further steady growth in manufacturing.

The 0.2 per cent rise in personal income and the 0.3 per cent advance in personal spending were much in line with market expectations.

Personal income had risen sharply by 1.3 per cent in August, but that good measure represented the recovery from the midwestern floods of the previous month. Both figures are reasonably good auguries for the coming Christmas shopping period.

On Thursday the government

reported an encouraging 2.8 per cent real annual advance in gross domestic product in the third quarter, a figure that would have been 0.6 per cent higher but for the dislocation of the floods. Economists are now predicting growth in the 4 per cent range for the final quarter.

Malaysia to cut company taxes

By Kieran Cooke in Kuala Lumpur

MALAYSIA has unveiled a mildly expansionary 1994 budget with substantial increases in development spending and a cut in corporate tax aimed at promoting more investment in the country.

Mr Anwar Ibrahim, finance minister, said GDP growth would be more than 8 per cent this year.

"With this growth, the Malaysian economy would have experienced growth rates of 8 to 9 per cent for six successive years, an attainment

which has never been achieved before," said Mr Anwar.

But fast growth had put serious strains on infrastructure. Mr Anwar said that to overcome infrastructure bottlenecks, developmental expenditure would be increased by 35 per cent to M\$13.35bn (£3.5bn).

"The present infrastructural constraints, especially in power and transport, have occurred too often and are now being addressed as a matter of urgency," said Mr Anwar.

In spite of this increase in spending a rise in government revenues meant there would be only a marginal bud-

get deficit, said Mr Anwar.

The growth of both domestic and foreign investment in Malaysia has slowed over the past 18 months.

Mr Anwar announced a 2 percentage point cut in corporate tax to 32 per cent in 1994, with a further reduction to 30 per cent in 1995. "Our company income tax will be more comparable to those of neighbouring countries and this will improve the investment climate of our country," said Mr Anwar.

While there were no reductions in income tax, Mr Anwar announced measures to help

lower income groups, including a multi-million dollar plan to build low cost urban housing.

Others measures include a financial package to encourage the development of more skills, further moves towards the introduction of a sales and service tax and the reduction or abolition of import duties on many items.

The worst news in the budget was for Malaysia's growing numbers of big motor cycle riders.

Import duty on superbikes of engine capacity of 500cc and above will be doubled from 60 to 120 per cent.

Malaga council seeks debt help

By Tom Burns in Madrid

THE CITY council of Malaga, the principal town on Spain's Costa del Sol, is believed to be seeking government assistance to avoid defaulting on its debts.

Malaga authorities were yesterday reported to be negotiating a refinancing package with the central government to avert defaulting on principal of Pta23.5bn (£17.5m), which is underwritten by Spain's leading corporate lender, Banco Bilbao Vizcaya.

The city's problems highlight dangerously high borrowing levels of other city councils in Spain, but do not appear to have had any effect on Spain's public debt market, where Spanish long-term bonds yesterday outperformed Italy's. Seven major city councils,

including Madrid and Barcelona but not Malaga, held a meeting earlier this week to lobby the central government for tax rebates to help meet their deficits. Barcelona, which staged the 1992 Olympic games, has the largest debt with a total of Pta241bn. Spain's city councils owe a total of Pta2.200bn.

Deficits have risen steeply in all levels of government, but they have risen most of all among local councils, many of which have borrowed heavily on the capital markets.

"This is a big problem for the councils and it is not going to be easy for them to place paper from now on - but it is not a problem for Spain's main bond and equity market," said Mr Robert Maxwell, a senior partner at Madrid securities house Maxwell and Espinosa.

It is in line with Fiat's

declared strategy of concentrating on designing, developing and assembling vehicles while buying in key components from partners with which it can form long-term relationships.

An agreement would be of considerable importance to GKN.

The components are a basic requirement for all front-wheel drive vehicles and Fiat is Europe's second-largest carmaker, with output approaching two million vehicles a year.

GKN has been supplying constant velocity joints to Fiat at Campi Bisenzio, 15 kilometres away.

The Novoli plant currently employs around 800 people. GKN said yesterday the move would require "substantial investment," but would not give details.

It is in line with Fiat's

plan to close its Novoli plant in Florence making the joints and concentrate production at the new facility at Campi Bisenzio, 15 kilometres away.

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Lossmaking BR lines 'may attract most bids'

By Roland Rudd

BRITISH RAIL'S lossmaking lines are likely to appeal to the private sector more than the flagship InterCity services, thanks to public subsidies, according to the government. Mr Roger Freeman, transport minister, said yesterday that he thought the subsidies would make loss-making Regional Railways and Network SouthEast attractive to bidders. Almost half their operating

costs will be met by the government over seven years.

The argument that bidders may be most interested in services which need big subsidies was one factor which helped defuse a potential Tory backbench revolt over the rail privatisation bill.

Mr John MacGregor, the transport secretary, this week outlined the government's response to the amendment passed in the Lords' amendment.

Mr Freeman dismissed Labour fears that the private sector may "cherry-pick" the most profitable services. He said: "The franchising director will fix the subsidy for

franchises. Under the new rules BR will only be allowed to bid if there are no 'credible alternatives' from the private sector or management buy-outs."

Labour has accused the government of negating the Lords' amendment.

Mr Freeman dismissed Labour fears that the private sector may "cherry-pick" the most profitable services. He said: "The franchising director will fix the subsidy for

seven years; half the operating costs will be underwritten by the government. This will give those interested in running the franchises an ability to plan over the long term."

BR now receives an annual subsidy and decides how to share it between its different services.

Mr Freeman said: "What we are proposing is a fundamental change in the way we subsidise our railways, which are making a loss, could become the most attractive franchises."

factors which swayed a number of potential rebels to support the government when the bill returns to the Commons for its third reading on Monday.

Mr Gary Waller, Tory MP for Keighley who had threatened to vote against the privatisation proposals, said: "The Labour party has overlooked the fact that so-called rump railways, which are making a loss, could become the most attractive franchises."

Mr Chris Green, who will run ScotRail from April as a "shadow franchise" said: "After we see the figures our team may well be interested in forming a management buy-out."

ScotRail relies on an annual government subsidy of £120m on a turnover of £230m. However, the East Coast line from London to Edinburgh and Glasgow, which is responsible for InterCity remaining in profit, has not yet attracted any serious potential bidders.

Auditors told to inform on fraudsters

By Andrew Jack

AUDITORS MUST examine companies' accounts so as to have "a reasonable expectation" of finding any fraudulent statements, under draft guidelines issued by the Auditing Practices Board yesterday.

When they detect extreme cases of fraud they should notify the authorities without informing the company, according to the standards-setting body.

SAS 110, the auditing standard on fraud and error, has been drafted based on a proposed international standard on auditing published in July this year.

The standard appears to place a relatively low burden on the auditor in detecting fraud, stressing that auditors are entitled to accept representations as truthful and documents as genuine unless the audit reveals evidence to the contrary.

But it stresses that auditors cannot assume that an instance of fraud or error is an isolated occurrence unless circumstances clearly indicate otherwise.

It says auditors should have higher standards of fraud and error detection for governmental entities.

The standard says auditors should qualify the accounts if necessary without regard to the consequences and even if corrections have been made since the balance sheet was signed.

It says if auditors can no longer have confidence in the integrity of directors and they believe a fraud is contrary to the public interest, they should report matters to the relevant authorities.

The draft has been circulated for public comments by 28 February 1994.

SAS 110. Fraud and error. Auditing Practices Board, Accountancy Books, PO Box 620, Central Milton Keynes, MK9 2JX £1.50.

Farming collective wants tenant reform

Alison Maitland
on a general desire for new agricultural legislation

MRS JANE Jenner-Fust, a Gloucestershire landowner, would like her son to have the option one day of taking over the dairy farm she lets to a young tenant farmer on her 1,500-acre estate near the River Severn.

But her son is only 15 and has not yet decided on a career. If in the meantime she lets her tenant stay when his Ministry of Agriculture licence runs out in 2 years, the farmer will be entitled to tenure.

"He's a very good farmer and I'd like to be able to give him 15 years to get on with it uninterrupted, and without feeling the axe is going to fall," said Mrs Jenner-Fust. "But if I let him farm on a permanent basis, then I'm cutting our own throats."

Cases like hers prompted Mrs Gillian Shephard, the agriculture minister, to announce plans earlier this month to reform legislation on agricultural tenancies, which is seen throughout the farming industry as a mockery.

Under the 1986 Agricultural Holdings Act any tenancy longer than two years entitles the tenant to stay for life. As a result, landlords resort to a range of short-term arrangements, licences and loopholes - such as agreements of between 13 and 23 months - to get round the law.

Mr Marshall Taylor, who farms a 300-acre dairy enter-

prise on the Crown Somerset Estate in the Quantock hills and is vice-chairman of the Tenant Farmers' Association, said: "The current situation is just hand to mouth. Land is being farmed short-term, which is neither good for the land nor the farming business."

The legislation also means young farmers without a private income or a farm to inherit find entry into the business barred. Land is too expensive and tenancies are too few.

Tenants farm 26 per cent of Britain's 213,000 agricultural holdings, covering about 15m acres, or 37 per cent of the agricultural land.

Both landlords and tenants want reform, but they will probably have to wait. Mrs Shephard made clear that her proposals were jostling for space in a busy parliamentary timetable this autumn, so the earliest that legislation is likely to be enacted is 1995.

She also needs to be sure her proposals will not split the government's supporters. In spite of consensus on the need for

change, her blueprint has not met universal approval.

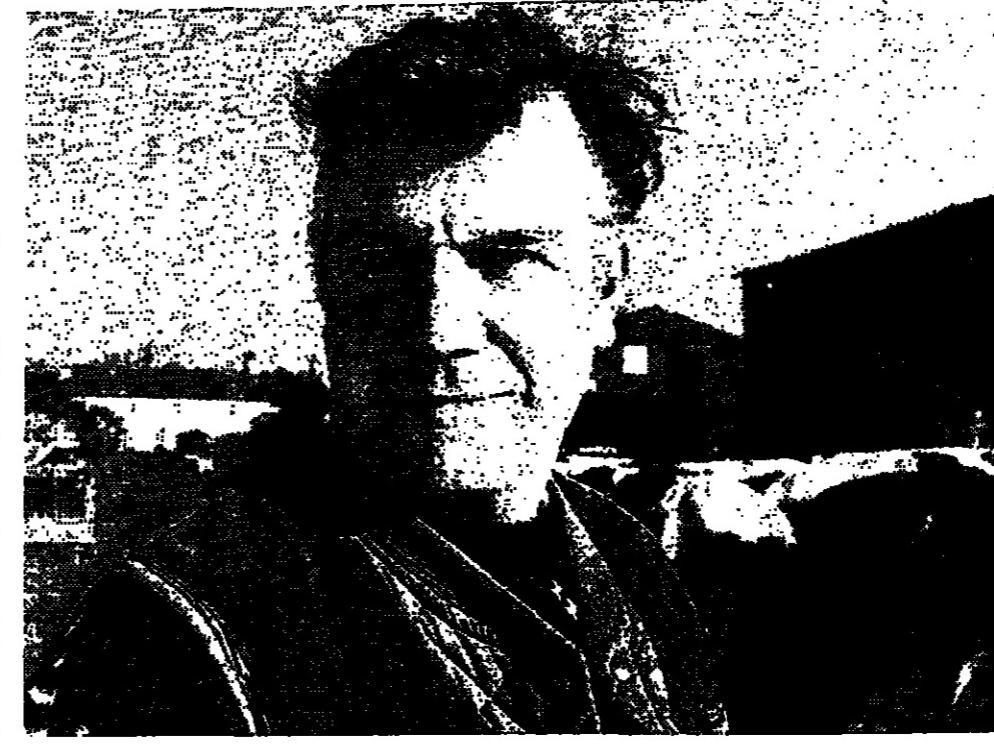
Mrs Shephard's plans, which would affect only new tenants, are to create a new form of farm business tenancy to encourage diversification and to allow contracts to be freely negotiated between landowners and tenants, subject to three safeguards.

These would ensure tenants were fully compensated for improvements, that either side could settle compensation disputes by arbitration rather than through the courts, and that tenants received a minimum of one year's notice to leave.

Not surprisingly, the Country Landowners' Association, whose 50,000 members range from the Duke of Westminster and the Duchy of Cornwall to small landowners with less than 100 acres, fully supports the Shephard plan.

Mr Nick Way, the association's political adviser, said: "Landlords want flexibility. Some of the institutions will last for long periods. Some landowners will want to let for intervening periods if they've got a successor who will be ready to take over in a few years' time. Some will want to let a new entrant for a short period in case it goes wrong."

But the National Farmers' Union is sharply critical of the lack of protection for tenants against ever-increasing rents. Mr Ian Gardner, the union's



Marshall Taylor says short-term farming "is neither good for the land nor the farming business"

policy director, said: "In an industry like agriculture, which has a staggering up and down record of profitability, we'd be very worried about the implications for rural society of one-way rent reviews." The union wants a statutory clause stating that rents should be reviewed according to prevailing market conditions, so landlords do not hold all the cards.

The union has recently softened its earlier insistence on 15-year minimum tenancies, which suggests the differences in the industry are more tactical than strategic. But even if these differences

fail adequately to represent their interests set up the Tenant Farmers' Association, which has 3,500 members.

The association argues for flexibility on the length of tenancies, rather than a fixed minimum term. Mr Taylor said: "We wouldn't want to be in a position of having locked farmers long-term into holding land in difficult times."

The union has recently softened its earlier insistence on 15-year minimum tenancies, which suggests the differences in the industry are more tactical than strategic. Given the state of government finances they may have to wait some time for that too.

Solicitors may face house fee probe

THE OFFICE OF Fair Trading may hold an inquiry into whether pricing cartels are being operated in the house conveyancing market. Sir Bryan Carsberg, director-general, signalled yesterday.

He told delegates at the annual conference of the Law Society that he wanted to "flag" the possibility of cartels as an issue of concern. One does hear from time-to-time indications that there may be pricing cartels, for example in such areas as conveyancing," he said.

Later Sir Bryan said he was not in a position to say there were pricing cartels, but there had been complaints on the grounds that groups of solicitors might be charging a minimum price.

BAE wins Seawolf missile contract

BRITISH Aerospace, the defence equipment and aircraft manufacturer, has won a contract from the Ministry of Defence worth "more than £100m" for its seaborne Seawolf missile.

Mr Jonathan Aitken, minister for defence procurement, yesterday said the order would "sustain some 100 jobs within the company, and many more at sub-contractors throughout the country".

Bae said: "The engineering order book is full but straightforward production contracts are quite welcome at the moment."

The contract, for 450 of the vertically-launched anti-aircraft and anti-missile missiles, is Bae's second from the Royal Navy. They will be built at Bae Dynamics' site at Luton, Lancashire, and be fitted to the Type 23 frigate.

Credit card spending rises

SPENDING ON credit cards rose by £570m in the third quarter of this year compared with the same period last year figures from the Credit Card Research Group show.

The independent group said the rise in spending to £9bn reflected growing consumer confidence.

MPs give support to women priests

MPs yesterday voted overwhelmingly in favour of the ordination of women priests in the Church of England, in spite of opposition from three government ministers.

If the measure is approved by the Lords it could come into force early next year.

Ministers who opposed the measure were Mr John Gummer, environment secretary, Mr Anthony Nelson, economic secretary to the Treasury, and Miss Ann Widdecombe, employment minister.

Rise in visitors to tourist attractions

THE NUMBER of visitors to UK tourist attractions rose 1 per cent to 357m last year, with revenues up 6 per cent to £930m, the English Tourist Board says.

Numbers were boosted by nearly 100 new attractions. The most popular new attraction was Liverpool's Pleasure Island.

Community care funds announced

LOCAL authorities are to get £1.27bn next year to spend on community care, £20m more than originally promised, Dr Brian Mawhinney, health minister, announced yesterday. He said the amount would rise to £1.33bn in 1995-96 and to £2.2bn in 1996-97.

Local authorities associations said the funding was at least £150m short of what was needed.

Employers' abuse of casual work laws attacked

By Richard Donkin

ABUSE OF employment law by employers was in danger of creating an "industrialised peasantry" of casual workers, the director-general of the Institute of Personnel Management said yesterday.

Mr Geoff Armstrong told the institute's annual conference in Harrogate that companies which dismissed workers just before they qualified for employment protection were abusing the law.

His fears were supported by a MORI

poll of conference delegates. Most of the senior personnel managers canvassed said their organisations had increased part-time working, temporary work and fixed-term contracts for individuals.

More than half of the managers believed that the desire to cut overheads by avoiding the legal terms and conditions due to full-time workers, might influence decisions to introduce flexible working patterns.

Mr Armstrong said that while flexibility in organisations should be encouraged there was a need to make

a stand against abuse. "The creation of a permanently casualised industrial peasantry, with little protection and no stake in the future, can't be in the interests of organisations or society," he said.

Paying women less than men, when they are contributing equal value for the same employer can't be justified," he added.

His comments underlined recent findings by the National Association of Citizens' Advice Bureaux, which reported a big rise in the number of people complaining to its branches

about abuse of employment laws by the companies that employed them.

He urged a reduction in the threshold at which workers received employment protection from the current two years in most cases to six months. This would help to dispel the notion that when you have worked a year and 11 months you get fired.

Failure to introduce such reforms risked creating a permanent underclass of disaffected employees who had "no stake in anything", he said.

Employers were told to invest more

in skills training, to give workers the necessary skills to enable them to find alternative employment if they lost their jobs.

Mr Armstrong, a former group executive director of Standard Chartered, also criticised the government's funding squeeze on Acas, the conciliation service.

Cutting Acas back to a level of penny-pinching which impedes its ability to operate as a respected, independent and authoritative defender of employment rights is short-sighted and counter-productive," he said.

Customs traces £1.96bn of VAT

By Andrew Jack

fully in favour of the taxpayer and 43 allowed in part.

The running costs of gathering trade statistics under the new EC single market initiative were £14.7m, against a planned £15.9m.

During the year Customs seized consignments to Iraq in contravention of UN sanctions worth £181,606. It brought prosecutions against a company and its owner for the export of riot gear to Angola without export licences. It seized more than £3m worth of strategic goods such as military and high technology industrial equipment and atomic energy materials.

The number of people

searched at the borders of the UK fell 35 per cent to 36,646.

The 1.5m litres of unleaded petrol released for consumption

was for the first time

almost equal to the amount of leaded petrol - 16.6m litres, down from 19m litres in the previous year.

Customs & Excise report

1992-93. Cmd 2353. HMSO.

£15.00

Plaid in PR bid to lift number of female MPs

By Alison Smith

MIDLAND BANK yesterday confirmed its intensified competition for small business clients by announcing the freezing of its small-business tariff for the coming year.

About 100,000 small businesses will continue to pay 60p for each credit and debit item and a monthly maintenance charge of £2.50, the level since December 1990. Charges have also been frozen for a further 200,000 on the standard business tariff, which is no longer available to new customers.

The move reinforces the bank's high-profile advertising campaign which emphasises that it has £1bn to invest in viable small businesses. It comes at the end of a week in which Lloyds said it was cutting transaction charges to small businesses and National Westminster announced a slight increase in its tariff.

The report is intended to be the first in an annual series. Bankwatch UK National Report, NEF, 88-94 Wentworth Street, London, E1 7SE, £7.

Need for stronger RSI evidence stressed

By John Mason,
Law Courts Correspondent

STRONGER medical evidence will be required if future legal actions claiming damages for alleged repetitive strain injuries are to succeed, specialist lawyers agreed yesterday.

But the number of actions set to come to court is unlikely to fall in spite of Thursday's ruling by a High Court judge that RSI was a meaningless medical term.

Lawyers working on personal injury cases were yesterday considering the implications of the judgment by Judge John Prosser in dismissing the case

brought against the Reuters news agency by Mr Rafiq Mughal, a journalist formerly with the company.

The judge ruled that Mr Mughal's injuries, although genuine, had been caused by personal stress rather than his computer keyboard.

Mr Simon Allen, a solicitor with Russell Jones and Walker

Plugs plan prompts cost fears

By Andrew Baxter

UK MANUFACTURERS of plugs and sockets are trying to kill a proposal for a common European system, which they say could cost as much as £20bn to introduce - about £1,000 for each UK household.

The proposed round-pin plugs would be unsafe if used in existing square-pin sockets and could seriously damage the British manufacturing base, they warn.

Mr David Dossett, director of the Electrical Installation Equipment Manufacturers Association, said about half the £1.3bn of capital employed by UK plug and socket manufacturers and subcontractors could be made redundant if the system was introduced.

Smaller plug and socket manufacturers could be forced to cease trading, with their place in the market taken by importers.

At issue is the future of both the British plug and socket system, with its three rectangular pins, introduced in 1947, and the latest in a number of attempts over the past 20 years to introduce a European-wide standard.

Supporters of standardisation say it would benefit travellers and create economies of scale for plug and socket manufacturers, and for producers of household appliances.

But the UK plug and socket industry - 20 companies employing 10,000 people

directly and a further 10,000 in support jobs - says the proposal does not achieve genuine harmonisation, which it supports, and is unfair to the UK.

Under pressure from the European Commission, Cenelec, the European electrical standards setting body, has produced unpublished proposals for a system based on three types of round-plugged plug.

Mr Dossett said one of these - the existing 2.5 amp two-pin "Europeplug" - fits many UK three-pin sockets. This is potentially lethal, he warned, because it is possible to touch the live pins when inserting or removing it, and because the plug is unfused. The UK system depends on fused plugs.

The UK system would therefore have to be replaced, causing "massive expense with no obvious payback", according to the association. Mr Dossett said that adapting for the 800m sockets in the UK would have aesthetic drawbacks and possible safety implications because the number of electrical contacts would be doubled.

Plugging manufacturers, meanwhile, would have to invest heavily in lathes to produce round pins, while European manufacturers would need to make only modest changes.

One other option is for the UK to get a "derogation", meaning that it would not have to abide by the proposals. The Commons trade and industry committee is due to consider the issue next month.

Canary discharged without a flap

By Andrew Jack

ONE OF THE most complex administrations under UK insolvency law ended successfully yesterday in the High Court in London with just seven words from the Chancellor's vice-chancellor, Sir Donald Nicholls.

"I approve the discharge with immediate effect," he said after a 35-minute presentation on behalf of the administrators by Mr Jonathan Mance, QC.

Approval from the courts was the final step required 28 days after creditors voted for a voluntary arrangement after Canary Wharf first entered administration in May last year.

It followed his provisional approval on October 19 subject to there being no objections or challenges to the plan.

It clears the way for payment of a first dividend to creditors by the end of January next year. The administrators ultimately forecast total dividends of £50.

This payment will go to an estimated 1,400 unsecured creditors who voted in favour of the exit strategy from administration.

A further 25p in the pound will be paid as dividends to the 130 construction trade creditors to provide warranties to them on work already done.

Yesterday's approval means that Sylvester Investments - named after the cartoon cat that pursued Tweety Pie, the canary - will become the holding company, with shares held by the 11 creditor banks.

Sylvester will control a separate vehicle called Canary Wharf Holdings, which will in turn own Canary Wharf Limited, the operating company for the Docklands development.

Police chiefs back diluted reforms

THE ASSOCIATION of Chief Police Officers yesterday welcomed the home secretary's ditching of controversial proposed reforms of police pay and conditions.

Mr John Smith, association president, welcomed Mr Michael Howard's decision to reject recommendations in the Sheehey report that junior ranks be employed on fixed-term contracts, starting salaries cut and pension qualifications changed. Mr Howard also intends to water down the suggested formula for performance-related pay.

Mr Smith said: "The home

Pay for MPs set to rise by 5.5%

By David Owen

PLANS to offer MPs a two-year 5.5 per cent pay rise prompted fierce criticism yesterday.

Under proposals to be debated next Wednesday, MPs would be awarded a 2.7 per cent increase, taking their salaries to £21,687 with effect from January 1994. This would be followed by a further 2.68 per cent the following year. The government also proposes to link MPs' pay to a range of civil service bands.

The government is this year seeking to impose a 1.5 per cent ceiling on the public-sector pay bill, and may try to impose a freeze next year.

Mr Michael Bates, Tory MP for Langhorne, said: "It is an absolute outrage. This is a time when we are asking all public servants to play their part in having a pay freeze."

Mr Alan Johnson, leader of Unison, Britain's biggest union, said: "It would be grossly hypocritical for ministers and MPs to vote themselves an increase nearly twice the figure to which public-sector workers are being restricted this year." Mr John Edmonds, leader of the GMB general union, said: "Aren't they the lucky ones? I wish our members had the chance to vote themselves a pay rise at twice the rate of inflation."

Officials said the proposed increase was a catching-up exercise. A formula linking MPs' pay to the civil service was abandoned more than a year ago when civil servants' rises were made dependent on performance. MPs' pay has been frozen since then, while civil servants have seen increases of 3.9 per cent from August 1992 and 1.5 per cent this year. Last year MPs voted themselves a 3.8 per cent rise in office-cost allowances to nearly £40,000 a year.

Warehouses threaten the club

Neil Buckley on prospects for traditional retail profit margins

BRITAIN'S retailers are bracing themselves for the arrival of a new form of shopping, warehouse clubs, after a High Court ruling on Wednesday gave the go-ahead to the country's first such development at Thurrock in Essex.

The UK's three biggest supermarket chains, J Sainsbury, Safeway and Tesco, asked the court to quash planning permission granted to Costco, the US warehouse club operator, by Thurrock Borough Council. They argued that the project should have been assessed as a retail operation, rather than as a wholesale operation, and so have been subjected to tougher planning controls.

Mr Justice Schiemann rejected the supermarkets' application, clearing the way for Costco to open the club on November 30. Costco has two other projects under way, while Nurdin & Peacock, the UK cash-and-carry operator, is building two warehouse outlets and Littlewoods, the department store chain, has a joint venture with Price Club of Canada to open a warehouse club in Liverpool.

But while warehouse clubs are expected to expand quickly in the UK they seem unlikely to "revolutionise" UK retailing. It has also become apparent that Wednesday's ruling has

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ASDA, the food

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Saturday October 30 1993

Monetarism in retreat

REMEMBER the days, not so very long ago, when fighting inflation was the sole aim of monetary policy, when fixed rules were thought the best guide to monetary policy and when fine-tuning demand by using fiscal policy was a cardinal sin? Times have changed. Slow growth is now the number one enemy for most policymakers, discretionary monetary policy has replaced fixed rules, and fiscal activism, where possible, is positively encouraged. Monetarism is out of fashion - Keynesianism is back.

US officials, in both the Bush and Clinton administrations, have led the new rhetoric, repeatedly calling for lower interest rates in Europe and tax cuts in Japan. And Federal Reserve chairman Alan Greenspan was one of the first to spot that slow growth and indebted banks, rather than inflationary pressure, were the main threats to economic stability. The Fed cut short-term interest rates early and sharply before the US recession began, dragging long-bond yields down to record lows. Mr Greenspan has also ignored the siren monetarist voices who argue that double-digit narrow money growth spelt inflationary dangers ahead.

But, for all its lecturing, the US has not been able to use fiscal policy to stimulate its sluggish recovery. With the US budget deficit expected to be nearly 4 per cent of gross domestic product this year, a further fiscal stimulus might well have provoked a rise in long-term bond yields and choked off America's still sluggish recovery. Instead, reversing the Keynesian logic, the promise of future fiscal tightening has been used to keep bond rates down.

Japan, not the US, has been most effective at translating the Keynesian rhetoric into reality. Blessed after years of restraint with a large structural budget surplus, the Ministry of Finance has sanctioned three successive fiscal packages to revive growth, switching a general government budget surplus of 1.8 per cent of gross domestic product last year to a deficit of 0.1 per cent next year.

Risky strategy

Yet, so far at least, Japan has little to show for its efforts. Output and retail sales are still falling, the volume of bank lending continues to contract and the OECD has already downgraded its forecast for Japanese growth this year to zero. Not surprisingly, another fiscal package is rumoured to be in the pipeline: a Y5,000bn (\$1bn) tax cut, to take effect next April, followed by a consumption tax rise in 1995.

This is a risky strategy: the negative effects of a prospective consumption tax increase could blunt

the stimulative effect of the income tax cut. In any case, it is doubtful whether fiscal policy alone can revive Japanese growth. No one can be sure whether Japan's sluggish credit growth is caused by low demand from its bloated, job-shedding companies, or by restricted supply of credit resulting from the parlous state of bank balance sheets. But so long as monetary growth remains sluggish, the outlook for economic recovery looks poor.

Germany, meanwhile, has experienced a huge and unexpected Keynesian boost, followed by high interest rates imposed by an unflinchingly monetarist central bank. As the growth effects of the fiscal boost have dwindled, so this tight monetary policy has bequeathed a recession which may yet deepen. Only five of Germany's six economic research institutes were able this week to predict a modest economic recovery next year. The Berlin-based, and Keynesian-leaning, Deutsches Institut für Wirtschaftsforschung (DIW) produced its own minority report predicting a further fall of 0.5 per cent in output in the western Länder, after a 2 per cent fall this year.

Inflation-fighting

The DIW report called for lower interest rates and public investment to revive the economy. But, like the US, Germany does not seem to have room for a further Keynesian stimulus. This year's public sector borrowing requirement is already expected to reach 7.5 per cent of GDP, a third higher than the largest US deficit in the 1980s. More encouragingly for growth in Germany and Europe, the Bundesbank appears to be edging away from its earlier monetarist rhetoric. Bundesbank President Hans Tietmeyer used a speech this week to reaffirm his inflation-fighting credentials. But less than a week earlier, he justified a surprise half-point cut in German interest rates by emphasising the need to stimulate the German economy, while downplaying the fact that broad money growth is still running outside its target range.

There is one European capital which is defiantly refusing to enter the pro-growth era. Since the collapse of the exchange rate mechanism this summer, the French government has continued to link its monetary policy to that of Germany by trying to maintain a stable D-Mark-franc exchange rate. In so doing, it has refused the significant cut in interest rates that France's low inflation rate justifies. As a result it continues to pay a heavy price in terms of depressed growth and high and rising unemployment. In Paris, at least, monetarism lives on.

This has not been a happy week for Mr Michael Varney, general manager of the tiny Bexhill-on-Sea Building Society. After 80 years gathering deposits and lending mortgages from its single branch, his society is to disappear. Its 3,000 savers and 600 borrowers are throwing in their lot with the Bradford & Bingley Building Society, which is 750 times larger in terms of assets.

Bexhill-on-Sea could hardly resist the might of Bradford & Bingley. But it was a different matter for the two societies which this week disclosed the failure of their attempt at merger. Leeds Permanent and National & Provincial abandoned plans to create the third-largest UK society, having found too wide a gulf in their management cultures.

The societies had settled contentious issues such as their future name and chief executive - the society would have been called Leeds Permanent and been headed by Mr David O'Brien, N&P's chief executive.

But the senior managers seem to have decided that it would be hard to combine Leeds's traditional management hierarchy with N&P's emphasis on teamwork.

The failure saves the 1,600 staff who would have lost their jobs as overlapping branches closed. But it raises questions over the apparently inevitable process of consolidation among the 88 remaining societies, and throws into further doubt the outcome of the struggle between banks, societies and life insurers to sell financial products.

Mr Varney gave up the Bexhill-on-Sea ghost because of the growing weight of regulation. He will now take early retirement after 40 years in the industry. "You reach the point where it is a crushing and expensive burden for a small society, and you cannot go on any more," he says.

Many of the tiny societies formed in the 18th and 19th centuries as mutually owned savings clubs appear to have only a limited life. They are being forced into mergers either because they have run into trouble through ill-advised lending, or because they cannot compete with the marketing and branch networks of the largest societies.

Until this week, the over-capacity in the retail financial services industry which has led to big cuts in banks' branch networks also seemed to be bearing down hard on medium-sized societies such as National & Provincial. Fierce competition seemed to be forcing them to grow through merger, or risk becoming also-rans to Halifax or Abbey National.

However sudden the abandonment of the Leeds Permanent-N&P merger may have seemed, it came as no surprise to many employees in Yorkshire's close-knit building societies.

From the outset the proposed deal was viewed with scepticism locally. How, one employee of a rival society asked this week, could the conventional Leeds ever have merged with a society which allowed a middle-ranking employee to buy a four-year-old Porsche, using a company scheme?

"Most Yorkshire societies," he said, "would very strongly dissuade the employee from it."

Some of the financial gossip in Yorkshire may be a little extravagant in describing the yawning gap between the two societies' management styles - "feudal" and "off the wall" were among the epithets

Sense and sensitivities

John Gapper and Alison Smith on UK building societies' resistance to mergers



Top 10 UK Building Societies by total assets in 1992 (£bn)

Halifax	62.76
Nationwide	34.97
Woolwich	23.26
Alliance & Leicester	20.53
Leeds Permanent	18.22
Cheltenham & Gloucester	16.07
Bradford & Bingley	13.05
National & Provincial	12.04
Britannia	10.82
Bristol & West	7.73
Source: Liss	

Many societies think that, in order to compete with banks, they will have to offer a range of products including credit cards, insurance and cheque books. An amalgamation between two societies that complement each other's branches and products offers each a way of developing a full service at a lower cost than doing so alone.

But the Leeds/N&P failure highlights a crucial weakness in this argument. Because societies are mutually owned by their borrowers

and savers, there is little short-term pressure on them to merge. Indeed, the cost-cutting and rationalisation which might attract shareholders of public companies can put off savers.

Identities under the same banner, pushing up the Nationwide's costs and study sympathetic to local branch staff.

The lack of external pressures on societies was one reason why the last big amalgamation - between the Nationwide and Anglia societies in 1987 - took several years to be a

merger. The societies preserved their separate identities.

A very British clash

Chris Tighe on two society cultures that refused to gel

used to characterise, respectively, the Leeds and the N&P.

But there is no disguising the glaring difference between the sober culture of the Leeds, said to be "hierarchical", by one employee, and the more innovative approach of N&P, where staff are "players", the executives are the "direction management team", the marketing department is called the "customer requirements process" and meetings are styled "events". N&P has three "role levels" of staff: Leeds has 15 grades.

N&P's unorthodox management style has even fostered a witticism. At these events, they go on talking until there are no more challenges to proposed changes," says one insider. "It gives a new meaning to 'three-day eventing'."

But the lack of external pressures on societies was one reason why the last big amalgamation - between the Nationwide and Anglia societies in 1987 - took several years to be a

merger. The societies preserved their separate identities.

At the Leeds imposing new headquarters many employees including middle management - a level the N&P calls "managers of implementation" - were evidently not ready to follow a new messiah.

"There were a lot of people celebrating in the pub on Tuesday night," says a Leeds middle manager.

After the announcement, staff at both organisations were instructed not to talk to the media. But a few, anonymously, were willing.

"When I heard the merger had been called off, I had mixed feelings," says one Leeds HQ employee. "It was good news because it was 1,600 jobs saved, and that's 1,600 families."

But the merger was in the interest of the staff," she adds. "Our feelings have been proved right."

"We remained to be convinced the merger was in the interest of the staff," she adds. "Our feelings have been proved right."

For the N&P, the merger debacle has produced some unflattering comment on its management style.

"Our customers don't see us as some kind of wacky organisation," said the company's spokesman.

The feeling that N&P was not "British" reflected, he suggested, the British wariness of change.

"While the rest of the world is looking at new ways of working, we don't adopt them. N&P has implemented them successfully."

MAN IN THE NEWS: Alexandre Lamfalussy

Blueprint for a banking baron

In endorsing Mr Alexandre Lamfalussy to head the new European Monetary Institute, European Community leaders have chosen a man who shuns the limelight but who is not afraid to put forward trenchant views.

The EMI will have the job of preparing for European economic and monetary union at the end of this century and is expected to be a forerunner of the planned European central bank, will be headed by a firm believer in international monetary co-operation, and someone who has been a persistent advocate of greater European integration.

He will have little sympathy for the UK government's determinedly anti-federal European stance, and still less for London's view of the EMI as a low-key institution. From the Bank for International Settlements in Basle, where he is currently general manager, Mr Lamfalussy has been scathing of UK policy in the past. In the early 1980s he dismissed the first Thatcher government's adherence to dogmatic monetarism without regard to soaring unemployment, as being akin to an experiment in the natural sciences rather than a balanced economic policy.

Mr Lamfalussy was one of four outside experts appointed members of the Delors committee of central bank governors, which in 1988 and 1989 drew up proposals for the EC's move towards EMU that became the basis of the economic and monetary aspects of the Maastricht treaty.

He can claim to have invented the EMI. Mr Lamfalussy was a prolific contributor to the Delors committee's discussions, writing three special papers on aspects of EMU. In one, he proposed that EC central banks should create a joint subsidiary for the second stage of EMU

which would centralise some of their operations and perform certain of their functions. This in effect was a blueprint for the EMI, although Mr Lamfalussy had in mind a more powerful body than the new institute is likely to be.

The paper's contents - a mixture of academic reasoning and a strong awareness of power relationships, the art of the possible and the technicalities of financial markets - bore witness to his varied career.

Mr Lamfalussy is a Belgian citizen who has moved from academia through commercial banking to the top of the BIS, the central bankers' bank. A sprightly-looking 64-year-old, he was born in Kapuvár, Hungary, and fled to Belgium 20 years later to escape communism. He has been honored with a barony by his adopted country.

In Belgium, he studied economics at the University of Louvain, Belgium's premier university for economic studies, until 1963, when he moved to Nuffield College, Oxford, as a research student.

He combined the careers of a bank economist and academic until the mid-1970s, by which time he had become an executive director of the Banque de Bruxelles and chairman of its executive board, as well as a professor at Louvain. Shortly after Banque Lambert, he moved to the BIS in 1978 as economic adviser and head of the monetary and economic department, becoming BIS general manager in 1985.

With his high forehead and serious spectacles, he looks very much the academic. As befits a professor, he is precise in his diction, and speaks perfect, accent-free English. He is famously discreet and would never divulge anything about the monthly talks among central bank-



at the BIS.

Although he has never worked in a central bank, he has earned the central bankers' respect. "He is one of the tribe," says a senior European central bank official.

In a debate, says the official, he is able to accommodate and bring together the views of several factions. But Mr Lamfalussy does not believe that burying his own beliefs is a necessary part of diplomacy.

"If you look at successive BIS annual reports, you see someone who is willing to go significantly further than most international bureaucrats in giving an analysis which sticks its neck out, says something substantive rather than tired clichés and is sometimes quite imaginative," says Prof Richard Portes, director of the Centre for Economic Policy Research, London.

As one of those rare officials who straddles the world of economics and finance, Mr Lamfalussy has shown a good nose for defining issues and proposing solutions, well

in advance of the herd. He has been in the forefront of those expressing concern that the fast-growing involvement of banks in derivatives could pose systemic problems for the banking system. In 1991, he warned of problems facing Britain from its membership of the European Exchange Rate Mechanism.

His willingness to stand up and be counted owes much to the fact that the BIS is not controlled by individual member states. Its ownership, with 84 per cent of the stock held by more than 30 central banks and the remainder by private shareholders, is sufficiently diffuse to keep central governments at bay.

We have still to see how the EMI develops. If Mr John Major, UK prime minister, has his way, its future will be less than glorious. Other EC leaders are keen, however, to see it supervise and rehabilitate the European Monetary System in the second stage of EMU, starting on January 1, and pave the way for a European central bank.

Mr Lamfalussy is keeping his own counsel on his plans for the EMI. He intends to use the time between now and the end of the year to work out his strategy and priorities.

Some commentators have lamented the EC's failure to attract a senior central banker to head the EMI. But, according to Mr Portes, Mr Lamfalussy's experience in running the BIS could be an ideal apprenticeship for putting the EMI on its feet.

Since it was set up in 1980 to manage the transfer of German reparations after the first world war to allied governments, the BIS has seen great changes in its structure and functions. Mr Lamfalussy has succeeded in carrying on this tradition, putting the BIS at the centre of efforts to achieve common rules on prudential supervision for international banks, for example.

For a long time he has faced the problem of finding roles in life for his present institution," Mr Portes says. Now he must find a role for the EMI over the next three years.

Peter Norman

This lesson has been reinforced just as several top 10 societies appear to be struggling to find a direction. Bristol & West, the 10th largest society, which has suffered from poor lending in the south during 1989 and 1990, has said that it is looking for a merger after the departure last month of chief executive Mr Tony FitzSimons.

Mr Mike Blackburn, chief executive of Halifax, argues that there is "clear overcapacity" in retail financial services. "How many personal financial services providers of national stature is there room for?" he asks. Mr Peter White, chief executive of Alliance & Leicester, says that large mergers remain inevitable for this reason.

But the internal obstacles to society mergers - in spite of the general pressure to consolidate - have prompted questions over whether there is an alternative. The most obvious would be the takeover of a medium-sized society by a bank. Most speculation has focused on Lloyds, which tried to take over Midland last year to reduce industry overcapacity.

Other clearing banks have also cast covetous eyes on some societies. The chief executive of one high-street bank says that he has examined at least three societies. He says that the advantages would be access to cheap retail deposits, and an immediate share of mortgage lending. Yet banks cannot simply launch hostile bids for societies. There are two obstacles. One is that societies can only merge if their members - consisting of their savers and borrowers - vote for it. The second is that the industry is regulated by the Building Societies Commission, which is widely seen as hostile to the notion of banks acquiring societies because of the complications it would create for supervision.

All this raises the prospect of a stalemate among banks and societies. Nearly all agree that there are too many suppliers of retail financial services, but the short-term pressures on societies may not be strong enough to force them to overcome the obstacles to big mergers. The issue will only come to a head when overcapacity has cut profits substantially.

For societies such as Bristol & West, it is not a happy prospect. They face struggling on in a difficult market, with no prospect of escape through a large merger. The Leeds/N&P failure has not put off forever the consolidation of societies, but it has shown there could be a painful wait for it to happen.

merger would have made us stronger and better able to compete against the Halifax."

At N&P, the staff association chairman, Ms Janet Wojtak, says "players" were relieved, although some were disappointed too, having seen in the merger the opportunity for career progression.

"We remained to be convinced the merger was in the interest of the staff," she adds. "Our feelings have been proved right."

Rave parties flourish in the UK at the expense of other leisure industries, says Rachel Johnson

Pounding sound of cash

Clouds of smoke from dry ice parted to reveal Lisa, aged 16, on a concrete breeze-block, clad in hot-pants and platform boots, jerking her body to the beat that pumped from the sound system.

Her eyes were shut and in one hand she held a small bottle of Evian mineral water. It was 1am at the Ministry of Sound, the south London night club, and the Friday night rave had only just got going.

A decade ago, Lisa might have been sipping lager at a friend's house, or more probably at that hour tucked up in bed. But increasing numbers of her generation are spending their time and money in a new wave of clubs - of which the cavernous Ministry of Sound, run by James Palumbo, son of property-developer Lord Palumbo, is a thriving example.

The club has a no-alcohol, no-drugs, no-weapons policy, enforced by barking bouncers. The attraction is the rave culture of all-night dancing in a sweaty, intimate atmosphere induced by the stimulant Ecstasy which is taken by many dancers before they arrive, or secretly when there.

It is about seven years since rave - which combines hedonistic Mediterranean discos and the electronic dance music of 1970s New York and Detroit - seized the imagination of Britain's 16 to 24-year-olds.

But it is only this week that its economic impact - in particular on the nation's pubs and off-licences - has been quantified. According to estimates from the Henley Centre, the research institute, young people make 1m visits to raves each week. Each time, they spend as much as £35 and stay up to 24 hours.

The annual spending at raves is estimated at between £1.5m and £2bn - five times more than total UK spending on cinema admissions, and equivalent to a quarter of spending on spirits. In addition, up to a third of those at a rave will have taken drugs such as Ecstasy - about £15 a tab - speed (amphetamine) or cocaine.

The biggest losers have been pubs, where visits by young people fell by 11 per cent between 1987 and 1991. They are forecast by the Henley Centre to fall a further 20 per cent by 1997.

The trend will hardly thrill Britain's publicans. But there is reason for them, and other traditional leisure venues, to relax a little. Rave has been a fast-changing culture in its short life, and today's fads may look outdated in a year.

Among the cognoscenti, the original concept of a rave is already old-fashioned. Asif Noorani, a 21-year-old who writes about popular culture for the *Modern Review* magazine, says young people are rejecting the large, expensive raves that mushroomed in the late 1980s to seek a cheaper rave experience in clubs.

"Rave" suggests hordes of 16-year-olds with bottles of Vick's VapoRub [which is inhaled to clear the head before taking Ecstasy]. The first ravers were people who



Bulls show no sign of tiredness

Peter Martin examines the dizzying rise in global share prices

Interest rates, with perhaps 2 more percentage points to go. Falling interest rates are good for stock markets because they will lead in time to higher corporate earnings, and because they make shares seem more attractive compared with cash or short-term bonds.

Second, though it is hard to see interest rates falling much further in the two other main economies of the developed world, the US and Japan, it is equally hard to see them rising in the near future. The classic credit cycle, in which falling interest rates lead to higher borrowing and ultimately to higher interest rates seems unaccountably delayed.

"We've got this incredible situation where low interest rates make stock market investment almost a no-brainer," says Mr Martin Barnes, editor of the *Bank Credit Analyst*, a Montreal publication normally noted for its caution.

This confidence, widely shared, shrugs aside what in normal times would be clear signs of an over-extended market. Share prices have risen in a straight line almost everywhere for the past 12 months. Traditional measures of the value of stocks and shares are starting to flash warnings.

Smaller British companies sell at 30 times their most recent earnings. The dividend on the average US share represents a yield of less than 2% per cent, lower than at the peak of the 1987 boom. German shares have risen 37 per cent in the past year in spite of a worsening economic outlook.

The Japanese equity market, though deprived of the steady rise seen elsewhere, has stayed well above the 20,000 mark on the Nikkei index even though the country is heading, on some estimate, for a period of damaging deflation.

Despite these warning signals, three factors lead to continued optimism.

First, much of Europe still stands to benefit from falling

somewhere, so it finds its way into financial markets."

After the debt binge of the 1980s, both business and individuals are unwilling to borrow more; and banks have become much more cautious lenders. Economic activity is kept below the levels at which inflationary pressures emerge, so interest rates continue low.

"There is too much cash or cash equivalent which is not producing the returns people got accustomed to in the past," says Henry Looser, head of private banking at Bank Julius Bär in Zurich. "There is still a lot of pressure to redeploy such assets, most obviously into the stock market."

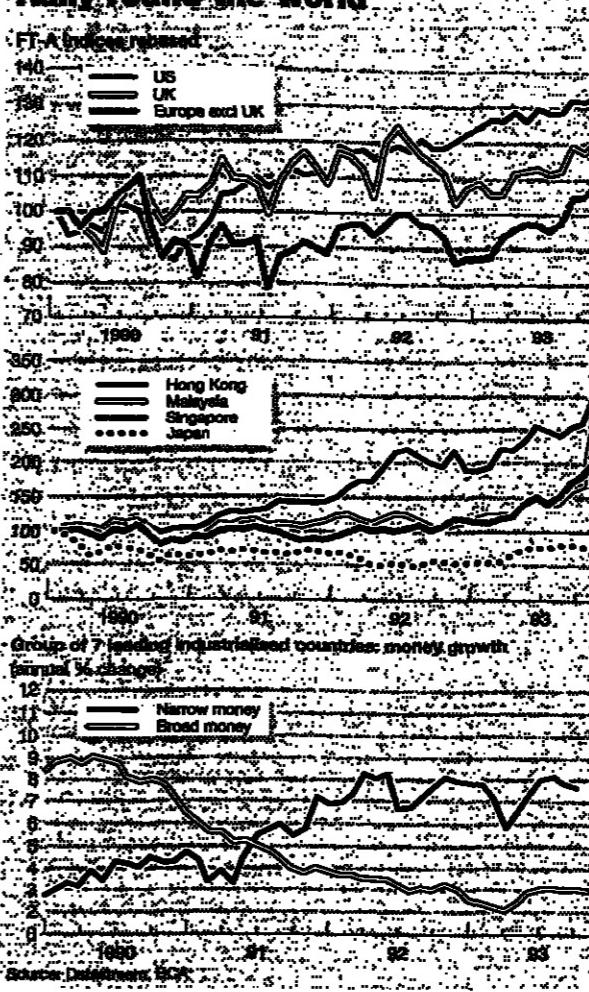
In the US, where this pattern is most obvious, the rush out of interest-bearing deposits into mutual funds is overwhelming, running at a rate of \$1bn a day this year.

The third factor underpinning the optimism is the belief in a sea change in the outlook for world inflation. The rise in the Dow Jones Industrial Average on Thursday came about partly because the strong gross domestic product growth reported that day was accompanied by low US inflation figures: an annual rate of only 1.8 per cent in the third quarter, the lowest since 1986.

Inflation is low across Europe. Measured in terms of a basket of currencies, The Economist's commodity index shows prices 23 per cent below their 1986 level; food prices are 31 per cent lower than they were eight years ago; in nine of the 12 biggest industrialised countries, wages rose by less than 4 per cent in the past 12 months.

Nonetheless, the easing of monetary policy is having its effect elsewhere in the financial system. "To put it in simplistic terms," says the Bank Credit Analyst's Martin Barnes, "that money has to go

Rally round the world



"Bull markets always last longer than people expect," says Michael Hart, joint manager of Britain's biggest investment trust, Foreign and Colonial. That comment was repeated several times this week, as an indication that sentiment is shifting from detailed justification of the market's rise to a more general belief in its

self-sustaining properties. Even if the broad global rally is set to continue, however, there is still potential vulnerability in a few specific areas. The US market has appeared over-valued, in foreign eyes, for at least a year: to buy the shares in the Standard & Poor's 500 index you have to pay for 28 years of

current earnings.

US investors' growing feeling that their bull market is mature has been reflected in a rush to invest in emerging economies overseas, pushing these generally illiquid markets up so fast they are vulnerable to any sudden shift of mood.

Such specific risks aside, there are two more general uncertainties. What if US interest rates start to rise? After all, long-term interest rates in the US have been falling for six years, almost exactly as long as the rally of the early 1980s which ended in the short but steep bear market in bonds of 1987. Though the Federal Reserve expects US economic growth to slow in the fourth quarter, and there is still no sign of higher inflation there, the interest rate cycle will undoubtedly turn in time. When it does, equities will also look less attractive - and the signal could also mark a turn in sentiment elsewhere.

And what if Europe's recession is longer and deeper than currently feared? Though the consensus view is for a recovery starting some time in 1994 in Europe's German heartland, there is a strong minority view that next year will again bring bad news, with no real upturn likely till 1996. Share prices may not reflect the damage that such a sustained recession could cause to Europe's big companies and to its political and social stability.

Still, even people who say, like Henry Looser, that "the economic situation in western European economies is much worse than people think" are optimistic about the effect on share prices - because they believe it will lead to a faster, deeper cut in interest rates. This form of financial alchemy, transmuting bad news into gold, surely signals the hour when a bull market starts to rely on its own momentum.

Hackneyed cabbies versus rank outsiders

FT writers on fare deals in taxis around the world



Competition drive: supporters of London's black cabs defend tough regulation

There are nearly 1,800 Yellow Cabs on the city streets, and more than 3,000 liveried cabs whose drivers are not required to speak English since they serve ethnic communities. Most of the Yellow Cabs are Chevrolets, but this is not a requirement.

Fares are remarkably inexpensive. The meter starts at £1.50 (21) when you get in (32 after 5pm), and thereafter you pay 25 cents for every half mile. New York cabbies are often compared with kamikaze pilots - weaving in and out of traffic at high speed with little apparent regard for life or limb. On Tuesday, thousands of cab drivers marched to protest their lack of safety - 35 drivers have been killed in the city this year.

PARIS: The Paris taxi is one of the

tourists that it is, but it is polite to add a few francs to the fare.

MOSCOW: Taxi driving in former Soviet Union is not for the faint-hearted: nor is being a passenger. Although state-registered cab drivers are formally required to pass a test showing knowledge of their city, entry on to the market of any driver willing to pick up a fare means that taxi driving has ceased to require any kind of skill beyond the ability to drive (and sometimes does not obviously include that).

A trip in a Paris taxi also tends to be safe. The cabs are generally well-kept Mercedes, with the occasional Espace. The drivers are prone to saving their tapers - and their impressive array of Gallic obscenities - for anyone foolish enough to drive or, worse still, cycle into their path, rather than for their passengers.

Tipping is not essential (although

the drivers do their best to imply to

outside big airports and hard-currency hotels these enforce high prices on the mafia members (and thus on the customers) with a ruthless ferocity. One distinguished visitor told of hiring a car below the mafia price: the car was stopped as he left the airport, and his driver was led away and told to hand over his fee to the mafia leaders on pain of a beating.

Cars can be in any condition, often

LAGOS: The vital qualities for a Lagos cab driver are brinkmanship and skilled use of the horn. Although both driver and car show signs of the daily struggle, a good taxi driver will get through the traffic jams and road blocks in safety if not in comfort, and still manage a smile.

The official Lagos taxi is a bright yellow saloon, usually a Peugeot 504.

The drivers must have an official certificate but are not examined on street knowledge. Taxis have fixed fares, about US\$3 for 5km, but you usually need to bargain.

Unlicensed operators, known as cab-cab, are to be avoided.

TOKYO: The average white-gloved Tokyo taxi driver is confused not by a lack of street knowledge, but by a complex address system in which houses are distinguished by a three-tier number that jumps erratically out of sequence. This encourages the driver to leave passengers in the general vicinity of their destination.

Drivers are generally courteous, though they tend to prefer listening to baseball games or agony aunt-style radio programmes rather than their customers. The fare starts at ¥600 (33.70), though the government has suggested that fares be liberalised to encourage competition.

BUENOS AIRES: One of the few bars

gains on offer in an otherwise expensive Buenos Aires are its taxis. A three-mile trip will set you back about £3 - the price of a (small) beer.

Drivers are occasionally drunk, but the greatest threat comes from their disdain for the speed limit. They sometimes take offence at being told which way to go and dump their passengers there and then.

The taxi driver's favourite car is the Ford Falcon, production of which ended last year. Renault 12s are taking their place.

ROME: Italian taxi drivers are tested on their local knowledge and must obtain a certificate of good behaviour from the local prefecture. Then comes the hard part: would-be drivers must get a licence to operate.

For this he or she must wait for an existing driver to retire since the number of taxis is restricted. Rome has roughly 5,500 taxis for 4m inhabitants. A driver may officially lease a licence to someone else.

Local authorities fix standing minimum fares - in the case of Rome the metre fare starts at L4,400 (22.60). A 3km ride in average traffic would cost about L12,000.

FRANKFURT: On the ride from Frankfurt airport, the taxi drivers will do their best to accelerate to 200kmph within as short a time as possible and will invariably try to test the brake system by driving his Mercedes to within centimetres of cars in front.

There are 1,700 taxis in Frankfurt and, while there is no rule specifying the make of the cab, 70 per cent are Mercedes. The cars must be painted light yellow. The driver must be at least 21, have had a driving licence for a minimum of two years, and have passed a test on city knowledge.

A ride costs an initial DM3.80 (21.50) plus DM2.15 or DM2.35 per kilometre, depending on the time of day. Drivers range from the garrulous and friendly to the taciturn and downright rude.

Reporting by Charles Batchelor in London, Karen Zavor in New York, Alice Roasthorn in Paris, John Lloyd in Moscow, Paul Adams in Lagos, Robert Thomson in Tokyo, John Barham in Buenos Aires, Robert Graham in Rome and David Waller in Frankfurt

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Plucking the wrong geese

From Mr Peter Morgan

Sir, Your leader, "How to pluck the geese" (October 27) does a disservice to the wealth-creating sector, which is your constituency.

Government spending has risen by about 50 per cent in real terms since 1979-80. In the five years between 1992-93 and 1997-98 it is expected to rise by 32 per cent. In the five years to April 1994 government spending has been rising three times faster than taxes.

Public spending is forecast to be £214bn in 1993-94. A £20bn cut would be a reduction of less than 5.5 per cent. Few of your readers would balk at achieving such a budget reduction.

Blow a multimedia raspberry

From Mr David Jeebury

Sir, The convergence between telecommunications and cable television ("Multimedia superhighways", October 16) is truly remarkable and seems to promise us untold benefits. In the midst of all this high technology, can no-one invent a gadget which will identify and disconnect (prefer-

ably with a loud raspberry) Tanis and Jacqui, the ubiquitous telephones persons who constantly try to sell me something I neither want nor need, usually at a time of greatest inconvenience.

David Jeebury,

Shaw Hill, Melksham,
Wiltshire SN12 8EP

Rail privatisation, with BR as a bidder, is route to necessary investment

From Lord Mountevans

Sir, Your editorial, "Right lines for rail privatisation" (October 21) unintentionally highlights the huge pitfalls that surround railway privatisation.

One of the benefits of the proposals (and the reason I have supported them in the House of Lords) is that they should open access to private capital for the expansion of railway investment which is needed now.

You point out that Sir Bob Horton, chairman of Railtrack, wants to involve private finance for infrastructure investment, yet while Railtrack remains in the public sector he will presumably be subject to the same constraints as is BR currently.

You acknowledge that short franchises are unlikely to attract the investment needed in new rolling stock, so where will the investment come from?

I would also challenge your view on Lord Peyton's amend-

ment (which I supported), allowing BR to bid. The experience in Sweden, where this has been tried, is that the state railway, SJ, did indeed secure the majority of franchises, but that the stimulus of competition both improved services and helped to reduce costs by some 30 per cent.

It must be in the interests of the taxpayer for private bids to be tested against those of BR. It is certainly important in terms of the motivation and morale of the many railway staff that will remain with BR that it should not be seen as a "rump" operator, managing those parts of the network which are scorned by the private sector.

While those of us in parliament can legislate for privatisation, its successful implementation depends on the enthusiastic co-operation and participation of those who work for British Rail. Mountevans, House of Lords, London SW1A 0PW

Government must heed public in local government changes

From Councillor Josie Farrington

Sir, David Curry may well believe what he says about the benefits of reorganising local government (Personal View, October 28), but the public does not - as polls carried out for the Local Government Commission in the first phase of the review so graphically illustrated. He should stop to consider the democratic implications of what people say? And when people are to be denied the choice of whether they have £2bn spent on local government reorganisation?

The will of local people must be heard in the local government review. By effectively limiting the choices of the public to what the government thinks is right, the government is ignoring the very people it claimed it would hear. Local democracy will suffer. And the public will have to foot the bill for bringing in unitary councils without being given much freedom to choose if they actu-

ally want to change their councils, and how.

If the government - unlike the people in tranches one areas, the Confederation of British Industry and Sir John Bamham, chairman of the LGC - is so sure of its proposals for changing local government, then it should let them be judged fairly in the court of public opinion. If the people demand change, then so be it. But if they decide change is unnecessary, then the government must heed their views.

To do otherwise would be an assault on their democratic rights and would call into question the independence of the commission and the validity of the review.

Josie Farrington,
vice-chairman,
policy committee chair,<

New management puts strategy to banks

Queens Moat plans to form core hotel chain

By Maggie Urry and Michael Skapinker

THE ESSENCE of the business strategy Queens Moat Houses has put to its banks is a plan to form a core chain of 50 UK hotels, which will be rebranded and form a base for eventual expansion.

The new management expects to be ready to launch this chain by the first quarter of 1992. The 50 hotels are expected to contribute 80 per cent of budgeted trading profits for 1992.

The new chain, a name for which has yet to be chosen, will be "leading, three star plus" hotels, each with more than 100 rooms, located in or near city centres, and having a restaurant and bar.

QMHS believe these can achieve "substantial increases in both trading profits and cash flows". The operational gearing in hotels is such that profits can rebound sharply once occupancy and room rates are moving upwards.

The rest of the group's hotels, another 53 in the UK and 36 in continental Europe, will not be put up for sale immediately. They will run for

profit with the aim of maximising their value either through eventual sales or as additional security for the group's lenders.

Hotel sales in the present climate - with large numbers of UK hotels in receivership and the market in continental Europe worsening - are unlikely on a large scale although some, such as the Dutch hotels, are up for sale.

At the same time the financial restructuring will give the group a balance sheet more appropriate to its operations. This will involve a substantial debt for equity swap, cutting the interest charges QMH must service from its operation and giving the banks control of a majority of the equity. The exact size of the swap has yet to be decided but it is certain the existing shareholders will be substantially diluted.

Bankers who have seen the business plan say the new management team has put forward "sensible projections" which indicate a beginning of a recovery in UK profits in 1992 and 1994, with a larger rise later on. Profits from continental Europe are still under pressure.

Mr Maurice Segal, chairman of Expotel, a large reservations agency, said yesterday that QMH appeared to be trading reasonably well but that room rates for the industry were still lower than last year.

The plan assumes some revival in hotel prices in the longer term, which could even repay the group's loans in full. One banker said yesterday, "If the banks sit tight the restructuring has to be better than receivership".

Andrew Coppel (left), chief executive, with Stanley Metcalfe, chairman: the new management expects to be ready to launch the core 50 hotel chain by the first quarter of 1992



Former advisers face prospect of legal action

By Andrew Jack

THE FORMER professional advisers to Queens Moat Houses were keeping a low profile yesterday as the company contemplated legal action following the release of its substantially restated accounts.

Accountants, surveyors, stockbrokers and merchant banks all face the prospect of harsh shareholder criticism and possible lawsuits.

QMHS stated publicly that it was "reserving its position" with respect to possible legal action against advisers.

Asked about the prospects for law suits, the company said: "In the army, this is what is known as a target-rich environment."

The company is believed to have consulted lawyers about litigation, and is initially focusing on those connected to the illegal decision to approve dividend payments which it did not have the profits to meet.

Much focus will be on Bird Luckin, a small accounting firm which audited the accounts, and the former auditor from which, Mr

Maurice Hart, joined the QMH board.

Prior-year adjustments in the restated accounts for 1991 reduced pre-tax profits from £90.4m to losses of £56.3m.

Weatherall Green and Smith, the chartered surveyors, was the only firm willing to comment, and yesterday vigorously defended its valuation of properties.

It placed a value on the company's assets at December 31 1991 - which was adopted in the 1991 audited accounts - of £2bn.

Its own valuation one year later was about £1.3bn, and the valuation adopted for the 1992 accounts by another surveyor, Jones Lang Wootton, was £861m.

Mr Terry Knight, senior partner of Weatherall, said: "We stand by those figures. I can understand the layman's difficulty in understanding them but we happen to believe that our figures are right."

Other advisers included Zoete & Bevan and Beeson Gregory, the stockbrokers, and Charterhouse, its merchant bank.

Depth and complexity of the problems stuns City

By Peggy Hollinger, Michael Skapinker and Maggie Urry

TAKE a map of the London underground, superimpose it on Network South East and you get some idea of the complexities. So Mr Andrew Coppel, chief executive, describes the challenge of sorting out the troubled hotels group Queens Moat.

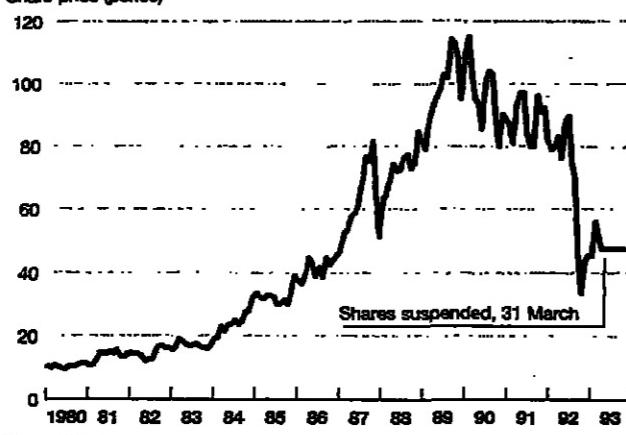
Observers were stunned yesterday at news that Britain's third largest hotels group had incurred pre-tax losses of £1.04bn, and had been operating for at least two years with virtually no financial controls. "We never had a whiff of it," said the head of a rival hotel group yesterday. While the industry knew the City had concerns about the group's debt, QMH's hotels had seemed operationally sound.

Mr John Bairstow, the former chairman who left after the group was plunged into crisis talks with its bankers in March, would have held the same view. "It was a good company and was doing extraordinarily well," he said yesterday. "The thing that went wrong was insufficient profits in 1992."

Mr Bairstow, who created the south of England estate agents Bairstow Eves, is unashamed of his entrepre-

Queens Moat Houses

Share price (pence)



Source: Datasketch

neurial habits, which some have blamed for QMH's troubles today. "When a company is run with an entrepreneurial flair, it is not the way accountants would run it... with everything done absolutely properly, and due diligence on every acquisition and disposal."

Mr Bairstow was unquestionably the driving force behind QMH. The story is well documented of how he built the company to run its front room, opting to run an 18-room hotel from his Tudor home in Essex.

Less well documented is just what happened within the company to bring it virtually to its knees. QMH was hailed as a doyenne of the leisure sector in the late 1980s when year after year it produced strong profits. Other leisure groups were puzzled by its achievements and attributed them to the lean central office.

Mr Trevor Ward, a director of the Horwath hotels and leisure consultancy, says the group's small head office and the management incentive scheme appeared to fit in with

the fashion for cutting central overheads and delegating responsibility. "They took it to extremes. They were delegating responsibility but retaining no control."

The latest revelations show that QMH's real achievement was in making a string of acquisitions which buoyed profits growth but were basically unmanageable with the group's resources.

It was also able to enhance profits by booking in early the earnings from hotels which were run on an incentive

scheme. Managers undertook to pay a proportion of forecast sales to QMH over a certain period of time. QMH booked the total fee up front instead of as they arrived.

The report issued to banks showed QMH had no monthly consolidated management accounts which would allow the board to monitor the group's progress or that of the hotels on the incentive scheme.

Board directors were generally kept ill-informed, claim insiders. Although given documents as they entered the

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NEWS DIGEST

Consideration is £11m in shares and the issue of guaranteed loan notes to the vendors.

The company also reported a rise from £403,000 to £602,000 in pre-tax profits for the half year to June 30. Turnover increased from £23.5m to £24.5m. Comparisons were adjusted to conform with FRS 3.

An interim dividend of 1.76p (1.6p) is payable from earnings of 5.36p (3.51p).

BBB Design

BBB Design Group, the USM-traded company which takes in design, marketing and computer related services, reported a deficit of £154,000 pre-tax for the 12 months to April 30.

The outcome, on turnover of £1.69m (£1.65m), compared with restated losses of £427,000.

The shares gained 11p to 56p.

Bourne End

Bourne End Properties yesterday reported lower losses for the half year to end-June and said it had requested a temporary suspension of its shares.

Deals were suspended at 37p pending the outcome of talks which may lead to "substantial acquisitions".

Pre-tax losses were trimmed to £145,000 (£543,000). Losses amounted to 1.7p (6.5p).

Dares Estates

Dares Estates, the property investment and development group, reported pre-tax losses down from £2.87m to £1.8m for the half year to June 30. Income rose from £2.9m to £3.4m.

Losses per share came out at 2.8p (2.08p).

EW Fact

Shares of EW Fact were suspended at 104p yesterday pending approval by shareholders for a significant acquisition.

The USM-listed company provides classes and publishes texts for students preparing for accountancy and banking exams and the proposed acquisition is a market leader in this field, the company said.

Clayton, Son

Clayton, Son & Co, the Leeds-based engineer, announced pre-tax losses narrowed to £1.26m, against £1.39m, for the six months to June 30.

Turnover amounted to £5.33m against £5.29m, including £599,197 from Baxter Crushers, sold in June 1992.

Losses were 47.78p (49.24p). The shares dipped 5p to 68p.

High-Point

High-Point, the consultant and project promoter in the engineering and construction industry, cut its deficit from £1.18m to £460,000 pre-tax over the year to May 31.

Losses per share emerged at

29.29p to 119.88p. A dividend of 1.8p is payable from earnings of 2.18p.

Dividends shown pence per share net except where otherwise stated. For 14 months

Net revenue amounted to £16.2m (£15.6m). A proposed final dividend of 1.07p lifts the total to 4.28p (4.19p), again uncovered by earnings of 4.16p (4.02p) per share.

The 1991 pre-tax profit of £90.4m was restated as a loss of £56.3m before tax following changes in accounting policies.

The £146.7m difference included £50.9m of depreciation which the group had not previ-

Exceptions and interest charges behind £1.04bn loss

By Maggie Urry

THE DETAIL of Queens Moat Houses' 1992 results reveals a staggering list of exceptional items and prior year adjustments, headed by a property revaluation cutting assets by £303.9m.

That year was the watershed for QMH. The market was expecting profits of some £20m for the year to December 31, a forecast which now looks ridiculous.

The accounts have been prepared on a going concern basis assuming the financial restructuring now being discussed is completed and the group's banks continue to support it. Even without the property write-down, Mr Andrew Coppel, chief executive, said that a refinancing would have been necessary as the group could not service its debt.

Although the group almost broke even at the operating level, losing £700,000 compared with a restated profit of £22.4m, excepting debits of £93.9m and interest charges of £112.6m gave a pre-tax loss of £1.04bn.

The end-1992 balance sheet showed net debt of £1.17bn and negative net worth of £388.9m. By July 4 debt had risen to £1.18bn and negative net worth fell further to £435.5m.

Fixed assets, shown in the 1991 accounts at £2.12bn had fallen to £891.1m by the end of 1992 and £855.7m by July 4.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Coupons pending dividend	Total for year	Total last year
British Assets	£1.07	Jan 7	1.07	4.28	4.19
Broadgate Inv	£1.8	Dec 23	1.8	-	-
EW Fact S	£1.76	Dec 3	1.6	-	4.31
Fisher (James)	£1.1	nil	0.5	-	1
High-Point	£0.5	Nov 5	nil	0.5	1.3
Neepsend	£0.5	Jan 15	0.25	0.75	0.75
Queens Moat	£1.54	nil	1.54	3.95	2.82

Dividends shown pence per share net except where otherwise stated. For 14 months

LONDON RECENT ISSUES

Issue Price	Aut.	Last Date	1992	Stock	Closing Price	Yield	Net Div	Turner Corp	Globe P/E Ratio
FTSE 100	FP	-	172	25M	174	10%	0.7	42	445</

Iviser
ection

Number of debt-reduction possibilities under consideration Lep reduces losses to £5.05m

By David Blackwell

LEP GROUP, the freight forwarding and security company which was last year restructured by its banks, has cut its interim pre-tax loss from £14.7m to £5.05m.

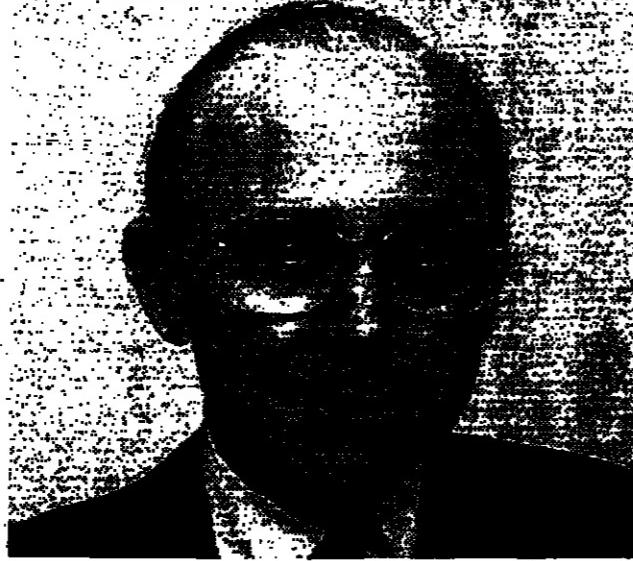
However, Mr David James, the company director who was appointed chairman by the banks, yesterday reiterated the health warning he made at the AGM in July.

"We don't feel the investing public has realised that there is no prospect of a dividend in the foreseeable future," he said.

The company was looking at a number of possibilities for the future, he said, and might float off all or part of the equity in core businesses to reduce its debt, which stood at £240m at the end of the first half.

The pre-tax outcome was struck after a £1.77m loss for the disposal of property and £17.5m of net interest payable.

While the interest charge is



David James: no prospect of a dividend in the foreseeable future

was down from a previous £23.7m, the company said it was still high in relation to profitability. This reflected the fact that the residual debt is

est figure included a contribution of £71,000 from associates, compared with a loss of £137,000 last time.

Mr James said the group's trading activities had benefited from the stability following restructuring. In August last year, this had helped investment in the freight forwarding division, which would have a long-term benefit.

Operating profits in the division fell from £8.32m to £2.45m. However, the division is expected to be ahead in the full year as the latest figure reflects an adjustment in the accounts for last year.

Operating profit at the National Guardian Corporation increased from £8.84m to £10.6m. The group said a small improvement in its trading performance had been enhanced by the sterling-dollar exchange rate.

Total turnover was unchanged at £703m. However, last time's figure included 23.43m from discontinued operations.

Total operating profit rose from £13.4m to £14.5m. The latest figure included a contribution of £71,000 from associates, compared with a loss of £137,000 last time.

Mr Dennis Stevenson, chairman of his own consultancy groups, the SERU and the Tate Gallery, has agreed to become non-executive chairman.

GPA has finalised plans for a £150m capital raising, the granting of options to GE Capital, GE's financial services arm, to take control of the company, and the deferral of £750m of debt repayments for three years plus the injection of £150m of new money.

Although the deal was largely agreed in May, the complexity of the documentation has delayed finalisation until now. It is designed to give the company the stability to enable it to reduce debt through aircraft sales within three years.

GPA Capital will have an option to buy up to 67 per cent of the company by March 1998, paying between £110m and £165m. For three years after that it can buy further shares and could take 100 per cent control of GPA.

GPA will pass management of its assets to GE Capital Aviation Services, under a 15-year contract.

The new chairman will be Mr Tony Ryan, who is stepping down from the aircraft leasing company he founded in 1975. An arbitrator is still looking into his £2m claim for compensation for loss of office.

Revamped Flextech shows increased midway deficit of £3.2m

By Catherine Milton

FLEXTECH, the cable and satellite television group, yesterday announced pre-tax losses of £3.2m for the six months to June 30 against a deficit of £2.91m in the comparable period which covered the six months to September 30. Losses per share深ened to 6.69p (5.88p).

The results reflected the change in the accounting year from March 31 to December 31 and included only media interests following the disposal of the oil services interests, completed in July 1992.

The company, which earlier this week announced plans to buy shares in the European programming business of Tele-Communications by Christmas, increased sales to £2.65m (£2.15m).

The deal would give TCI, the US broadcasting company

which is itself in merger talks with Bell Atlantic, a controlling stake in the enlarged company, more than doubling Flextech's capitalisation to £200m.

Notwithstanding the losses incurred during the period the board, given the changes taking place, are convinced of the potential of the core business and look forward to the future with confidence," said Mr Stanislav Yusukovich, chairman.

Flextech, which holds 50.1 per cent interest in The Children's Channel and will hold 39 per cent of The Family Channel, also plans to hold 85 per cent of Action Stations, a project to open children's indoor play areas in the UK.

The sites will consist of games and play areas combined with retail outlets and food facilities. Flextech said participants will include The Discovery Channel, TCC and TFC.

Greycoat and its advisers have only one full working week before passing a 30-day deadline within which it is

Tiphook to pay interest on \$350m-worth of loan notes

By Richard Gourley

TIPOOKH, the UK container leasing and transport rental group, said yesterday that it would be paying US bondholders' interest on two unsecured loan notes worth \$350m (£223m) which falls due on Monday.

The decision to make the

payments will relieve some of the pressure from bondholders in the US while the group works out a refinancing arrangement with its bankers.

Had the group decided not to pay the interest immediately, it could have taken advantage of a 30 day grace period before it would have been in breach of the terms of the notes.

Time running out for Greycoat rescue architects

By Richard Gourley

EFFORTS to construct a financial package to save Greycoat, the ailing property company, from liquidation are taking longer than the architects of the rescue, Mr Julian Trevor and Mr Bryan Myerson, had expected.

Greycoat and its advisers have only one full working week before passing a 30-day deadline within which it is

required to rectify a breach of the gearing covenant on the notes. Trustees for bondholders would then have to consider whether to issue default notices.

The two corporate financiers, who advise the UK Active Value Fund, said they were arranging a rescue shortly after share and bondholders rejected proposals for a £20m rescue package from Postal, the UK's largest pension fund.

ECONOMIC DIARY

TODAY: Kuwait state security court verdict on 11 Iraqis and three Kuwaitis charged with involvement in alleged plot to assassinate Bush in April; Dhaka, anti-fundamentalist groups call for half-day national strike.

SUNDAY: referendum on new Peru constitution.

MONDAY: Maastricht Treaty comes into force; Italian CPI; US NAPM; final results - Morgan Grenfell Equity Income Trust.

TUESDAY: US official reserves (Oct); US leading indicators; Bank of England Quarterly Bulletin (Nov); New York mayoral election; other state, governor and local elections - governor in Virginia and New Jersey; tax revolt propositions in 20 states; California education voucher vote; Indian bank staff plan nationwide strike.

WEDNESDAY: cyclical indicators for the UK economy (Oct); overseas travel and tourism (Aug); major British banking groups' mortgage lending (3rd qtr); major British banking groups' quarterly analysis of lending (3rd qtr); advance energy statistics (Jul-Sep); London sterling certificates of deposit (Sep); mortgage lending (3rd qtr); international banking statistics (3rd qtr); monetary statistics (including balance sheet and building society balance sheets; bank and building society sterling lending (Sep); MO figures (Oct); and M4 quarterly sectoral analysis (3rd qtr); Bill turnover statistics (Sep); sterling commercial paper (Sep); money market statistics (September); advance energy statistics (July-September); German unemployment (possible); US Fed 'Beige Book'.

THURSDAY: details of employment, unemployment, earnings, prices and other indicators; housing starts and completions (Sep); Bundesbank council meeting; French money supply; US factory orders; weekly money supply and new jobless claims; final results - British Petroleum.

FRIDAY: insolvency statistics (3rd qtr); insolvency petitions (3rd qtr); German industrial production (post); US monthly employment report; and consumer credit; final results - Gartmore European Inv.

COMPANY NEWS: UK

GPA signs rescue deal with GE

By Roland Rudd

GPA GROUP, the Irish aircraft leasing company which has been struggling with debt of £5.8bn (£3.76bn), yesterday signed its rescue deal with GE Electric of the US.

Mr Dennis Stevenson, chairman of his own consultancy groups, the SERU and the Tate Gallery, has agreed to become non-executive chairman.

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An arbitrator is still looking into his £2m claim for compensation for loss of office.

Spring Ram shares dip as Masco talks break down

By Catherine Milton

year's high of 146p but above its recent 40p low.

Mr Roger Regan, chairman, said "They did not make an offer. The price they were thinking of was too low." He said he valued the company more highly than the Americans. "At that point Masco decided that their ambitions to buy the company at a bargain price would not be fulfilled so they continued discussions about other issues."

Mr Regan said Masco made a number of products such as taps and valves which Spring Ram might buy and that co-operation on fabric design was possible.

He said the board was now concentrating on the future: "We are just getting on with the hard work we have got to do on our organisation, getting our marketing effort sorted out and things of that sort."

Masco Corporation declined to comment.

Flotation expected to value Azlan in excess of £40m

By Alan Cane

future business opportunities.

AZLAN GROUP, a distributor of advanced computer networking systems based in Wokingham, Berkshire, is expected to have a market capitalisation in excess of £40m when it comes to market later this month.

Azlan was formed in 1984. In 1981 David Randall, the current managing director, led a management buy-out supported by a group of institutional investors including CIN Ven.

The company has taken an approach to networking distribution which demands that it adds significant added value to the 500 or so products it sells.

Distributors are now faced with choosing between selling high volumes of product at low margins or smaller product volumes of new and innovative

products which can benefit from Azlan's networking skills.

Azlan aims "to maximise the sales of a product in the early days of its life before competition and familiarity with the product erode the initial higher margin," Mr Randall says.

The vendors from which it buys products include Digital, Intel, Lotus, Microsoft and Novell. It is not an easy strategy to follow but one which should guarantee higher profitability than conventional electronics distribution. Azlan's skills include network infrastructure and integration, network management and workgroup productivity.

The prospectus points out that in addition to expanding its market share and range of products, Azlan intends to establish new businesses in continental Europe.

Exceptionals push LIT £21m into the red

By David Blackwell

LIT HOLDINGS, the marketing services, investment and fund management group, ploughed deeply into the red in the first half, reporting a pre-tax loss of £20.6m.

The deficit follows exceptional items of £27.5m related to the sale in July of LIT America, its US futures and options clearing subsidiary, for \$24.0m (£15.6m). The sale resulted in a loss of £7.7m and a charge, under FRS 3, of £19.4m for good will previously written off to reserves.

In the first half of 1992 the group made a pre-tax profit of £2.25m.

The group is planning to restructure and

change its name to Johnson Fry Holdings. Mr Paul Gildersleeves, company secretary, said yesterday that the restructuring would mark the end of a troubled period of three or four years, leaving the company to face the future without debt.

The company is repaying its £12m of outstanding debt through the proceeds of the LIT America sale and profits from Johnson Fry, the UK financial services company, this year.

Johnson Fry boosted operating profits from £2.4m to £7.7m. Turnover rose from £12m to £24.7m - higher for full year 1992, when turnover was £22.5m.

Mr Gildersleeves said that Johnson Fry's

performance had been boosted by its success with business expansion scheme issues. The company raised £281.5m of BES funds in first-half 1992 and £159.2m for the whole of last year.

Business expansion schemes, which end this year, accounted for 62 per cent of the turnover. Mr Gildersleeves said it was inevitable revenues would dip next year.

The company would concentrate on investment management and residential property management.

Losses per share were 42.8p (earning 1.8p). Without the LIT America charge, earnings would have been 5p.

COMMODITIES

WEEK IN THE MARKETS

Aluminium prices hit 8-year lows

THE SHAKY foundations of the aluminium market slipped again this week, allowing prices for the metal at the London Metal Exchange to subside to the lowest levels for eight years.

The three months delivery position closed yesterday at \$1,067.50 a tonne, down \$8.25 of the day and \$47.75 on the week, after the already-tottering market was shaken by news of another five-figure addition to the record stocks in exchange warehouses.

Most of the week's fall happened on Tuesday, when long-standing support around the \$1,100-mark gave way under the weight of gloomy world economic conditions, the seemingly inexorable stocks rise and continuing untrained exports from the former Soviet Union.

On his return from talks in Brussels, Mr Alexander Shokhlin, Russia's deputy prime minister for foreign economic relations, said in Moscow on Wednesday that agreement had been reached with the European Commission on the outlines of a solution to the row over the aluminium exports with which his country is flooding the world market.

But details of the agreement's thorniest component, the ceiling to be set for Russian exports, remained to be decided as the market was able to take little heart from that.

Although the pace of the fall was slower during the second half of the week most analysts thought it would only be a

matter of time before a bear assault was mounted on the next technical support area, around \$1,050 a tonne for three months' metal. And if that gave way the market could soon find itself within hailing distance of 45 cents a pound (\$391 a tonne), which the Anthony Bird consultancy group has identified as "a disaster price" that would quickly force western producers to close another 2m tonnes of annual capacity, on top of the 1.4m tonnes already temporarily shut down.

Early in the week zinc had been among the weakest of the LME contracts, the three months price falling \$28.50 to \$220 a tonne at one point.

That fall was regained with interest, however, as buyers were encouraged by persistent, though unconfirmed, rumours that a European production cut announcement was imminent. At yesterday's close the three month price stood at \$198.75 a tonne; up \$2.25 on the week.

Lead recovered from an early decline to end marginally higher on balance. Support was found on a dip to \$403 a tonne for three months delivery appearing on Tuesday and with trade buying appearing at \$410 yesterday the price closed at \$416.50 a tonne, the highest level since early August.

Dealers explained the lead market had been helped by the shrug of a further LME stocks rise to a record 283,450 tonnes by continuing bullish sentiment following Thursday's news of a shutdown at

INTERNATIONAL COMPANIES AND FINANCE

Nissan passes payout as sales slide

By Michio Nakamoto in Tokyo

NISSAN Motor, the Japanese carmaker, yesterday unveiled a drop in first-half sales and deeper pre-tax and operating losses. The result confirmed fears of a deteriorating business climate for Japan's automotive industry.

The second-largest Japanese carmaker passed its interim dividend and warned it would not make a profit in the year to March. The group is undergoing a restructuring programme and hopes to cut 5,000 jobs over the next three years.

Although Nissan is uncertain of when it will be able to return to the black, it is sticking to an earlier forecast of a break-even in the current year, and a return to profits in fiscal 1994.

However, Mr Heiichi

Hamaoka, an executive managing director, conceded "it is becoming extremely difficult to attain that goal".

"Whether or not we can return to profitability next fis-

cal year depends largely on the speed of recovery in domestic demand," he said.

The Japanese carmaker saw a 10 per cent decrease in total vehicle sales over the period. Much of this was due to the shift of production overseas. Domestic vehicle production fell 13 per cent, while overseas

production rose 32 per cent. However, the rise of the yen was also a significant reason for the decline in vehicle sales.

Nissan said during the first half, the impact of the yen's

cutting, which resulted in savings of about Y60bn.

It has, however, also been able to make non-operating income of Y13.2bn from sales of marketable securities.

Nissan's European operations are also under heavy pressure. The European market's weakness meant production at the UK plant would have to be reduced by about 9 per cent from 270,000 units to 246,000 units. The company was studying ways to reduce production without laying off people, Mr Hamaoka said.

"It is a very abnormal situation," he said.

Nissan is expecting to suffer an operating loss in the second half. This could force it to consider selling securities and fixed assets to break even at the pre-tax level.

Wall Street turns to long bond engineering

By Richard Waters
in New York

FACED with a shortage of long-term bonds issued by the US government, Wall Street has decided to create its own.

Or rather, restructure them. In the 1980s, investment banks made money by tearing Treasury bonds apart and selling the components for more than the value of the whole.

Now, led by Salomon Brothers, the banks are ready to start putting the bits back together to make whole T-bonds again.

The process has been spurred by the US Treasury's decision to issue fewer 30-year bonds. This has contributed to the bull market in so-called "long bonds", where yields have fallen to historic lows.

The dismantling, known as "stripping", involved separating the coupons (or interest payments) on the bonds from the underlying principal. Each part was then sold separately as a zero-coupon bond.

On Thursday, Salomon - Wall Street's pre-eminent bond trading house and the bank which first started stripping T-bonds back in 1982 - became the first to reverse the process publicly. It launched an offer to buy back \$10bn of zero-coupon bonds which it and other investment banks had created in 1984. The parts will be reassembled to create Treasury bonds which mature in 2014, Salomon said.

The economics underlying this feat of financial engineering remained a closely-guarded Salomon secret.

In return for their zero-coupon bonds, the bank is offering investors identical instruments issued by the US Treasury - which started its own "stripes" programme in 1985 - or cash. These Treasury-created instruments are worth more than those of the investment banks because they are traded in a more liquid market, Salomon said.

Even after paying this premium, Salomon believes current market prices are sufficiently out of line to yield a profit by turning series of zero-coupon securities back into whole bonds.

Technical factors explain part of this: given their 20-year maturity and high coupon rates (the stripped bonds were issued when interest rates were at 12-18 per cent), the reconstituted bonds will prove cheap for investors looking to deliver bonds in settlement of futures trades, Salomon said.

See Lex, Page 22

Volvo chairman moves to assuage Renault link fears

By Hugh Carnegie
in Stockholm

holders spelling out its commitment to Renault's privatisation would be helpful.

The fate of the merger depends on a group of Swedish institutional shareholders who have yet to decide how they will vote at the shareholders meeting on November 9.

Yesterday the insurance group Skandia, which holds 3.7 per cent of the voting capital, delayed its expected decision, saying it needed more time to analyse the merger deal.

Other fund managers said they were still pressing Volvo for more information before making up their minds. A key participant, a government pension fund which is the second largest shareholder after Renault with 7.5 per cent of the votes, has retreated from its earlier positive position. It now says it will make its final decision next Wednesday.

Another state pension fund, with a 2.5 per cent stake, has already said it will vote against the merger.

Pehr Gyllenhammar: admits goal for new company is high

Addressing concern that the 55 per cent stake to be held by state-owned Renault amounted to a French government takeover of Volvo, Mr Gyllenhammar said the merger could not be delayed until after Renault was privatised.

He said this could delay the

privatisation because potential investors needed to know the extent of Volvo's commitment to the merger.

Mr Gyllenhammar and Mr Louis Schweizer, the Renault chief executive, told a Swedish newspaper that a letter or public statement from the French government to Volvo share-

Singapore Telecom sells well

By Kieran Cooke
in Kuala Lumpur

THE OFFER for a 10 per cent stake in Singapore Telecom (ST), the posts and telecommunications unit, has been four times oversubscribed, surprising the most bullish of brokers.

Based on the value of shares offered, the market capitalisation of ST, which is being partially privatised, was S\$35bn (US\$35bn).

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See Lex, Page 22

ing environment would get tougher and competition would increase. There were no signs of recovery in demand for air travel.

The airline is implementing a survival plan to cut costs.

The drop in revenue was also a result of intense price competition, which the company has been trying to com-

pete with a belated attempt to introduce frequent-flyer incentives.

Flight operations were also adjusted to meet changed demand. New package tours and new traveller services

were introduced.

Despite JAL efforts to build up its domestic passenger base, the number of domestic passengers carried rose just 0.1 per cent compared with the same period last year.

Overall, the airline was

unable to introduce sufficient measures to offset the fall in demand and price competition from other airlines.

"This year we regarded as crucial for our survival," JAL said. It added that the oper-

ationally, was available to Singaporeans only. The rest, the C share category, was open to Singaporeans and foreigners on a tender basis at a minimum price of S\$2.

The offer closed on Thursday after aggressive tendering for C shares pushed up the strike price to S\$3.60, giving a prospective price/earnings ratio of 48.

While no-one doubts the credentials of ST - which has a monopoly on Singapore's highly-efficient telecoms sector until 2007 - there are some who feel many share-buyers have rushed in without thinking.

An abundance of liquidity in Singapore, an influx of foreign funds, and an intense

government campaign to encourage wider share ownership have resulted in hectic share buying.

It is believed slightly more than a third of the C category shares were taken up by foreigners.

The Singapore government had structured the ST offer to discourage bidding. It offered heavy discounts to Singaporeans who would keep their shares for a six years.

However, analysts say A and B shareholders might be tempted to take a quick profit. The Singapore stock exchange announced that, from Monday market hours will double to 12 to cope with the expected surge in trading volumes.

Galerie Lafayette in retailer deal

By Alice Rawsthorn in Paris

the Nouvelles Galeries deal and the cost of opening its

GALERIES Lafayette, one of France's leading stores groups, is taking full control of Monoprix, the retail chain. It is buying a 37.7 per cent stake from the Malaré family until the end of 1996.

Monoprix is one of the largest and best-known retail chains in France selling general merchandise, such as clothing and household goods, as well as food. Galeries Lafayette has already installed Monoprix supermarkets in some of its own sites.

The Monoprix deal comes at a turbulent time for French retailing. Many retail groups have been badly

affected by the recession.

Galerie Lafayette reported a net loss of FFr140m for the first half of this year, having only just broken even in 1992.

The retail sector has also been destabilised by a series of mergers and acquisitions. Printemps is still selling assets in an attempt to reduce the debts incurred by its take-over of Au Printemps. FNAC, the music and books chain, was sold this autumn because of the financial problems of GMF, its old parent company.

Tesco, the UK food retailing group, earlier this year bought Catteau supermarkets.

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LONDON STOCK EXCHANGE: Dealings

Details of business done shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

Details relate to those securities not included in the FT Share Information Services.

Unless otherwise indicated prices are in pence. The prices are those at which the business was done in the 24 hours up to 5 pm on Thursday, settled through the Stock Exchange Tafslman system, they are not in order of execution but in ascending order which denotes the day's highest and lowest dealings.

For those securities in which no business was recorded in Thursday's Official List the latest recorded business in the four previous days is given with the relevant date.

Rule 5(2) stocks are not regulated by the International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

† Bargains at special prices. ♦ Bargains during the previous day.

British Funds, etc

Treasury 10% 2000/03 - 01952 - 1974

Guaranteed Export Finance Corp PLC 11% Gld Gds 1993 (Br E Var) - 010008100000 - C1018

Guaranteed Export Finance Corp PLC 12% Gld Gds 1993/2002 Regd - 0174 - 8 (2003)

Corporation and County Stocks

Birmingham District Council 11 1/2 Red Stk - 010008100000 - C1018

Newport Corp 3% Ret 3x - C37 (2003)

UK Public Boards

Agricultural Mortgage Corp PLC 6% Deb Stk 89/93 - 03612 (2003)

Metropolitan Water Metropolitan Water 3% A Stk 86/93 - 010008100000 - C1018

Ministry of Works London Water Works Co 3% Deb Stk - C37 (2003)

Post of London Authority 3% Post of London A Stk 25/99 - 010008100000 - C1018

Foreign Stocks, Bonds, etc (coupons payable in London)

Abbay National Treasury Servs PLC 7% Gld Gds 1993 (Br E Var) - C1018

Abbay National Treasury Servs PLC 8% Gld Gds 2003 (Br E Var) - C1018 (2003)

Abbay National Treasury Servs PLC 9% Gld Gds 1993/2003 Regd - 0174 - 8 (2003)

1995/96 10% 2000/03 - 0115 85 (2003)

Allied-Lyons Finance Br 5% Gld Gds 1997

Amoco Motor Co 12% 2004 (Br E Var) - 010008100000 - C1018

Asda Finance Ltd 10% Cmpt Cap 2000/03 - 0117 2 (2003)

Atlantic Richfield Co 10% 2000/03 - 0117 2 (2003)

BP Amoco 10% 2000/03 - 0117 2 (2003)

BP America 5% Gld Gds 1994 (Br E Var) - 01018

British American 9% 2000/03 - 0117 2 (2003)

British Gas Plc 7% 1/2 2000 (Br E Var) - C1018

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British Gas Plc 7% 1/2 200

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Ireland (Sub Recognised)															
Prudential Assurance Co															
Hibernia Bank, London EC1R 2BZ															
071-005 0222															
Prudential Corporate Pensions Funds															
55 King's Road, Reading RG1 3HJ															
0724 494823															
Prudential Managed Funds															
Observatory Oct 27															
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WORLD STOCK MARKETS

US MARKETS
(4 pm close)

INDICES

NEW YORK DOW JONES	Oct	Oct	Oct	Oct	1983		Since compilation	
	28	27	26	25	HIGH	LOW	HIGH	LOW
Industrials	3687.88	3684.85	3672.48	3673.61	3687.88	3241.95	3687.88	41.22
	(28/10)		(20/1)		(28/10/83)	(27/52)		
Home Bonds	109.52	109.44	109.34	108.19	109.77	103.43	108.77	54.99
	(18/10)		(11/1)		(18/10/83)	(1/10/81)		
Treasuries	1727.93	1694.85	1697.15	1677.71	1727.93	1461.94	1727.93	12.32
	(18/10)		(11/1)		(18/10/83)	(1/10/81)		

	Oct 29	Oct 28	Oct 27	Oct 26	1993	
					HIGH	LOW
AUSTRALIA						
Orbitas (1/100)	2112.2	2078.3	2068.1	2055.7	2112.20 (29/10)	1485.00 (13/1)
Mining (1/100)	876.5	850.9	857.4	854.5	894.50 (28)	854.70 (13/1)
AUSTRIA						
Aut. Atm. (3/13/84)	420.34	415.41	414.98	415	420.34 (29/10)	308.25 (14/7)
Aut. Indus. (30/3/81)	1084.07	1070.00	1071.13	1068.00	1084.07 (29/10)	832.00 (14/7)

Citrus Watch	560	+10	Koala Co.	2,500	+10	Mitsumi Oil
Cosmo Oil	571	+5	Konkatsu	807	+35	Mitsubishi
			Konica	739	+15	Mitsubishi
			Koyo Silico Co.	730	+10	Mitsui Ind.
			Kyoto Corp.	730	+20	Mitsui Prod.
			Kumagai-Goro	494	-	Mitsui Food
			Kurabo Ind.	388	+21	Mitsukel
			Kureayu	1,110	+10	Mitsui Bosai
			Kureha Chemical	592	+8	Nippon Soda
			Kurita Water	2,200	+60	Nippon Ste
			Kyoto Gas	6,153	+50	Nippon Ste
			Kyoto Sulfur	400	-	Noritake

1,210	-	(consolid)	911	+4		
952	+13	Toach Corp.	332	+2		
385	+25	Toto	2,190	+46		
913	-	Toyo Construct	506	+1		
490	-	Toyota Autom. Looms	1,630	+168		
993	-7	Toyota Ink	578	+12		
3,080	+100	Toyota Kanetsu	863	+6		
893	+13	Toyota Sekien	2,510	-30		
350	-5	Toyota Motor	1,860	+40		
1,420	+30	Toyota TireHub	415	+6		
1,990	+40	Toyota Tax & Billing	1,120	+100		
807	+12	Toyobo	362	+3		
		Amoy Props	10			
		Bank East Asia	58			
		Citac Pacific	12			
		Cheng Hong	36			
		China Light	52			
		China Motor	47			
		Citi Pacific	21			
		Cross Harbour	17			
		Dairy Farm Indl	14			
		Evergo	5.51			
		Great Eagle	6.92			

Utilities 240.18 238.85 2

	(1/18)	(9/1)	(21/8/93)	(4/4/92)
DJ Ind. Day's High	3713.57	(3682.39)	Low 3557.96 (3634.76) (Intra-day)	
Day's High	3708.82	(3673.05)	Low 3684.95 (3654.60) (Actual)	
STANDARD AND POOR'S				
Composite #	497.73	464.81	464.30	464.20
			468.50	423.05
			(15/10/93)	(16/12/92)
Industrials*	535.87	531.97	531.46	530.77
			535.87	496.40
			(22/10/93)	(23/10/93)
Financial	45.02	44.94	45.13	45.57
			46.40	38.83
			(23/10/93)	(24/10/92)
			48.40	38.83
			(24/10/92)	(25/10/92)

(in '000)	1997/98	1996/97	1995/96	1994/95	1993/94	1992/93 (in '000)
EMARK						
Participating SE (3/1/93)	348.28	345.98	347.31	347.82	348.28 (29/10)	351.90 (4/1)
ENLAND						
TX General (25/12/90)	1567.4	1555.8	1550.8	1550.8	1567.40 (29/10)	1431.10 (2/1)
ENANCE						
TX General (31/12/91)	806.54	601.97	807.54	608.73	802.73 (26/10)	471.34 (1/1)
EC 40 (31/12/90)	2181.95	2195.98	2192.02	2210.37	2231.85 (21/10)	1772.21 (2/1)
ENRIM						
2nd Addres C1/12/95	794.82	783.75	785.51	792.08	794.82 (29/10)	688.92 (4/1)

any	648	+22	Hong Kong Dev.	14.3
1,030	-	+33	Hung Sing Corp.	5.5
528	-		Harbour Centre	9.80
853	-	+3	Henderson Inv.	5.50
809	-	+8	Heronstone Land	31.7
1,100	-	+20	HK & China Inv.	18.2
1,380	-	+40	HK & Shanghai Hotel	10.4
800	-	+30	HK Aircraft	47.7
6,710	-		HK Electric	25
1,280	-	+30	HK Land	20.7
805	-	+33	HK Realty & Tr. Co.	17
4,110	-	+80	HK Telecom	16.7

NYSE Composite

	Oct 22	Oct 15	Oct 8	year ago (approx.)
Dow Industrial Div. Yield	2.79	2.81	2.84	3.24
Amex Mid. Value	477.35	475.08	475.84	475.58
NASDAQ Composite	773.49	771.88	765.46	768.75

HONG KONG Bank Corp (1/17/84)	9323.09	9016.27	8901.20	8780.90	9323.09 (2910)	5437.80 (4/1)
ELAND						
EAL Overall 4/1/88	1796.47	1795.98	1788.41	1781.80	1796.47 (2910)	1181.19 (1/1)
ALY						
Aldi Con. Int. (1/72)	583.41	575.75	576.14	565.53	632.66 (30/6)	448.33 (1/1)
General (4/1/83)	1284.0	1287.0	1286.0	1288.0	1380.00 (30/6)	982.00 (1/1)
JAPAN						
Japan (1/65/84)	19702.97	19479.45	19338.76	20223.50	21148.11 (13/5)	16207.45 (25/1)

644		Vancuouchi	2,340	+50	Jardine Int'l Inc.	10,71
2,770	-20	Yamatake Honeywell	1,490	-10	Jardine Math	74
445	+6	Yamada Kogyo	1,050	-20	Jardine Strategic	92
		Yamada Transport	1,210	+20	Kwokion Motor	15,7
		Yanazaki Baking	2,220	+50	Mandarin Orient.	9
542	+3	Yoshida Japan	1,430	+10	New World Dev	25,8
716	+10	Yoshida Elec	440	-4	Realty Dev A	29
3,110	-10	Yosuda Fire	840	-3	Sik Props	83
1,410		Yasuda Tel & Tele	850	+21	Show Bros.	12,6
560	+10	Yukigoshi Elec	860	+21	Shelf Elec Mfg	2,92
		Yokohama (Bank)	1,120	+50	Sime Darby	11,6
		Yokohama	1,120	+50	Sth China Min Co	1,00

S & P Industrial Div. yield

S & P Industrial Div. yield		2.7%	28.48	28.00	27.92
S & P Ind. P/E ratio		28.51			
NEW YORK ACTIVE STOCKS					
	Stocks traded	Closing price	Change on day	† Volume	Millions
Thursday				Oct 28	Oct 27
Eastman Kodak	8,208,500	\$34	+ 1½	297,140	277,086
Bell Motors	5,484,500	49	+ 2½	20,417	18,229
					15,983

ALAYRA						
SE Composite (44/98)	971.39	946.72	934.53	829.85	971.39 (29/10)	614.28 (13/1)
NETHERLANDS						
S TEL/BEN (End 1983)	410.5	405.5	405.0	408.2	410.50 (29/10)	295.70 (4/1)
S AL/SL End 1983	265.4	265.7	262.8	261.9	266.40 (29/10)	198.80 (13/1)
NORWAY						
SE SE (no) (21/88)	1034.93	1017.39	1007.76	1015.83	1034.93 (29/10)	669.83 (2/1)
PHILIPPINES						
Phil Corp (21/89)	2372.83	2236.59	2228.45	2241.33	2372.83 (29/10)	1270.68 (4/1)

2,810	+40	Vulco Corp.	697	-20	Sonic Pacific B	8,200
1,700	+60				Telco Broadcast	26.2
2,370	+35				Wharf Holdings	28.5
1,050	+35				Wing On Co	10.7
440	+20	Zexel Corp.	591	+6	Winter Ind.	12.8
1,000	-10				World Ind.	16.2
6,770	+100					
5,080	+120					
3,600	+60					
1,850	+10	AUSTRALIA			MALAYSIA	
1,220	+20	October 26	A\$0.33	+4%	October 23	MYR
		Aberfoyle	4.30	+0.05		
		Ankor	0.31	+0.01		

Ford Motor	4,605,300	63	+
RJR Nabisco	4,184,700	63	-

<i>UST</i>	4,024,800	25%	+ 1%	<i>NYSE Traded</i>	2,857	2,641	2,845
<i>GT Western</i>	3,200,700	18%	- 1%	<i>Bonds</i>	1,149	1,011	908
<i>CBL & Assoc</i>	3,008,700	19%	- 1%	<i>Falls</i>	861	983	1,121
<i>Telxon</i>	2,954,300	53%	- 1%	<i>Unchanged</i>	847	661	616
<i>Nat Med Ent</i>	2,918,900	11%	+ 1%	<i>New Highs</i>	36	70	66
<i>Chrysler</i>	2,867,800	57%	+ 1%	<i>New Lows</i>	15	34	39

SOUTH AFRICA						
Ex Soil (S07/8)	1755.09	1770.9	1754.0	1728.0	2084.00 (S07)	775.00 (S7)
Industrial (S07/8)	4532.09	4460.0	4500.0	4487.0	4718.00 (S7)	4333.00 (T94)
SOUTH KOREA**						
Ex Cere Ex (F1/80)	742.72	742.83	744.86	747.97	771.25 (S6)	895.93 (S7)
TAIWAN						
Ex SE (S07/285)	306.20	306.55	303.81	307.13	310.28 (S2/10)	216.60 (F1)
SWEDEN						
Ex All (S07/285)	1729.09	1721.92	1729.95	1716.52	1726.22 (S2/10)	1729.10 (S2/10)

458	+18	AHDBank	2.57	+02	Malayan Banking	17.71
9,180	+10	Aust Gas Light	4.34	+17	Malayan Util Ind	4.84
1,580	-10	Aust Natl Inds	4.46	+05	Multi Purpose	5.25
2,850	-10	BHP	2	+03	Public Bank	2.64
872	+7	BTP Nylor	17.72d	+04	Sime Darby	5.05
1,700	+10	Boral	3.14M	+02		
1,040	+30	Bouygues Copper	4.01	+02		
1,330	+40	Brambles Inds	0.83	+02		
1,190	+40	Bridge Co	12.58	+02		
579	+24	Bridgwater Inc	0.80	+04		
344	-10	Brunswick	1,000M	+03		

CANADA

TORONTO	Oct	Oct	Oct	Oct	1993	
	28	27	26	25	HIGH	LOW
Metals & Minerals	3070.71	3015.04	3002.05	2984.54	3140.84 (19/1)	2743.31 (21/1)
Composite	4235.20	4197.48	4187.20	4165.30	4235.20 (20/10)	3275.80 (21/1)
MONTREAL Portfolio	2320.88	1985.88	1991.31	1979.81	2020.88 (20/10)	1720.87 (21/1)

Bank Ind. (31/12/25)	1168.35	1168.35	1156.51	1153.95	1166.56 (28/10)	1166.56 (11/11)
C General (14/07)	824.14	916.84	917.41	913.35	824.14 (28/10)	876.70 (11/11)
TOTAL	1992.49	2085.19	2073.92	2067.30	1989.70 (28/10)	2043.26 (11/11)
SWAN**						
Weighted Price (30/6/99)	4055.17	4065.57	4103.63	4091.17	5013.26 (7/4)	3088.43 (9/1)
LANDLORD						
Weighted Price (30/6/99)	1280.91	1226.16	1193.18	1168.28	1280.91 (29/10)	816.54 (1/8)
Weighted Price (30/4/97)	1280.91	1226.16	1193.18	1168.28	1280.91 (29/10)	816.54 (1/8)
WORLD						
Capital Int.(1/1/70) \$	606.0*	593.1	600.7	603.6	607.10 (15/10)	488.82 (13/1)
Int. Acc. (1/1/70) \$	1150.45	1154.85	1158.92	1160.95	1175.45 (22/10)	1023.73 (13/1)

N	1,220	+29					
M	1,890	-10					
S	832	+13					
K	4,320	+70					
T	723	+11					
R	530	+7					
L	2,420	+70					
Vent.	525	+10					
Recycl.	458	+19					
G	945	+31					
A	1,310	-					
W	465	-					
C	2,000	+12					
Calico Aust.	2,66	+58					
Carver Holt Hivny	3,05	+06					
Coca Cola Amatil	10,30	+06					
Dole Meyer	5,54	-04					
Compcor	3,70	+05					
Coperni Blk Aust.	10,10	+08					
Crownzinc	1,33	-					
Dominion Magr.	0,38	-					
Email	5,02	+21					
Energy Res	1,43	-					
FBI Insurances	1,01	-					
Hawthorn Fox Arts	3,06	-					
Hew Par	3,74	-					
Kochcape	5,50	-					
Kepco Corp.	10	-					
OCBC	13,70	-					
OBG	6,28	-					
SPare Air Free	12,40	-					
Shangri La Press	14,20	-					
Shells Trading	9,40	-					
Tai Lee Bank	3,48	-					
UOB	8,70	-					

Composite and Metals - 1000. Toronto indices based 1975 and Montreal Portfolio 4/1/83. + Including bonds; Industrial, plus Utilities, Financial and Transportation. (c) Closed. (d) Unavailable. ♦ The DJ IND. total (theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's highs and lows (supplied by Telektron) represent the highest and lowest values that the stock has reached during the day. (The figures in brackets are previous day's). ♠ Subject to official calculation.

The values of all indices are 100 except: ASX Traded - 102.20; HSI Cons. - 108.60; MIB Gen. - 104.00; S&P Top-100 - 102.00 Overall and DAX - 100; JSE Gold - 225.3; SSE Cons. - 354.3 and Australia All Ordinary and Mining - 900; (a) Current; (b) Unavailable

M-371	+13	Fairfax	3.18	+03
#411	+13	Patcher Change	3.22nd	-04
Ind. 314	+12	Footers Brewing	3.43	+02
Mng. 008	+2	Gan Prep Tel	3.68nd	+02
#780	+20	Glo Australia	3.72nd	+02
X-1,480	+20	Gld Minn Keweenaw	3.12	+10
Service. 618	+15	Goodman Fielder	1.59	+03
		Hercules B.	1.59	+06

AMERICA

Dow consolidates Thursday's gains

Wall Street

US share prices traded in a narrow range on either side of opening values yesterday as investors consolidated the gains earned during Thursday's record-breaking rally, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was down 1.96 at 3,685.90. The more broadly based Standard & Poor's 500 was 0.07 higher at 467.80, while the Amex composite was up 1.46 at 478.81, and the Nasdaq composite up 2.51 at 776.00. Trading volume on the NYSE was 150m.

EUROPE

Switch is seen back into German equities

WALL STREET's overnight gains inspired the early closing markets, but this stimulus was noticeably absent in the afternoon, writes Our Markets Staff.

FRANKFURT extended the 15-point gain it saw Thursday's post-bourse, the DAX index closing 30.54 higher at 2,069.00, virtually flat on the official week. Turnover recovered from DM6.5bn to DM9.5bn.

Mrs Barbara Schulz at Merck Finck in Düsseldorf, observed that English investors have returned to the market after a long period on the sidelines, and that this may have affected individual stocks. For instance, the metals and engineering group, Metallgesellschaft, saw a gain of DM17.50, or 4.6 per cent to DM401.50 on a big UK order. British institutions were probably trying to find underperformers, said Ms Schulz.

News-based movers included Volkswagen, which rose DM7.20 to DM394 on its four-day trend and retreated to DM390.50 later as its works council chairman poured cold water on the idea; and Bayerverein, up just 50 pfq on the session but accelerating to DM32.20 in the afternoon after the bank publicised its restructuring plans.

AMSTERDAM remained in good spirits, although the CBS Tendency index closed off a

shares by 1pm.

After Thursday's big advance, when the Dow rose to a new record high of 3,687.80 on news of stronger-than-expected third quarter economic growth, investors took a breather yesterday. Some chose to take some of the profits earned earlier in the week, while others decided to sit out the session and await the market's next decisive move.

Early weakness in bond prices, which pushed the yield on the 30-year bond to 5.956 per cent, also contributed to the subdued opening of equities trading. The declines in Treasury prices were sparked by the day's only economic news -

an increase in the Chicago Association of Purchasing Management's index of manufacturing activity from 54.5 in September to 57.0 in October.

That news, plus overnight gains on foreign stock markets, ensured that profit-taking did not make a big dent in share prices during the morning session.

Some of the stocks that led Thursday's rally were flat or lower in early afternoon trading yesterday.

Eastman Kodak, which had jumped sharply on the news that Motorola's chairman Mr George Fisher had been hired as the company's new chief executive, gave back 8% at

\$63.1. In contrast, Motorola, which fell on the news, recouped 8% to \$104.4.

General Motors was hard hit by profit-taking, declining 8% to \$48. as were Chrysler, down 8% at \$56.4 and Ford, off 8% at \$62.4, all in heavy trading.

Brokerage stocks were in demand. Merrill Lynch climbed 8% to \$86. Morgan Stanley rose 8% to \$77.4, Salomon added 8% at \$45.4, Charles Schwab put on 8% at \$34.4 and PaineWebber gained 8% to \$29.4.

Exide enjoyed a strong debut on the NYSE, the battery maker's stock rising from an offer price of \$30 to \$25.1 in volume of 3.4m shares.

Astec climbed 8.2% to \$65.1

on news of improved third quarter earnings.

The Nasdaq market, technology issues were in favour. Microsoft rose \$1 to \$80. Apple added 8% at \$31.4. Sun Microsystems firmed 8% to \$35.4 and Borland International added 8% at \$17.4.

Canada

TORONTO eased back from early gains, and the TSE-300 composite index was quoted 3.90 higher at 4,239.14 in mid-session trading. The index had earlier risen to new intra-day high of 4,252.90. Volume was 31.8m shares valued at C\$343.7m.

Mexico rally stumbles over Nafta worries

Recent third quarter corporate results have also disappointed investors, writes Damian Fraser

THE impressive rally in Mexico's stock market over the past month has come to an abrupt end, with investors taking flight at disappointing third quarter results, and yet more obstacles to the passage of the proposed North American Free Trade Agreement.

The market was up 13.70 at 1,911.66 in late morning trading yesterday, still up 12 per cent from September 21, but down 2 per cent from the week's opening. For the year the bolsa is up 13 per cent.

The majority of the blue chip companies reported third quarter earnings during the week, and for the most part results were below expectations. Cemex, the construction company, Vitro, the glass company, TMM, the shipping group and Dina, the truckmaker, among others, saw sharp falls in their prices, as the weak economy and high interest rates took a toll of profits.

Even the 15.3 per cent increase in profits at Telmex, the telephone monopoly, failed to stem a sell-off.

The rally in the market earlier in the year had been fuelled by growing confidence that the economy would start to pick up towards the end of this year and that, whether or not a free trade agreement was signed, growth in 1994 would exceed the modest 1.5 per cent expected this year.

The optimism was partly based on the steady fall in interest rates on news of lower inflation and a reduced trade deficit, and the government's intention to boost spending and cut taxes in the run-up to next year's election.

The market had also been more confident about the prospects for Nafta, the fate of which is expected to be decided by the US House of Representatives.

But uncertainties have never been far away. The near universal view among brokers is that rejection of Nafta would lead to sharp reversal in the market in the short term, with

some predicting a return to the 1,500 or 1,600 level.

The sweeping victory of Canada's Liberal party in last Sunday's general election, and its demand that parts of Nafta should be renegotiated came as a blow, although it was widely expected. The fear is that Canada's opposition could provide cover for US congressmen wanting to oppose the treaty.

Political uncertainty is also beginning to climb. The ruling

next year is not expected to help industrial conglomerates. The pact would reduce energy prices but, in theory at least, the savings have to be passed on to the consumer. On the other hand, the pact will lead to a pick-up in wages and a rise in costs.

The industrial sector has also been hit by an exchange rate which, adjusted for inflation, has appreciated against the dollar every year since 1985, and remained strong throughout this year. If Nafta is rejected, the government has said that it will defend the currency with high interest rates, thereby hurting the generally indebted industrial companies.

By pushing interest rates down, SG Warburg expects Nafta to raise economic growth next year by an additional 50 basis points to 3.5 per cent, and increase earnings growth from 13 per cent to 17 per cent. Faster growth, a stronger currency and lower interest rates, should help retail companies, such as Cirra, Gigante, Liverpool, construction concerns such as ICA and Cemex, and banks such as Banamex and Banacci. Their earnings are sensitive to economic growth and greater consumer and government spending.

Picking companies that would be relatively unaffected by Nafta's rejection depends on whether or not the government reacts with higher interest rates, as well as the effect such a decision would have on the currency. Some companies, such as Vitro, that might do well under devaluation, are also heavily indebted, and would suffer from high interest rates.

Companies with low net interest payments are Cifra, Kimberly Clark, Telmex and Liverpool, according to Baring Securities, and might be relatively unaffected by higher interest rates. Industrial conglomerates with revenues in dollars, such as Cemex, or mining companies, would gain from a devaluation.

party is set to nominate a presidential candidate, probably by the end of the year; this person will be the overwhelming favourite to win next August's election.

Investors recall that the candidacy of President Salinas in 1987 led to a spectacular market rise. If Mr Pedro Aspe, the finance minister, is chosen, the market might be expected to take off again. However, if one of the less economically experienced candidates is selected a reversal could be in store.

Third quarter earnings seem set to follow the pattern of results over the past year. Industrial companies facing international competition, and those depending on trade, have performed poorly throughout the year. However, consumer-oriented businesses, such as Maseca, the flour producer, have continued to show strong gains.

The government's recently announced economic pact for

LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS - Cont.

BRITISH FUNDS - Cont.

Notes	Price £	+ or -	1993	Yield	Notes	Price £	+ or -	1993	Yield
Shorter Gilt 5 Year	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 12/1pc 1994+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 13/1pc 1995+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 14/1pc 1996+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 15/1pc 1997+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 16/1pc 1998+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 17/1pc 1999+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 18/1pc 2000+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 19/1pc 2001+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 20/1pc 2002+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 21/1pc 2003+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 22/1pc 2004+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 23/1pc 2005+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 24/1pc 2006+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 25/1pc 2007+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 26/1pc 2008+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 27/1pc 2009+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 28/1pc 2010+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 29/1pc 2011+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 30/1pc 2012+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 31/1pc 2013+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 32/1pc 2014+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 33/1pc 2015+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 34/1pc 2016+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 35/1pc 2017+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 36/1pc 2018+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 37/1pc 2019+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 38/1pc 2020+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 39/1pc 2021+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 40/1pc 2022+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	122.5	7.05
Each 41/1pc 2023+	100.92	-	100.92	4.42	Index 11/12pc 2001-4	122.5	-	12	

LONDON SHARE SERVICE

HOTELS & LEISURE - Cont

INVESTMENT TRUSTS - Cont

AMERICANS

BUSINESS SERVICES

Notes	Price £	+ %	1983	Mkt	Yd	Notes	Price
Abbott Labs	181.11	-1.5	260	low	2.4	ADT S	125
Allegany & W	53.00	+1.4	222	15.5	16,784	Adam & Harvey	125
Ameri	32.00	+2.0	284	339	308.2	Air London	125
Ameri Cycloid	30.00	+2.0	39	31.4	338.2	African Lakes	125
Amer Express	21.11	+2.0	62	34.4	3,230	Auerst Soc. ^{1/1984}	125
Antex T & T	35.00	+2.0	62	45	10,184	B2B	125
Anterch	67.00	+2.0	41	29.4	52,367	B2C	125
Antwerp-Dutch	32.00	+2.0	27	27.4	6,665	B&G Res	111
Arch America	20.00	+2.0	44	32.4	10,943	Barbour Index	225
Barclays NY	52.00	+2.0	44	32.4	4,388	Black & Edg	125
Bell Atlantic	42.00	+2.0	44	32.4	18,421	Bluestead	125
BellSouth	41.00	+2.0	42	32.4	20,684	Brigand	125
Bethlehem Steel	114.00	+2.0	124	59.2	4,016	Brit Manuf	125
Bowater	132.00	+2.0	122	118.0	406.5	Brit Fittings	125
CPC	32.00	+2.0	26	34.4	4,370	Brooks Service	125
California Engr	115.00	+2.0	147	106.0	218.4	Business Prod	125
Chase Manhattan	22.00	+2.0	24	17.4	3,512	CIT	125
Chrysler	30.00	+2.0	38	21.4	11,227	Coca	125
Citibank	24.00	+2.0	13	13.4	5,654	Codifer	125
Cooper-Paine	30.00	+2.0	45	28.4	6,946	Custom Capital AS	125
Comfi Bank	172.00	+2.0	125	127.0	24	Canada Group	125
Data	201.00	+2.0	79	79.4	1,747	Credit Security	125
Data General	62.00	+2.0	45	26.4	1,908	Corus	125
Decoys Inds	9.00	+2.0	65.0	52.7	171.4	Corp Servs	125
Dura & Brad	44.00	+2.0	44	37.4	7,357	Cossets Consulting	125
Eaton	35.00	+2.0	35	22.4	2,483	Dart	125
Edith	214.00	+2.0	22	15.4	1,267	Davis Service	125
EPL	254.00	+2.0	27	23.4	4,459	EW Fact	125
Ford Motor	42.00	+2.0	42	42.4	20,765	Gardner	125
Gas Elec.	55.00	+2.0	61	55.4	55,619	Hags	125
General Elec	47.00	+2.0	52	49.0	4,768	Hags Robson	125
Gillette	40.00	+2.0	25	21.4	6,009	Homes Protect S	125
Hachro	20.00	+2.0	20	24.4	1,819	Hutch Whimp RNS	125
Honeywell	224.00	+2.0	205	201.4	4,829	IS	125
Houston Inds	20.00	+2.0	33	21.4	4,776	Inchane ^{1/1984}	125
Ingersoll-Rand	24.00	+2.0	25	19.4	2,645	Ind Food Machinery	125
Lockheed	46.00	+2.0	46	51.4	2,688	Jackson Cuckers	125
Lowers	372.00	+2.0	125	154.4	2,322	Lat	125
Marine Technology	20.00	+2.0	24	24.4	1,000	Manpower S	125
Marshall Lynch	20.00	+2.0	24	24.4	6,257	MS Ind	125
Marvin (Prest)	35.00	+2.0	35	37.4	30,891	Page (W)	125
MATRIX	15.00	+2.0	35	37	5,512	Param	125
Pall	26.00	+2.0	47	31.4	1,759	Prime People	125
Panasonic	47.00	+2.0	50	35.4	2,482	Prodec	125
Century Data	20.00	+2.0	87	49.4	223	RCA	125
Quicke	20.00	+2.0	24	16.4	5,283	Read Exec	125
Rockwell	24.00	+2.0	39	29.4	1,740	Reliance Soc	125
Rpp NY	21.00	+2.0	39	39.4	16,281	Renshaw	125
Sears, Roebuck	30.00	+2.0	39	39.4	17,627	Rols & Nolan	125
Siemens Bell	20.00	+2.0	21	23.4	2,222	SAES	125
Sun Co.	21.00	+2.0	21	14.4	5,612	Sack Pickford	125
Tenneco	34.00	+2.0	35	35.4	11,773	Select Apps	125
Texaco	45.00	+2.0	45	57.4	11,766	Shaw Wood Comp	125
Time Warner	30.00	+2.0	39	45.4	7,755	Sketchley	125
Unilab	385.00	+2.0	50	50.4	13,625	Time Prods	125
US West	32.00	+2.0	33	34.4	8,780	Warner Howard	125
Vandy	254.00	+2.0	17	16.4	8,130	Webbs Green	125
WBM Technologies	161.00	+2.0	2617.0	1686.0	1,003	Weltec	125
Whirlpool	227.00	+2.0	27	27.4	2,032	Wells Green	125
Woolworth	15.00	+2.0	21.5	15.4	1,000	Wimpey	125

CANADIANS

REFERENCES

CANADIANS										CHEMICALS									
	Notes	Price \$	+ or -	1993	Mkt	Vid					Notes	Price	+ or -	1993					
Abbot Energy	▼	9	-	high 29	low 29	mid 29	Cap\$M	Gr's			Alico Fl.	\$347	+1	high 284					
Armer Barwick		18140	+/-	16800 ^a 16800 ^b	16800 ^a 16800 ^b	5,171	0.3			Allied Colloids	348	-2	246						
Bd. Montreal	▲	131 ^a	-	144 ^a	117 ^a	3,357	-2			Agro Utd.	348	-2	7						
Bd. Nova Scot		14500 ^a	-	15000 ^a 15000 ^b	1111 ^a 1111 ^b	3,058	1.9			BASF DM	\$110 ^c	+2	1111 ^c						
Bd. Gas	▼	8249 ^a	-	8570 ^a 8570 ^b	7226 ^a 7226 ^b	2,726	5.8			BOC	\$111 ^c	+2	770						
BCE		22 ^a	-	26 ^a 26 ^b	21 ^a 21 ^b	545.1	7.9			SNC	\$265	-2	360						
Brascan	▼	6810 ^a	+/-	7219 ^a 7219 ^b	4546 ^a 4546 ^b	3,115	-2			BTB Nitrax AS	\$139 ^c	+1	153 ^c						
Broadwater		59	-	16,19 ^a 16,19 ^b	4,29 ^a 4,29 ^b	3,368	4.1			Bayer DM	\$127.5 ^c	+2	123.5 ^c						
Can Imo Bt		16210	+/-	17489 ^a 17489 ^b	12250 ^a 12250 ^b	8169	3.4			Bredt Vitex	111 ^c	-1	105 ^c						
Can Pacific		11120 ^a	-	11368 ^a 11368 ^b	11368 ^a 11368 ^b	3,547	1.6			Cord	\$252	+1	252						
4pc Del		47 ^a	-	49 ^a 49 ^b	39 ^a 39 ^b	222	8.7			Tp Cr Pt '93	28	-1	28						
Darton	▼	2449 ^a	-	2619 ^a 2619 ^b	1549 ^a 1549 ^b	5.8	-			Cambridge Oil S	5 ^c	-1	5 ^c						
Echo Bay	▼	8349 ^a	-	8729 ^a 8729 ^b	2550 ^a 2550 ^b	801.3	0.7			Canusing W	\$158	-1	158						
Gulf Can	▼	2549 ^a	-	2649 ^a 2649 ^b	1470 ^a 1470 ^b	4029.3	-			Charmex	\$16	-1	16						
Hawker Sid	▼	137 ^a	-	143 ^a 143 ^b	104 ^a 104 ^b	1133	1.9			Courtaulds	\$509	+13	509						
Hudson's Bay		1880 ^a	+/-	1920 ^a 1920 ^b	1489 ^a 1489 ^b	558.5	1.2			Croci	740	-1	740						
Imperial Oil		24-25 ^a	-	26 ^a 26 ^b	202 ^a 202 ^b	4,773	1.7			Dowfex	1240 ^c	+1	148 ^c						
Imco		14 ^a	-	17 ^a 17 ^b	11 ^a 11 ^b	1,551	1.9			Elf & Everett	\$12	-1	12						
Imperial Corp Alberta		4620 ^a	-	3270 ^a 3270 ^b	1,025 ^a 1,025 ^b	2.8	-			Engelhard S.	1800 ^c	+2	2145						
Imperial Corp BC		6579 ^a	-	12629 ^a 12629 ^b	8339 ^a 8339 ^b	3,323	3.4			Europcar Colour	40	+1	41						
Rio Algom		137 ^a	-	142 ^a 142 ^b	104 ^a 104 ^b	4,228	4.2			Halestadt (S)	341 ^c	+1	341 ^c						
Royal Atl Can		13745 ^a	-	14249 ^a 14249 ^b	1231 ^a 1231 ^b	3,215	1.6			Hartsons	111 ^c	-1	111 ^c						
TVA Gold	▼	3869 ^a	+/-	3879 ^a 3879 ^b	2200 ^a 2200 ^b	1,516	-			Hercules Pt	17	-1	17						
Toronto-Dom		10689 ^a	-	9850 ^a 9850 ^b	7539 ^a 7539 ^b	3,215	1.6			Michigan	\$401	-1	241						
Trans Can Pipe	▼	10308 ^a	-	11195 ^a 11195 ^b	8478 ^a 8478 ^b	4,116	4.1			Merchel DM	\$1122	-1	241						

BAN

Hoechst DM E1
Holliday Chemical WO
10 MW

Notes	Price	High	low	Capita	Gr's	PE	Notes	Price	High	low	Capita	Gr's	PE	
BNB Astro Fl	\$254	151	1	Capita	41	13.7	L	\$104	110	71	1,402	104	14.2	
BNB ASZ	\$254	151	1	Capita	41	13.7	Leopore	\$270	270	268	1,933	270	1	
Abbey National	\$203	130	1	Capita	25	4.5	Legis Inc	\$240	210	230	2,230	210	1	
Standard Irish IC	\$140	438	45	5,506	35	16.2	Spc Cr Rd P	\$183	53	51	1,633	53	1	
Iveco Trl	\$206	290	179	1,892	15	14.6	MATN	\$118	118	118	971	118	1	
Stobart T	\$1	61	32	14.2	63	14.1	Parapar Skr	\$118	118	118	296	118	1	
Sanco Bf Vnt Pce	\$87	18	415	18,724	0.6	Physu	\$117	214	214	301	214	2		
Sanco Sanri Pte	\$171	177	171	3,064	17	13.4	Scheiring DM	\$438	438	438	78	438	1	
St Ireland E	\$204	285	242	3,030	17	13.4	Spitfire Sparkle	\$411	411	411	572	411	1	
Stark Lorry Co	\$200	286	177	1,355	4.1	20.8	Wardie Storneys	\$120	450	450	455	450	1	
Stark Scotland	\$170	350	350	227	2.7	Wolstenholme	\$118	53	53	535	53	1		
9.4% Pr	\$124	140	140	1,161	2,240	30	26.2	Yorkshire	\$118	409	409	409	409	1
B-9% Pr	\$132	140	140	1,174	2,240	32	9.2	Yule Catto	\$118	255	255	390	255	1
Stobart M	\$70	142	132	132	9.2									
Stobart N	\$70	577	362	9,211	2.7									
Stobart N Y	\$1403	150	150	857	45,275	0.4								
Stobart Orl	\$337	111	324	50,167,040	1.8									
Spazio Satio	\$221	1	221	1	221	5.2								
Stobart Bank	\$1401	181	181	40,555	3.7									
SSC Wk	\$771	+151	774	474	13,123	32	18.5	AGA Skr	\$254	-1	1	1993	254	1
SSG (Pst Spc)	\$782	+15	776	476	13,123	13	18.2	Abner Fries A FM	\$132	132	132	1	132	1
Stobart	\$665	-1	591	432	7,254	42	16.2	Babu (J)	\$118	82	82	133	82	1
Stobart Y	\$719	119	119	51,761	0.3	1.3	Babycat	\$118	284	284	284	284	1	
Stobart Tst & Br Y	\$719	119	119	265	11,220	0.8	Backer Inc KCS	\$118	45	45	45	45	1	
Stobart Tst & Br Y	\$719	119	119	374	11,220	0.7	CAAS	\$217	217	217	217	217	1	
Stobart AUS AS	\$582	582	322	7,385	15	20.4	Camborne Inc KCS	\$118	31	31	31	31	1	
Stobart	\$555	-1	592	398	9,207	40	20.4	Camborne Sk Iva	\$118	31	31	31	31	1
Stobart	\$213	-1	592	398	9,207	70	6.2	Callington	\$118	40	40	40	40	1
Stobart Sk	\$104	-1	592	398	9,207	70	6.2	Cream (S) US E	\$118	33	33	33	33	1
Stobart Y	\$1404	-1	592	398	9,207	70	6.2	Daimler-Benz DM	\$3007	24	24	24	24	1
Stobart Chard	\$1058	+15	511	254	34,386	65	64.8	Daimler-Benz	\$118	15	15	15	15	1
Stobart Y	\$1404	-1	516	474	41,886	64	64	Deutsche Crgo KZS	\$118	146	146	146	146	1
Stobart Y	\$1058	+15	516	576	41,879	24	32.0	Deutsche Crgo	\$118	56	56	56	56	1
Stobart Y	\$1404	-1	516	576	41,879	64	64	Gloves	\$118	11	11	11	11	1
Stobart Y	\$1404	-1	516	576	41,879	64	64	Goodie Demand	\$118	125	125	125	125	1
Stobart Y	\$1404	-1	516	576	41,879	65	70.5	Grampian	\$118	143	143	143	143	1
Stobart Y	\$1404	-1	516	576	41,879	65	70.5	Hanson	\$118	2704	2704	2704	2704	1
Stobart Y	\$227	+21	227	1451	3,446	35	66.7	Hawkins	\$118	24	24	24	24	1
Stobart Y	\$667	+24	224	249	17,284	67	62.2	Hawkins	\$118	294	294	294	294	1
Stobart Y	\$189	-1	195	21	3,446	39	66.7	Hawkins & Crowe	\$118	195	195	195	195	1
Stobart Y	\$93	-1	690	343	8,089	0.9	49.3	Hawkins	\$118	165	165	165	165	1
Stobart Y	\$93	-1	690	343	8,089	0.9	49.3	Hawkins Univ G	\$118	17	17	17	17	1

BREWERS & DISTILLERS

Notes	Price	+ or -		1993		Md.	Yd.	Pct.	Mosaic	20
		High	Low	CapEx	Mkt.					
Kied-Lyons	N.D.	-3	-	648	517	5221	44	15.9	Rector Chadburn	41
Jesse	500	-	-	647	441	4236	49	10.6	Reece	41
Buckling	100	-	-	295	189	265.8	15	15.5	Roper	134
Sulmer (S.P.)	271	-	-	459	322	220.5	29	19.2	A	129
St. S. Diet	N.D.	-	-	158	105	623	60	3.9	Scot Harfleld	5
Burtonwood	1000	-	-	167	120	32.0	38	12.8	Steel Derby Mfg.	144
Bridgeman Paper A	+17	-	-	139	75	26.7	32	34.1	TG Group	341
Foster AG	120	-	-	652	501	2,027	1	-	Timberline	218
Pulver STA	+42	-	-	436	358	523	21	18.3	SL Corp Cr Pl.	250
Dixie Mfg.	124	-	-	384	146	22.3	26	18.0	Trabuco Hes.	165
Grand Met	112	-	-	458	388	9,946	38	13.8	Wescon	112
Gremmels	+17	-	-	427	347	797.2	4.0	4.5		268
Greene King	N.D.	-	-	575	505	2,428	27	16.2		
Grovesworth Irrig.	N.D.	-	-	148	78	11.7	37	18.3		
Guilmette	+74N	-	-	521	381	8,734	35	18.2		
Hopland	N.D.	-	-	353	255	42.1	24	7.4		
Hot L.	+1	-	-	3138	258	51.1	17	19.8		
Khodisa	73	-	-	88	33	4.27	-	52.6		
Lewiston	2-NM	-	-	325	250	361.2	30	17.1	AMEC Corp	103
Longporters	2-NM	-	-	5862	500	8219	88	29.5	Abbey K.	125
Lyman	N.D.	-	-	185	131	152.5	42	20.4	Allen	5
MacLean-Glen	+12	-	-	485	375	51.0	28	18.6	Andrews Sylva	145
Macdonald Martin A.	N.D.	-	-	225	184	137.4	22	15.4	Apex Sec.	71
Marsfield	215	-	-	298	231	257.3	24	17.2	Artshtad	323
Merton Thorp	N.D.	-	-	510	288.1	115.8	4.4	17.0	Asproco	121
Matthew Clark	84	-	-	300	233	31.5	34	20.1	Bailey (S)	143
Marydown	205	-	-	545	445	100.2	2.1	20.5	Ball (A)	41
Maryland	+1	-	-	12	84	4.40	2.1	0	Banner Homes	115
Paragon	+2.1	-	-	199	145	2.0	29	19.2	Barclay	31
Regent Ins.	12.1	-	-	475	393	1,576	4.5	14.5	Barlow	91
Scott & New	N.D.	-	-	E194	16	7,100	29	14.5	Barrie	95
Sprang S.	220	-	-	225	181	2,677	19	15.5	Barnett Davis	188
Tanton Cedar	N.D.	-	-	263	213	362.8	4.5	18.1	Gateway	121
United Breweries	N.D.	-	-	336	226	111.5	19	0	Galloway	124
Vaux	N.D.	-	-	5745	405	2,365	43	14.8	Hensley	121
Westhouseen (L.D.J.)	N.D.	-	-	613	463	355.5	30	13.9	Hest Bros.	2
Whitford 'A'	N.D.	-	-	515	475	15.8	15	19.8	Hewitt	121
Young A.	N.D.	-	-	405	345	12.5	15	15.0	Hill (B)	269
Zimmer	475	-	-	7	4	-	-	0	Hill (C)	335
									Hill (D)	240

THE PAPER MATERIALS

BUILDING MATERIALS		1983		1984		1985		1986		1987		1988	
Notes	Price	+ %	high	low	Capita	%	Yd	%	P/E	Capital & A/c	CA/LA	%	Capital & A/c
Wrightson	2400	-	—	—	125 ^a	137	—	—	—	Campbell & A/c	54	—	—
English Gyp.	19	-	—	—	363 ^b	326	—	—	—	Coxon	—	—	—
Reeves	200	-	—	—	245	312 ^c	—	—	—	Countrywide	30	—	—
REES	214	-	—	—	182 ^d	778	—	—	—	Crest Michel	149	149	149
REES	133	-	—	—	88	115 ^e	—	—	—	D&P/C P/H	36	36	36
REES	NO	-	—	—	180	1,347	—	—	—	Custans	—	—	—
Jaggeridge	267	-	—	—	57	453	—	—	—	Denton Tyson	—	—	—
Jardine	35	-	—	—	32 ^f	228 ^g	—	—	—	Dunton	—	—	—
Lockleys	41	-	—	—	36	14.3	—	—	—	EBC	—	—	—
Lockleys	58	-	—	—	21	61.9	—	—	—	Edmond	—	—	—
Lockleys	58	-	—	—	189	2,098	—	—	—	Eve	—	—	—
Lockleys Circ	58	-	—	—	178 ^h	2,007	—	—	—	Fairfax	—	—	—
75pcp Co Pr	302 ⁱ	+ 1.5%	—	—	202	220	—	—	—	Gallion	—	—	—
Breden	91	-	—	—	78	93	—	—	—	Gateshead	—	—	—
Brick Dredging	125	-	—	—	105 ^j	125	—	—	—	Gateshead	40	40	40
BRK D	310	-	—	—	202	1,143	—	—	—	Gateshead	—	—	—
Brickborders Rob A	30	-	—	—	43	18	—	—	—	Green (E)	—	—	—
Brake	242	-	—	—	205	137.5	—	—	—	Green (E)	98	98	98
Chisholm	24	-	—	—	45	11.0	—	—	—	Hawick	—	—	—
Derby	51	-	—	—	35	12.7	—	—	—	Hawick Europe	—	—	—
Derby	80	-	—	—	32	6.8	—	—	—	Hawick-Stuart	100	100	100
Derby	24	-	—	—	23	3.2	—	—	—	Hawick	—	—	—
Derby	273	-	—	—	53	62.8	—	—	—	Hawick & Hill	—	—	—
Derby	57	-	—	—	32	26.9	—	—	—	Hawick	—	—	—
Derby	57	-	—	—	35	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Long	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	NW	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Ling L	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Moss	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	North	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Howard	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jackson	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Jarvis	—	—	—
Derby	24	-	—	—	45	4.95	—	—	—	Kelvin Y	—	—	—
Derby	24	-	—	—</td									

8.4pc Cr Pt _____
ion & Cycles _____
owell (V.8) _____
Hastings (A) _____

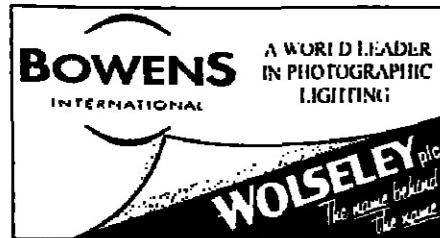
ELECTRICALS - Cont.

+ or 1993

ELECTRICITY									
Notes									Notes
China Light Hcts.	▼	Price	1993	Mkt	Yd	P/E	Price	1993	Notes
Eastern	▼	high	558	CapEx	92	PF	high	558	Notes
East Midlands	▼	low	564	CapEx	93	PF	high	558	Megger
London	▼	mid	564	CapEx	93	PF	low	522	Metech
Midlands	▼	high	567	CapEx	93	PF	mid	522	Min & Alred
National Power	▼	low	573	CapEx	93	PF	high	522	Modis
Northern	▼	mid	573	CapEx	93	PF	mid	522	Neopson
Northern Ireland	▼	high	573	CapEx	93	PF	high	522	PCT
PowerGen	▼	low	573	CapEx	93	PF	low	522	Powerscreen
Scottish Power	▼	mid	573	CapEx	93	PF	mid	522	Prospect Inds
South	▼	high	573	CapEx	93	PF	high	522	Prokton
TOK Y	▼	low	573	CapEx	93	PF	low	522	Quadratic
Thames TPL	▼	mid	573	CapEx	93	PF	mid	522	Rasomes
Utilities	▼	high	573	CapEx	93	PF	high	522	Slipg PZ
Vales	▼	low	573	CapEx	93	PF	low	522	Record
Wholesale Reg	▼	mid	573	CapEx	93	PF	mid	522	Richardson West
Notes									
Chloride	▼	Price	1993	Mkt	Yd	P/E	Price	1993	Notes
Clarke (T)	▼	high	584	CapEx	93	PF	high	584	Reed
Crichton Grp	▼	low	584	CapEx	93	PF	low	584	Regal
Dale	▼	mid	584	CapEx	93	PF	mid	584	Renfrew
Danmarks	▼	high	584	CapEx	93	PF	high	584	Rescon
Dawson A	▼	low	584	CapEx	93	PF	low	584	Riverton
Dowding & M	▼	mid	584	CapEx	93	PF	mid	584	Riverton West
Electrode B Sh	▼	high	584	CapEx	93	PF	high	584	Riverton
Enics	▼	low	584	CapEx	93	PF	low	584	Riverton
Ericsson (UK) SH	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Fairley Y	▼	high	584	CapEx	93	PF	high	584	Riverton
Jones Stroud	▼	low	584	CapEx	93	PF	low	584	Riverton
Johnson El Hcts	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Kentucky	▼	high	584	CapEx	93	PF	high	584	Riverton
Kenswood	▼	low	584	CapEx	93	PF	low	584	Riverton
LPA Inds	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Lee Relig	▼	high	584	CapEx	93	PF	high	584	Riverton
Medway	▼	low	584	CapEx	93	PF	low	584	Riverton
Meriner Swain & Co	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Mitsub Elect Y	▼	high	584	CapEx	93	PF	high	584	Riverton
Motorola	▼	low	584	CapEx	93	PF	low	584	Riverton
NEC Y	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Neotronics	▼	high	584	CapEx	93	PF	high	584	Riverton
Nokta Plm	▼	low	584	CapEx	93	PF	low	584	Riverton
Oxford Inst	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Philips Pl	▼	high	584	CapEx	93	PF	high	584	Riverton
Philips Fin 54pc	▼	low	584	CapEx	93	PF	low	584	Riverton
Pifco	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Schaffers	▼	high	584	CapEx	93	PF	high	584	Riverton
Sony Y	▼	low	584	CapEx	93	PF	low	584	Riverton
Stamfines IZ	▼	mid	584	CapEx	93	PF	mid	584	Riverton
TOK Y	▼	high	584	CapEx	93	PF	high	584	Riverton
Thomps FM	▼	low	584	CapEx	93	PF	low	584	Riverton
Toshiba Y	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Unitec Y	▼	high	584	CapEx	93	PF	high	584	Riverton
Vales	▼	low	584	CapEx	93	PF	low	584	Riverton
Wat Select	▼	mid	584	CapEx	93	PF	mid	584	Riverton
Wholesale Reg	▼	high	584	CapEx	93	PF	high	584	Riverton
ELECTRONICS									
Notes									Notes
ACT	▼	Price	1993	Mkt	Yd	P/E	Price	1993	Notes
Acad	▼	high	584	CapEx	93	PF	high	584	Notes
Accon Comp	▼	low	584	CapEx	93	PF	low	584	Notes
Admiral	▼	mid	584	CapEx	93	PF	mid	584	Notes
Alba	▼	high	584	CapEx	93	PF	high	584	Notes
Alphamedic	▼	low	584	CapEx	93	PF	low	584	Notes
Amstrad	▼	mid	584	CapEx	93	PF	mid	584	Notes
Asus (ESPR)	▼	high	584	CapEx	93	PF	high	584	Notes
Betacom	▼	low	584	CapEx	93	PF	low	584	Notes
Bick	▼	mid	584	CapEx	93	PF	mid	584	Notes
Berland S	▼	high	584	CapEx	93	PF	high	584	Notes
Bowthorpe	▼	low	584	CapEx	93	PF	low	584	Notes
CML Micro	▼	mid	584	CapEx	93	PF	mid	584	Notes
Coms People	▼	high	584	CapEx	93	PF	high	584	Notes
Control Tech	▼	low	584	CapEx	93	PF	low	584	Notes
Cray	▼	mid	584	CapEx	93	PF	mid	584	Notes
Dataram	▼	high	584	CapEx	93	PF	high	584	Notes
Datavision	▼	low	584	CapEx	93	PF	low	584	Notes
Division Group	▼	mid	584	CapEx	93	PF	mid	584	Notes
Dixons Print	▼	high	584	CapEx	93	PF	high	584	Notes
Druck	▼	low	584	CapEx	93	PF	low	584	Notes
Edico Comps	▼	mid	584	CapEx	93	PF	mid	584	Notes
Electron House	▼	high	584	CapEx	93	PF	high	584	Notes
Elec Data Proc	▼	low	584	CapEx	93	PF	low	584	Notes
Enterprise Comp	▼	mid	584	CapEx	93	PF	mid	584	Notes
Euromaster	▼	high	584	CapEx	93	PF	high	584	Notes
Foxley	▼	low	584	CapEx	93	PF	low	584	Notes
Forrest	▼	mid	584	CapEx	93	PF	mid	584	Notes
Forward	▼	high	584	CapEx	93	PF	high	584	Notes
Forward Tech	▼	low	584	CapEx	93	PF	low	584	Notes
GEC	▼	mid	584	CapEx	93	PF	mid	584	Notes
Graystone	▼	high	584	CapEx	93	PF	high	584	Notes
Gresham Tele	▼	low	584	CapEx	93	PF	low	584	Notes
Hewlett Packard S	▼	mid	584	CapEx	93	PF	mid	584	Notes
INSTEK	▼	high	584	CapEx	93	PF	high	584	Notes
ISA Ind	▼	low	584	CapEx	93	PF	low	584	Notes
Int Cdr Servo	▼	mid	584	CapEx	93	PF	mid	584	Notes
Kalamazoo	▼	high	584	CapEx	93	PF	high	584	Notes
Keil Syst	▼	low	584	CapEx	93	PF	low	584	Notes
Leatherman & B	▼	mid	584	CapEx	93	PF	mid	584	Notes
Linc Prtg Techs	▼	high	584	CapEx	93	PF	high	584	Notes
Logical	▼	low	584	CapEx	93	PF	low	584	Notes
MAT Comp	▼	mid	584	CapEx	93	PF	mid	584	Notes
MATL Inst	▼	high	584	CapEx	93	PF	high	584	Notes
Micro Accr	▼	low	584	CapEx	93	PF	low	584	Notes
Microtronic	▼	mid	584	CapEx	93	PF	mid	584	Notes
Mitsys	▼	high	584	CapEx	93	PF	high	584	Notes
Multisys	▼	low	584	CapEx	93	PF	low	584	Notes
Necos Inds	▼	mid	584	CapEx	93	PF	mid	584	Notes
Newmark (E)	▼	high	584	CapEx	93	PF	high	584	Notes
Northumb	▼	low	584	CapEx	93	PF	low	584	Notes
P & P	▼	mid	584	CapEx	93	PF	mid	584	Notes
P-E Ind	▼	high	584	CapEx	93	PF	high	584	Notes
Pacer Syst S	▼	low	584	CapEx	93	PF	low	584	Notes
Pack	▼	mid	584	CapEx	93	PF	mid	584	Notes
Pegeas	▼	high	584	CapEx	93	PF	high	584	Notes
Pertronix	▼	low	584	CapEx	93	PF	low	584	Notes
Phonid	▼	mid	584	CapEx	93	PF	mid	584	Notes
Prasec	▼	high	584	CapEx	93	PF	high	584	Notes
Pratchwick	▼	low	584	CapEx	93	PF	low	584	Notes
Process Syst S	▼	mid	584	CapEx	93	PF	mid	584	Notes
Process Sys	▼	high	584	CapEx	93	PF	high	584	Notes
Quality Softw	▼	low	584	CapEx	93	PF	low	584	Notes
Radus	▼	mid	584	CapEx	93	PF	mid	584	Notes
Real Time	▼	high	584	CapEx	93	PF	high	584	Notes
Reflex Grp I2	▼	low	584	CapEx	93	PF	low	584	Notes
Res	▼	mid	584	CapEx	93	PF	mid	584	Notes
Resolute	▼	high	584	CapEx	93	PF	high	584	Notes
Rowse	▼	low	584	CapEx	93	PF	low	584	Notes
Sega	▼	mid	584	CapEx	93	PF	mid	584	Notes
Sedgeman	▼	high	584	CapEx	93	PF	high	584	Notes
Semicon	▼	low	584	CapEx	93	PF	low	584	Notes
Servosys DM	▼	mid	584	CapEx	93	PF	mid	584	Notes
Standard Plat	▼	high	584	CapEx	93	PF	high	584	Notes
Songbird	▼	low	584	CapEx	93	PF	low	584	Notes
TDS Cards	▼	mid	584	CapEx	93	PF	mid	584	Notes
TI	▼	high	584	CapEx	93	PF	high	584	Notes
Teladico Technology	▼	low	584	CapEx	93	PF	low	584	Notes
Teletel	▼	mid	584	CapEx	93	PF	mid	584	Notes
Trace Corps	▼	high	584	CapEx	93	PF	high	584	Notes
Unif	▼	low	584	CapEx	93	PF	low	584	Notes
Intech	▼	mid	584	CapEx	93	PF	mid	584	Notes
Yoga	▼	high	584	CapEx	93	PF	high	584	Notes
Yach	▼	low	584	CapEx	93	PF	low	584	Notes
Zach	▼	mid	584	CapEx	93	PF	mid	584	Notes
ENGINEERING-AEROSPACE									
Notes									Notes
AVM	▼	Price	1993	Mkt	Yd	P/E	Price	1993	Notes
Aviation Aerospace	▼	high	584	CapEx	93	PF	high	584	Notes
747pc Cr P1	▼	low	584	CapEx	93	PF	low	584	Notes
Austin	▼	mid	584	CapEx	93	PF	mid	584	Notes
Autostar	▼	high	584	CapEx	93	PF	high	584	Notes
54-4pc Cr P1	▼	low	584	CapEx	93	PF	low	584	Notes
54-6pc Cr P1	▼	mid	584	CapEx	93	PF	mid	584	Notes
54-8pc Cr P1	▼	high	584	CapEx	93	PF	high	584	Notes
54-10pc Cr P1	▼	low	584	CapEx	93	PF	low	584	Notes
54-12pc Cr P1	▼	mid	584	CapEx	93	PF	mid	584	Notes
54-14pc Cr P1	▼	high	584	CapEx	93	PF	high	584	Notes
54-16pc Cr P1	▼	low	584	CapEx	93	PF	low	584	Notes
54-18pc Cr P1	▼	mid	584	CapEx	93	PF	mid	584	Notes
54-20pc Cr P1	▼	high	584	CapEx	93	PF	high	584	Notes
54-22pc Cr P1	▼	low	584	CapEx	93	PF	low	584	Notes
54-24pc Cr P1	▼	mid	584	CapEx	93	PF	mid	584	Notes
54-26pc Cr P1	▼	high	584	CapEx	93	PF	high	584	Notes

Notes Price

كتاب الأصل



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FINANCIAL TIMES

Weekend October 30/October 31 1993

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Governor sounds a strong warning on inflation

Bank cools speculation over cut in interest rates

By Peter Marsh and Peter John

MR EDDIE GEORGE, governor of the Bank of England, yesterday damped speculation about an imminent cut in UK interest rates by suggesting this could jeopardise the goal of price stability.

Sounding a warning on inflationary pressures, Mr George said British industry needed a long period of monetary stability rather than short-term economic boosts provided by interest rate cuts.

Speaking to journalists in London, the governor said he was "not confident" that cutting interest rates from 6 per cent would be compatible with the government's target of keeping underlying inflation below 4 per cent.

"As of now, I think monetary policy is appropriate for the conditions we face," Mr George told the Foreign Press Association.

He added that any adjustment to monetary policy was likely to be finely balanced. Commentators calling for rate cuts of up to two percentage points had not



Eddie George: bullish about Britain's growth prospects

seriously thought through the implications for inflation of such a large cut.

The remarks from the governor weakened short-dated gilts - which normally track expecta-

tions about likely levels of interest rates - and boosted the pound, which recovered from early weakness against the D-Mark to close unchanged on the day at DM2.4975. Against the dollar, sterling closed down just over half a cent at \$1.4865.

However, Mr George's comments failed to shake the general belief in financial markets that Mr Kenneth Clarke, the chancellor, will cut base rates by up to 1 percentage point around Budget day on November 30, possibly to offset a fiscal tightening to curb Britain's £50bn budget deficit.

Mr George was fairly bullish about the UK's growth prospects, arguing that even with the weakness of important export markets in the rest of Europe, many British companies were well poised to take advantage of the general turnaround in UK demand.

Mr George stressed that the top priority for the Bank was "to achieve and maintain price stability in the medium and long run."

Stock Markets, Pages 18, 19
See Lex

Queens Moat horror story revealed

Continued from Page 1

examination before being adopted.

Had financial controls in the group been severely lacking. The new management team appointed in July had been unable to locate the working papers from which 1992 interim profits were constructed. An outsider close to the group said of the financial controls, "it was a complete and bloody shambles".

A number of the group's hotels were run by managers paid under an incentive scheme. Mr Andrew Le Poidevin, the new finance director, said "in the past there was very little financial information from these hotels".

In its rush to expand into continental Europe, QMH had acquired hotels in France which were subject to leasing deals

making it "unlikely that these hotels can ever be profitable", Mr Coppel said. In Austria hotels had been acquired with excessive debt making them "heavily loss-making".

The group first announced it was in difficulties in March, when its shares were suspended at 47p.

QMH has been surviving with the support of its banks. These are now entering discussions with the company over a financial restructuring. This is expected to give the banks control and substantially dilute the interests of existing shareholders.

A banker said that when the details of QMH's losses and property revaluation were given to a meeting of the company's banks on Thursday there was a "shocked silence". One banker said he had "no idea how a com-

pany could build such a complicated banking structure with such inadequate security".

With nearly 200 subsidiaries, loans from 65 banks in a number of different syndicates with varying levels of security, and operating in many countries, the restructuring will be extremely complicated.

The plan is to concentrate on a core of 50 UK hotels which will be renamed and form a base for eventual expansion. The other 53 hotels in the UK and the 86 hotels elsewhere in Europe will be managed to maximise returns for shareholders and creditors.

Although the business plan assumes some recovery in hotel values, one banker said the assumptions were sensible and if lenders "sit tight" they could eventually get all their money back.

Israeli coalition shaken by row over meat

By Julian Ozanne in Jerusalem

IN NO country but Israel could the importing of pork chops and bacon provoke such a storm of controversy, threaten the government's fragile coalition, put at risk a historic peace process and challenge the economic reform programme.

Yet, for the past week, Israeli politicians have been obsessed by the issue, which goes to the heart of Israel's confusion about whether it is a secular or a religious state. The controversy has also exposed the continuing power of the small ultra-orthodox religious parties to set the political agenda.

A week ago, Israel's High Court ruled that the government must allow private importers to bring in meat even if it was non-kosher. Ruling in favour of Meatreal, a private meat processing and marketing company, the court said private importing of meat was legal under the government's privatisation policy and under the Basic Law of Israel, which grants freedom of choice. "Israel is not a theocracy," said one of the High Court judges.

The decision sparked a storm of protest among Israel's religious parties and Jewish fundamentalists who claimed the policy would make kosher meat more expensive and drive Jews to eat the non-kosher variety.

The ultra-orthodox Shas party, which has six MPs, said it would not continue supporting the government unless the decision was reversed. Shas quit the coalition recently after its two senior politicians were charged with fraud, breach of public trust and misappropriation of public resources.

Without Shas, Mr Yitzhak Rabin's coalition commands only 56 seats in the 120-member Knesset and must rely on support from two Arab parties with five seats.

The prime minister has been stressing the importance of getting Shas back to support the peace process.

After the High Court ruling, Shas threatened to join the opposition and vote against the state budget, which was essentially a vote of confidence in the government.

Throughout it all, Mr Rabin remained philosophical. "Cabinet crises in the past have occurred because of real issues, but more often due to religious issues. What a strange people we are. What strange political institutions we have," he said.

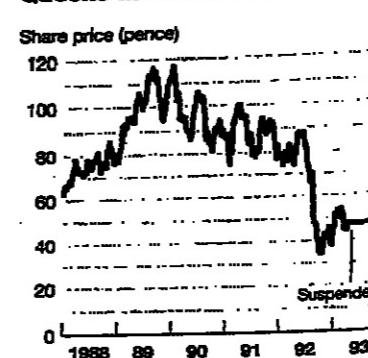
He initially attempted to defuse the crisis by promising Shas he would introduce new legislation to ban the import of non-kosher meat. As a result, he ran straight into problems with his main coalition partner, Meretz, which represents secular interest groups. The coalition chief whip said the threat could end the Middle East peace process but the row is likely to blow over.

THE LEX COLUMN

Drowning in Queens Moat

FT-SE Index: 3170 (+8.0)

Queens Moat Houses



Source: FT Graphite

Until March this year when its shares were suspended, Queens Moat Houses appeared a respectable hotel chain with a long and successful history as a publicly quoted company. The document released by the company's new management, however, depicts a company lacking the most basic financial controls. Some of the choices elements include the payment of unlawful dividends over three years and the non-existence of records used to construct the 1992 interim results. Even among the many horrors unearthed by the recession, this catalogue of concerns ranks high. Despite the praiseworthy efforts of the Cadbury Committee and Accounting Standards Board, many questions about corporate governance and financial reporting remain unanswered.

The most disturbing aspect is the flimsiness of opinions expressed by the company's past advisers. It is perplexing, to say the least, that two firms of property valuers could arrive at such different valuations of QMH's hotels in the space of a year. QMH's previous auditors and brokers deserve censure for permitting the publication of misleading accounts. The Department of Trade and Industry would appear to have much to investigate.

The new management has done its best to draw a line under past errors. But given the incompleteness of records at QMH's 200 odd subsidiaries and its remaining lease liabilities this can only be drawn in pencil. The future strategy of the group is dictated by circumstance. There is little point in QMH's banks appointing receivers while upgrading only five. The market worried not a jot.

The benign interpretation is that such anxieties matter very little, given the trend in global interest rates. Indeed, even bad economic news, such as the CBI survey, is seen as encouraging because it only makes more certain further interest rate cuts. Moreover, if the UK really has tamed its inflation problem, 10-year gilts yielding 5.7 per cent continue to look cheap against the 5.8 per cent obtainable on German bunds. Such logic may well underpin a further run in UK equities and bonds. But in a European context, the UK will steadily lose its charms when compared with continental markets. Investors may switch into France and Germany, where real interest rates remain high and the economic cycle has not yet swung upwards.

The following months will doubtless see much haggling between QMH's 85 banks and the two classes of preference shareholders over the terms of the restructuring. Ordinary shareholders, though, have little hope of any redress. QMH may only make £20m of trading profits this year, sufficient to support about £250m of debt. The forthcoming debt-for-equity swap will surely obliterate any remaining value.

Food manufacturers

The whirling cogs of the UK economy emitted some discordant noises this week, but they were drowned out on the equity and bond markets by the shouts of 'buy' orders down telephones. The CBI's quarterly industrial trends suggesting the UK recovery was faltering as a result of recession in mainland Europe caused only a

well founded. Amid the hysteria, almost no attention has been paid to the possible knock-on effects on retailers' suppliers. If the supermarket groups over-react to Costco's arrival and cut prices, then manufacturers' margins will clearly suffer. A lowering of the food industry's whole margin structure would be just as painful for the manufacturers as the established retailers in the near term.

Strangely, though, the branded food manufacturers could view warehouse clubs as their biggest allies if they become a substantial presence in future. UK manufacturers are desperate to lessen their exposure to the big three and develop alternative distribution channels. Not only do UK supermarkets exert ever greater buying muscle, they are also committed to developing their own rival private label products. Yet, in the US, warehouse clubs stock leading branded goods almost exclusively. For manufacturers, higher sales volumes through warehouse clubs could be their best chance of offsetting the inevitable margin squeeze.

Salomon Brothers

It is nice to see that time has not dimmed Salomon's inventive talents. Strips - bonds which are separated out into a stream of interest payments and one lump sum principle repayment - have made Salomon plenty of money. Having started the market in the early 1980s, Salomon is now turning full circle and putting the bonds and their interest payments back together again. Doubtless this is not what Salomon intended in the mid-1980s. But luck has intervened, since the high-coupon bonds which it split have become the benchmark for the vast T-bond futures market. Fortune has smiled on those who take a supple view of markets.

The futures fluke allows Salomon to buy large quantities of the split bonds, put them back together and hedge them perfectly. Since Salomon's split bonds have underperformed comparable whole securities, it can also afford to pay up for their strips and still guarantee themselves a handy profit.

Of course, customers may not be quite so chuffed to buy a premium-priced product from Salomon, watch it fall behind the basic bond over the best part of a decade and then sell it back to the same arbitrage desk. Salomon scores on the way in, the way out, and dealing in between. But on Wall Street, that's a good trade.

UK equities

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Weekend FT

SECTION II

Weekend October 30/October 31 1993

BRITAIN'S state schools have been gaining academic ground against the fee paying sector, according to this year's FT-1000 survey of Advanced Level examination results published in the *Weekend FT* today.

Although private schools still dominate the upper reaches of our league table, 23 state schools made it into the top 200, compared with only three last year. More significantly, some famous and expensive independent schools failed to achieve A-level scores as good as those of the top state schools.

Essex girls at Colchester County Girls' High, the top state school at no 37, showed a clean pair of heels to those of Benenden, Cheltenham Ladies' College, and Roedean. Lower down the list, John Hampden grammar school in High Wycombe in 411th place, still beat respected boarding schools such as Blundell's and Sedbergh.

This year's survey has also raised controversial questions about what type of school is most likely to get the best results. It suggests that, with impressive exceptions, day schools do better than traditional boarding schools and that single sex schools do better than co-educational schools. But one of the most striking revelations from the publication of exam results is the success - in one area at least - of the despised selective system, based on grammar and secondary modern schools.

While most of the country was converting these "11-plus" schools into comprehensives, particularly under Margaret Thatcher when she was education secretary in the early 1970s, Buckinghamshire retained selection at aged 12. Now it boasts not only the top state boys' school in the FT-1000 survey, but average results well ahead of those for the country as a whole. Last year's government figures put the county's A level performance in fifth place out of 108 education authorities. Our survey suggests it has done even better this year.

But was good performance by the cleverest children achieved at the expense of the less fortunate - those who used to be stigmatised as "11-plus failures"? It seems not. Buckingham gets excellent results from pupils with a wide range of abilities, including those who fail the grammar school exam. In High Wycombe, for example, The Royal Grammar School (68th in the FT-1000), was up with famous names in the independent sector, such as Dulwich College, Charterhouse, Shrewsbury, and Haileybury. Last year it gained more places at Oxford and Cambridge than any other state school.

However, the town boasts two other successful grammar schools and, more remarkably, several secondary moderns (now called "upper schools") with good examination results. Because our league table is based only on A-levels, it does not show the upper schools' success. But in GCSE exams, taken at 16, some of these schools finished ahead of comprehensives in neighbouring Milton Keynes.

So the latest evidence from the FT-1000 and the government's exam statistics suggest that the selective education system which Britain has been dismantling during the last 25 years can be successful for a wide range of ability - under certain conditions. The figures for Buckinghamshire also illustrate a more general truth - that where state schools achieve good results, the independent sector tends to be pushed into second place.

It might be objected that High Wycombe, like some other places with good state school results, is inhabited by the ambitious middle classes whose children would do well in any system. Our survey shows, for example, that the best performing comprehensive schools

are those which serve areas where affluent and educated people live, such as north Oxford, or Sunningdale in Berkshire.

In Buckinghamshire, Andrew MacTavish, head of John Hampden, confirms that many parents who work for international companies have moved to the Wycombe area on the advice of their employers.

Wycombe, situated in the leafy Bucks commuter belt, is indeed attractive to prosperous parents. But it is not wealthy enough to explain such outstanding results. Unemployment has followed the decline of the town's traditional fur-

niture industry, and a strong influx of immigrants means that it is not without "inner-city" problems.

The good rating of Wycombe's grammar schools in the FT-1000 no doubt reflects the fact that parents send their children from a wide radius, including the far corners of Berkshire and Surrey.

Weak competition from local independent schools also helps. It seems that in this area, the dream of many idealists of the 1950s and 1960s has been fulfilled: they hoped that strong middle class demand for improved state education would make private schools

unnecessary.

But the middle classes always want the best for their children, which in a selective system, means grammar schooling, good A level grades and a university degree.

What happens to the others? In High Wycombe the answer might be that they go to the Sir William Ramsay upper school.

In that case their prospects would be quite good. Last year 34 per cent of the school's GCSE exam entries resulted grades A to C, equivalent to a pass in the old GCE O-level. This was close to the average for the whole of the UK and much better

than the performance of Milton Keynes's comprehensives, which accept children with a much wider range of abilities. There, the average is only 23 per cent. Two other upper schools in Wycombe, St Bernard's, which is Roman Catholic, and Wye Valley, also managed to better the nearby comprehensives.

If the entire Wycombe area is viewed as one big comprehensive school, to use an analogy suggested by Bill Richards, head of Sir William Ramsay, then in 1992, 52 per cent of pupils win at least five GCSEs at grades A to C. The average for the whole of the UK last year was 38 per cent.

Sir William Ramsay has even started a sixth form, once an unimagined development for a school intended only to take the 70 per

cent of pupils who did not make the grade at the age of 12.

Although such successes might encourage those Conservatives who want to return to some form of selective education system, recent attempts in several counties to reintroduce selection, have run into fierce local opposition.

In Wycombe, however, there is equally fierce local commitment to selection. Heads of the area's 13 schools agree this stems from the council's battle in the mid 1970s with Shirley Williams, then Labour education secretary, to preserve the grammar schools.

Ever since that successful rear-guard action, the Conservative county council has wanted to prove that its system works and can win popular support. In Buckinghamshire, a Conservative vote is a vote for selective education. It was the only county in England to retain a Conservative council after the May elections this year.

As Richards points out, this popular support could not have been won only on the basis of A level results by grammar schools. If parents believed that exam grades were achieved at the expense of sub-standard education for the rest, there would have been strong pressure to change the system.

So it is instructive to look behind the examination results, at the strategies which the education authority has used to fulfil the ideals, as it saw them, of the 1944 Education Act. This envisaged a harmonious relationship between three types of schools, grammar, secondary modern and technical based on selection.

First, the authority has promoted a traditional ethos in all its schools. In Wycombe, all schools enforce uniform and discipline strictly.

Second, it has formed a sixth-form consortium of Wycombe schools which allows pupils of one school to take lessons at another. This emphasises to pupils who miss the grammar school boat that they have a second chance.

The idea is that each school should play to its strengths. Grammar schools offer academic A-levels, while upper schools such as Croxley and Sir William Ramsay have introduced new vocational qualifications, intended to persuade less academically able 16-year-olds to stay in education. Upper school pupils are now more likely to take A-levels, as they can do so without the disruption of moving to a new school.

Third, co-operation has been encouraged below the sixth form, to give children who under-perform at 12 a second chance. Late developers can be transferred to the grammar school. Thus, many children who fail their 12-plus exam, win good A level grades in the grammar school.

Fourth, the authority administers the applications and entries for all schools in the area, even including the Royal Grammar which has opted out of the authority for financial reasons. This reduces wasteful competition for the best pupils and makes forward planning easier.

Continued on Page IX



Breaktime at the Royal Grammar School, High Wycombe: 68th in the FT-1000 survey

Trevor Humphries

State schools begin to gain on private sector

But fee-payers dominate the league tables. John Authers and Gillian de Bono study the FT schools survey

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The Long View / Barry Riley

Victims of the glut



MY VERY first lesson in applied economics came on the day in April 1949 that post-war sweets rationing of 4 ounces a week was ended. Also, the Ministry of Food had blundered demand exceeded supply and rationing had to be reimposed until 1953.

Scarcity, in the experience of the generation in Britain with which I grew up, was part of the natural order of things. There were waiting lists for many goods, and rationing was imposed not just by the need for coupons but through restrictions on capital flows and property development (which persisted for decades after the Conservative government's "bonfire of controls" in 1951). We had a final taste of shortages in the 1970s with the oil shocks and various other commodity crises, including the bizarre sugar famine of 1974.

Now, we one-time ration book kids must cope with the economics of glut. There is serious over-capacity in most of the western world's manufacturing industry, meanwhile, in the commodity markets this week, oil slipped to little more than \$16 a barrel and aluminium crashed towards the "disaster level" of 45c a pound. As for the other factors of production, the number of unemployed people in the European Community is rising towards 20m and surplus capital is sloshing around the globe, depressing real interest rates and threatening to generate destabilising asset price bubbles.

Some of those post-war scarcities were fundamental, being caused largely by the destruction of much of the capital stock of Europe. Rationing and central planning were natural consequences and, because of the absence of effective competition, the returns on capital often were very high. It was natural for investors to put their money into the famous names of British manufacturing industry, including high-tech wonders like Ferranti (which last Tuesday, announced its willingness to be

taken over for 1p a share). Other shortages have resulted more from policy than from the fundamentals and so have persisted longer.

The property market in the UK, for instance, did not finally reach its confrontation with the age of glut until the end of the 1980s. But now, it seems, even Somerset beauty spots are being opened up by plannings to Sainsbury's bulldozers. True, some of the old property market distortions persist, notably through upwards-only leases, and the remaining backlog of supermarket properties mean that the leaders in the food retailing industry are still enjoying an artificial enhancement of margins through restriction of competition (although these surplus profits will now crumble fast).

European airlines - the flag carriers, at least - have held out the longest against liberalisation and have been able to exploit their right to carve up the profitable international routes between them. But Air France is at last approaching its moment of truth, however unwillingly.

It is ironic that the airlines should be among the last to accept open borders. Elsewhere, the globalisation of world trade has become a dominant factor in generating production surpluses. A huge and cheap supply of most manufactured goods (but not of services, with the important exception of travel and tourism) has overwhelmed the economies of countries that allow them in.

You can see this in the changing shape of the stock market. In the UK, for instance, manufacturing of tradeable goods now probably accounts for only about a fifth of the value of the market as a whole. Returns in the heavy manufacturing sectors in Europe have been forced down by the influence of state subsidies and levels of profitability in basic industries such as steel, chemicals or cars are grim.

Many of the traditional defences of manufacturers - such as control of distribution, or the exploitation of technological superiority - are no longer effective.

Vast increases in productivity have benefited not the manufacturer or the employees, as once they mainly would have done, but the customer.

In recent years, too, a crisis has developed for the brand, the standard means of adding perceived value to a consumer product. Too many brands have allowed their pricing premiums to drift up in a period when the wider diffusion of skills in production technology has actually been undermining the advantages of market leaders.

In any case, some of today's big retailers have stronger brands than many of the big consumer goods manufacturers. Who has the more powerful brand: a retailer like Sainsbury or a food manufacturer like Brooke Bond or Tate & Lyle?

The stock market, value has shifted, to those sectors where there is seen to be protection against the gluts apparent elsewhere. There is obvious appeal in regulated utilities which, through privatisation, have come from nowhere to nearly 14 per cent of aggregate capitalisation inside 10 years; and in drugs, which are defended by patents and the still crucial role of technological skills. The same used to be true of defence, but the great cost-plus days of this once-sheltered industry are well past.

Out there in the exposed sectors, the awful word "commodification" has been coined to represent the downgrading of premium products into mere standard items, the price of which is set by increasingly fearsome competition between efficient factories. In these circumstances, the profits in the economy tend to parcellate down towards niche providers of specialist goods and services. Hence the higher activity in the stock market in the smaller companies sector, where there may be some shelter from the intense pressure of global competition, but where, decent growth in the domestic economy is essential.

Adjusting to the economics of glut can be tough indeed. Back in 1949, the Riley family used to listen to the Home Service and the Light Programme on a Ferranti wireless set. It seems a long time ago.

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MARKETS

London

Unexpected recruits to penny shares

By Peter Martin, financial editor

THOUSANDS more people joined the ranks of investors in penny shares this week – but only one of them was a volunteer. The enthusiastic convert was Lord Weinstock, whose GEC group was revealed as a potential purchaser of Ferranti at a price of 10p a share. The unwilling pennypincher investors were Ferranti's existing shareholders, who had thought until now that their company was worth more like 10p a share.

Indeed, in 1987 they believed Ferranti to be worth 140p a share. That was before Ferranti bought the US company International Signal and Control, and discovered it to be constructed around an elaborate fraud, blowing a whole in the parent company's balance sheet from which it was never able to recover.

Eugene Anderson, the company doctor brought in to rescue Ferranti from its ISC problems, said this week that the company had also suffered from the decline in the defence business, and from poor management in the past. "But I'm not blaming anybody, I've been here for three and a half years

and we should have turned it around."

In retrospect, it is possible to draw two lessons from the Ferranti story. The first is that all deals made amid the heady atmosphere of 1987 and 1988 must be viewed with scepticism, because so many of them have since come unstuck.

Second, the inability of Ferranti's core businesses to survive the financial damage inflicted by the ISC acquisition shows that the decision to diversify was based on a correct assessment of the company's vulnerability. But as shareholders will be all too painfully aware, getting your strategic analysis right is not much use if the steps taken to implement it are flawed.

There was one other relief of 1987 around this week, illustrated in the bottom chart. Figures published on Tuesday

revealed that in the first nine months of this year, more money flowed into unit trusts than in the whole of 1987, the previous record year. Yet the long-term trend of individuals' ownership of the stock market, shown in the top chart, has been steadily downwards over the past decade. Rising unit

trust sales do not contradict that trend, which partly reflects an increasing preference for collective rather than individual ownership. But the conjunction of the two charts does raise the question of whether the growing appetite for equities will in time lead to a revival of interest in individual ownership.

That partly depends on how long the current rally lasts.

And on that subject, after the gloomy tone of some recent columns readers might appreciate a bit of no-holds-barred bullishness. It comes by courtesy of James Capel, the stockbroker, whose analysts spent Wednesday telling clients their optimistic views on the future for UK equities.

The specifics of this forecast are obviously those of the broker concerned. The broad argument, though, is one shared by a wider selection of investors and analysts.

Capel is expecting steady growth for the UK economy, continued low inflation, falling short-term interest rates, and satisfactory inroads into the government deficit. A sharp rise in corporate earnings would allow continued prog-

ress in share prices, taking the FT-SE 100 Index possibly as high as 4,000 – although Capel was keen to point out that this was not an official forecast.

For Paul Walton, the broker's UK strategist, much of the bullish phase of the equity cycle still lies ahead. There is still another 1½ points to come off base rates, taking them down to 4½ per cent in the first part of 1994. Longer-term interest rates will stabilise around 6½ per cent, a level not seen on a sustained basis since the 1960s.

The economic recovery is healthy, says Capel, with 3 per cent GDP growth forecast for next year. Companies will take a rising share of the economic pie. Earnings per share are set to rebound sharply, as companies start outperforming analysts' estimates for the first time since the recession started. Annual dividend growth returns to 6½ per cent.

Such encouraging fundamentals mean that the market is not overvalued at current levels, says Walton. He estimates that the market as a whole is selling at 14 times 1994 earnings, compared with a target range of 16–18. It is selling at a 1994 dividend yield of 4.2 per cent, compared with Walton's target of 3.5 per cent. That gives scope for share prices to move up by another 25–30 per

cent. Yet two other elements of the quarterly data that were particularly encouraging.

First, statisticians pointed out that but for the impact of crop losses incurred during the summer's devastating floods in the Midwest, the economy would have grown by an even healthier 3.4 per cent between July and September. Second, the cost of gross domestic purchase, an important measure of inflation, rose by only 1.8 per cent in the third quarter, down from the 2.5 per cent rate of growth reported in the previous three months and the lowest rate since 1986.

The news of moderate growth coupled with low inflation was exactly what the equity markets needed. Although many share indices have been trading at or near record highs, there has been a feeling among many analysts that investors were growing cautious about stocks.

This assessment was based on the fact that recent demand for equities has been very patchy. Since mid-summer, analysts believe investors have been "rotating" their portfolios, rapidly shifting

funds from sector to sector in search of value. Just this month, for example, investors were initially keen on semiconductor stocks in expectation of a revival in the industry's fortunes. Then, they moved on to financials in the wake of further declines in interest rates, before news of a bank prime rate cut forced them to switch back into cyclicals. Later it was the turn of

Serious Money

Tax-free schemes that beg for reform

By Philip Coggan, personal finance editor

THE chancellor of the exchequer is unlikely to listen to my advice but I am going to give it to him, anyway. Please, Kenneth Clarke, when you deliver your Budget speech on November 30, can you reform all the tax-free schemes – Peps and Tessa, mortgage interest relief and the rest?

Before you protest, it is not that I want your voters (or *FT* readers) to pay more taxes. I just believe that a simple tax regime is a good tax regime. You will still take the same amount of tax from us, but in a way that is more straightforward and creates less work for lawyers and accountants.

The present system is pretty generous. One executive confessed to me this week that he had already stashed away £75,000 in tax-free form this year, with what £40,000 in the BES, £18,000 in Peps for himself and his wife, £1,500 in Tessas and the rest in pension contributions.

The distorting effect of mortgage interest relief has been shifted away by restricting relief to the 25 per cent (and, soon, the 20 per cent) rate of tax. I know the housing market is weak now but mortgage rates are very low, many people will have benefited from big falls in interest payments. Why not announce that the relief will be phased out over five years, by successive cuts of £5,000 a year? That way, the pain in any individual year would not be great.

But does it really make macro-economic sense for you to be searching for ways to squeeze us for tax revenues, such as April's 1 per cent rise in national insurance contributions, while simultaneously promoting these loopholes?

Conservatives used to argue that the high rates of tax imposed by Labour governments distorted the economy. Do not some tax reliefs have the same effect? Take the business expansion scheme which your predecessor, Norman Lamont, had the good sense to abolish from the end of 1993. It seemed a great idea when it was established. Britain needs young, growing businesses; but such businesses have difficulty attracting finance, so why not

give investors tax relief to buy shares in them?

The problem is that a large number of young, growing businesses tend to go bust. Investors found that saving 60 per cent (the old top rate) in tax was little comfort when they lost 100 per cent of their investments. The only people who seemed to prosper from these schemes were the sponsors, who had the good sense

to take their fees upfront.

Late in the 1980s, the BES was turned on its head. Suddenly, the scheme was a vehicle for creating private rented accommodation. Again, this is a perfectly laudable aim since Britain has a shortage of affordable rental property. In practice, though, the principal beneficiaries seem to have been Oxford colleges.

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Good luck to him. If the government wants to hand out these goodies, Britons are perfectly entitled to take advantage of them. Indeed, part of the purpose of the Finance & the Family pages is to point readers in these directions.

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give investors tax relief to buy shares in them?

They are proving amazingly popular, so they

might seem to be one scheme

which the government has got right. Certainly, the present regulations are an enormous improvement on the original Pep which was small, costly to operate and, inappropriately, encouraged small investors to have a portfolio of just one or two equities.

Now, most Pep money goes into unit and investment trusts, which give small investors a properly diverse portfolio. And there is everything to be said for encouraging invest-

its – the balance of earnings data was again bullish. Among those announcing either narrower losses or stronger profits were IBM, General Motors, Ford, US Steel, Bethlehem Steel, Delta and United Airlines.

With the bulk of the latest reporting season now out of the way, it is clear that corporate profitability is firmly established on an upward path. One compilation of third quarter results published this week showed that 60 per cent of companies which have reported earnings for the latest period either matched, or exceeded, analysts' forecasts.

The next quarter should see this trend maintained, especially if economic growth continues to pick up. After Thursday's GDP report, economists upgraded forecasts for fourth quarter growth from 3 per cent to nearer 3.5 and 4 per cent.

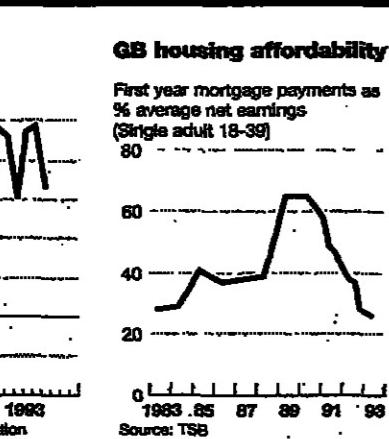
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Tuesday 3672.49 - 01.12
Wednesday 3664.66 - 07.88
Thursday 3667.86 + 23.30

HIGHLIGHTS OF THE WEEK

	Price y/day	Change on week	1993 High	1993 Low	
FT-SE 100 Index	3171.0	-28.0	3196.0	2737.6	CBI survey dents confidence
Globe & Wireless	501	+28	502	534½	Ahead of share split
Courtaulds Textiles	570	+25	601	522	Demand amid stock shortage
Eurocamp	230	+33	360	175	Directors' share buying
Euro Disney	573	-35	1180	560	BA cuts back holidays
Ferranti Int'l	1½	-7¾	18	14	Bid by GEC
Glenox	682½	-33	801	509	Clinton healthcare proposals
Guinness	435	+14	521	388	Lahmeyer/Goldman Sachs positive
Manganese Bronze	115	+18	119	71	Return to profits
Pitmeirleff	405	+33	406	263	Telecommunications interests
Rank Organisation	841	+21	853	636	Trading statement
Sainsbury (J)	395½	-23½	584	395	Price war fears
SmithKline Beecham A	420	-26	513	389	Clinton healthcare proposals
Thorn EMI	951	+31	1017	809	Smith New Court/BZW positive
Wellcome	690	-155½	993	600	Disappointment at results

AT A GLANCE



Unit trust sales for this year outstrip '87 record

Unit trust sales for the first nine months of 1993 have now outstripped the figures for the whole of 1987, the previous record year. Although net sales in September at £365m were down on the £390m plus figures recorded in July and August, they still pushed the total for the year to £6.91bn, according to the Association of Unit Trust and Investment Funds.

Housing now 'more affordable'

British housing is more affordable than it has been for a decade, according to a report by TSB this week. The affordability index calculates the proportion of the take-home pay of a first time buyer which is needed to service the mortgage on the average first-time home. As the graph shows, that proportion has fallen to 26 per cent, compared with 65 per cent in 1989 and 1990 (when interest rates were at their peak). One needs to go back to 1983 to find a time when the ratio was as low.

Free life cover offer

The Cheltenham & Gloucester Building Society is launching a repayment mortgage which includes free life cover and has a variable rate of 7.99 per cent. The FreeLife Mortgage will not be available to everyone. Applicants must answer questions about their health and those excluded will include those with a heart condition, who have tested positive for HIV, and who have had treatment for some other problems (such as a stroke) over the past 12 months. Those who have been refused life cover before will also be excluded. FreeLife is available on mortgages of up to £250,000. Borrowers will need a deposit of 10 per cent.

Henderson cuts charges

Henderson Unit Trust Management is offering a 1 per cent discount on its four European unit trusts during November. The normal initial charge is 5.25 per cent. The group is specifically recommending its European Special Situations trust, managed by Stephen Peck, which is seventh in its sector (out of 93 funds) over the five years to October 1.

Two more equity bonds launched

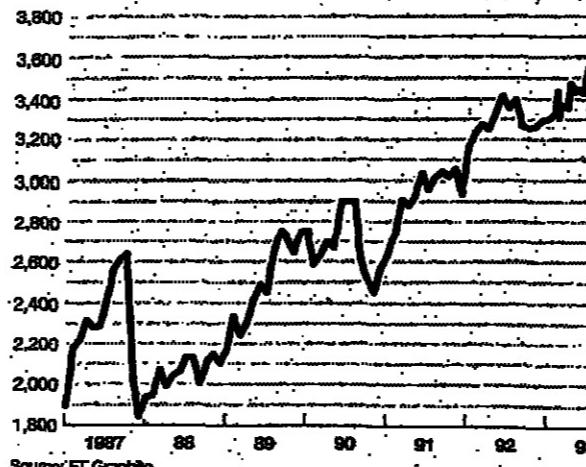
Two more guaranteed equity bonds have been launched. Bristol & West's fourth issue allows investors to put up to 50 per cent of their money in a one-year interest paying account paying 7.5 per cent gross. The rest goes into a bond which will match the capital performance of the FT-SE 100 Index over five years, with a guaranteed return of capital. Scottish Amicable's fourth issue gives investors the benefit of reinvested dividend income on top of the FT-SE 100's rise.

Smaller companies

Small company shares edged further ahead this week. The Hoare Govett Smaller Companies Index (capital gains version) rose 0.1 per cent from 1611.95 to 1614.16 over the seven days to October 26.

Hungry investors tuck in to tasty stocks

Dow Jones Industrial Average



point advance on Thursday was attributable to one stock – Eastman Kodak. Late on Wednesday, Kodak stunned Wall Street by announcing that George Fisher, highly-regarded chairman of Motorola, was joining the company as its chief executive.

So enthused were investors by Fisher's track-record that they stamped to buy Kodak stock in the hope that he would be able to engineer a rapid turnaround in the faltering company's fortunes. By the close of trading Kodak shares were up almost \$6 at \$63½, although the bulk of those gains were achieved in after-hours trading.

Fisher now has the difficult task of living up to the expectations of investors who bought Kodak shares and analysts who hailed his appointment as, in the words of one stockwatcher, "beyond the dreams of avarice."

Kodak's coup partly overshadowed what was another good week for corporate America. Although the week had its share of laggards – Minnesota Mining & Manufacturing, Phillips Petroleum and RJR Nabisco reported weaker prof-

its – the balance of earnings data was again bullish. Among those announcing either narrower losses or stronger profits were IBM, General Motors, Ford, US Steel, Bethlehem Steel, Delta and United Airlines.

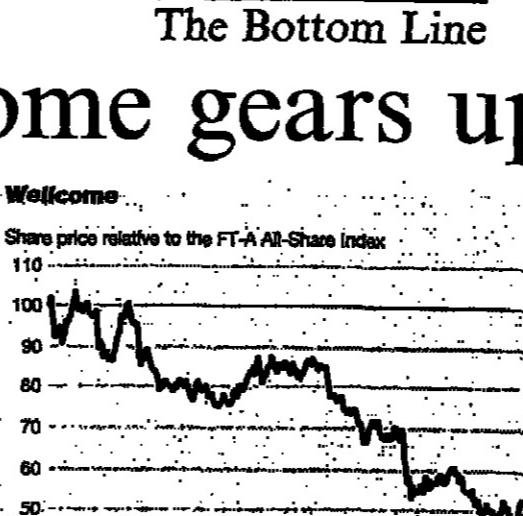
With the bulk of the latest reporting season now out of the way, it is clear that corporate profitability is firmly established on an upward path. One compilation of third quarter results published this week showed that 60 per cent of companies which have reported earnings for the latest period either matched, or exceeded, analysts' forecasts.

The next quarter should see this trend maintained, especially if economic growth continues to pick up. After Thursday's GDP report, economists upgraded forecasts for fourth quarter growth from 3 per cent to nearer 3.5 and 4 per cent.

Patrick Harverson

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Tuesday 3672.49 - 01.12
Wednesday 3664.66 - 07.88
Thursday 3667.86 + 23.30

The Bottom Line



could account for half Wellcome's profits, grew by only 11 per cent on the same basis compared with 24 per cent the year before.

The slowdown in Zovirax, especially reminded the market of a more fundamental question: how good is Well-

come at operating in competitive markets?

FINANCE AND THE FAMILY

WHATEVER its content, the November 30 Budget will be radically different in form from those before it. Kenneth Clarke, the chancellor, will deal with both the revenue-raising and the spending elements of the government's finances - making it a "Budget" in the true sense of the word.

While this change seems sensible, it does mean the Budget will be even less digestible than usual. Furthermore, the chancellor must walk a fine line taking action to control the government deficit without endangering the recovery.

The chancellor has already been committed to a number of measures by his predecessor, Norman Lamont. The most infamous of these is the imposition of VAT on domestic fuel, at 8 per cent in April 1994 and at 17.5 per cent a year later.

Also in April, mortgage interest relief will be limited to 20 per cent, as will tax relief on the married couple's allowance. Employees' national insurance contributions will rise by 1 per cent (effectively, an increase in income tax). One of the few pieces of good news is that the 20 per cent tax band will be increased from £2,500 to £3,000.

As is usual before a Budget, rumours of policy changes have abounded. Often these are kite-flying exercises; if the public reacts badly to a proposal, it can be dropped with no harm done.

It is widely assumed that, after years of making a virtue out of tax-cutting, the Conservatives would not dare to increase either the basic or higher rates of tax. Nevertheless, there is still plenty of scope for bills to rise.

One easy option is to freeze personal tax allowances at their present levels, rather than increase them in line with inflation. Since inflation is only 1.8 per cent, such a move would hardly be noticed by most taxpayers - but would still raise £670m. A more radical option would be to restrict the tax relief on the personal allowance to 20 per cent.

This possibility is discussed at some length in the Green Budget book produced by the Institute of Fiscal Studies. Other reliefs are being limited to 20 per cent, so there is a precedent. In practice, the change would probably be achieved by taxing individuals on all their income and giving them back a tax credit of £689 (20 per cent of the personal allowance).

This would cost top-rate taxpayers a maximum of £689 a year, and a maximum of £172.25 for those on the basic rate. If Clarke did make such a change, he would raise £5.7bn, according to the IFS. Accordingly, he could afford to give back some of the money (and reduce the resulting outcry) by perhaps increasing the 20 per cent tax band to, say, £5,250. Such a move, the IFS points out, could be presented as a further step towards a basic rate of 20 per cent, a long term Conservative promise.

Price Waterhouse thinks the chancellor will be much gentler, increasing personal allowances and widening the 20

What Clarke's Budget could hold for Britain



per cent tax band even further.

■ National insurance contributions. The separate systems for national insurance and income tax are something of an anomaly. The ceiling for employees' NI contributions is £21,840; the starting level for higher-rate tax is £27,145. So, the marginal tax rate of

those who earn just over £21,840 suddenly drops from 34 to 26 per cent - only to increase again to 40 per cent after £27,145. Accountant Chantrey Velacott thinks the government could bring the NI ceiling and the start of the top-rate band in line. It also believes the chancellor could bring all fringe benefits within the NI net and impose a heavier NI burden on the self-employed.

■ Value-added tax

The future over VAT on fuel could prompt Clarke to act. Some think he might impose the 17.5 per cent rate in one go (to get the fuss over with); others, such as Price Waterhouse, that he might limit it to 8 per cent.

New products, such as books and newspapers, could be brought into the VAT net. A more daring suggestion from Price Waterhouse is a general increase in VAT, possibly to 20 per cent; the argument against this is the effect on inflation, which the government is attempting to keep within a 1-4 per cent band.

■ Inheritance tax

The 1990s' house price boom brought many Tory voters into the IHT net. Price Waterhouse suggests the government might abolish the tax completely while re-introducing some form of capital gains tax charge on assets held on death.

■ Tax allowances

Despite my suggestions in Serious Money on page II, the chancellor is unlikely to do anything as radical as combining Peps and Tessa. Indeed, Price Waterhouse thinks he could extend Peps to include gifts, perhaps renaming them Pipe (personal income plans).

■ Pensions

The present system gives very generous treatment to pensions. Contributions are tax-deductible; the fund itself rolls up tax-free; and the pensioner can take a tax-free lump sum on retirement. The government's dilemma is that it wants to encourage private pension provision (and reduce the burden on the state).

Accordingly, it might want to chip away at the tax privileges of pensions rather than make a frontal assault. Chantrey Velacott thinks the chancellor might tax the lump sum but phase in the change, so as not to be unfair to people about to retire. The accountant also thinks tax relief on pension contributions could be limited to the basic rate. More radically, it suggests higher-earning employees could be taxed on their employer's contributions to the pension fund.

■ Advance corporation tax

The last Budget's changes in ACT - cutting the tax credit from 25 to 20 per cent - managed to raise £1m of revenue a year with little protest. Further cuts in the credit are possible. A more likely change is a crackdown on "enhanced scrip dividend" schemes, where companies arrange for those who take extra shares to sell them immediately for cash at little cost.

Philip Coggan

BES rush goes on

NEW business expansion schemes are still flooding in ahead of the December deadline, writes Bethan Hutton. Assured tenancy and arranged exit schemes continue to be popular with investors, but a number of trading companies are also taking their last chance to use the BES tax incentive to attract new money.

Cadogan, the publisher of travel and chess guides, is aiming to raise £750,000 through a BES offer. The company has 35 travel titles, and its chess authors include Gerry Kasparov (who is also a director). Minimum investment is £1,050, or £525 for bookellers and newsagents.

The Hop Back Brewery is a profitable brewing and pub company, based in Salisbury. It aims to raise £750,000 to expand through an entrepreneurial BES issue, sponsored by Wise Speke. Minimum investment is £500.

Coventry-based Patrick

Eggie Guitars produces 225 electric and acoustic instruments a month and is hoping to raise almost £500,000 to expand. Minimum subscription is £2,000.

Accumulus Froehel is a cash-backed, arranged exit scheme sponsored by Terrace Hill Capital.

Froehel Educational Institute has several schools and colleges around London. The scheme is offering a return of £1.20 a share after five years, equivalent to an annual 13.84 per cent for higher-rate taxpayers. Minimum investment is £2,000.

Directors' transactions

Company	Sector	Shares	Value	No of directors
SALES				
Allied London Prop	Prop	8,080,202	9,269	1
Alumasc	Misc	50,000	280	1
Barbour Index	Bus/Se	64,314	138	1
Bilim (J)	Med	32,950	99	1
Booker	Fd/Ma	15,636	60	1*
Coats Wyells	Text	343,855	921	3*
Conrad Rittet S G	Prop	750,000	345	1
Dalepak	Fd/Ra	20,000	25	1
Essex Furniture	Stor	470,000	729	1
Fine Decor	Misc	123,044	330	1
Govett & Co	Off/P	20,000	68	1*
Interscape	Bus/Se	50,000	255	1
Intech Machinery	Bus/Se	50,000	22	1
Ledbrooke	Hld	16,760	22	1
Lemoni	Text	50,000	200	1
Lloyd Thompson	Inst/B	340,000	962	1
Lucas	Mot	546,782	910	1
Metalex	Eng/G	200,000	239	1
Mirror Group	Med	18,661	31	1
Moordfield Estates	Prop	124,208	45	1
Panthene Int'l	Int/R	25,386	20	1
Portals	Pack	82,130	409	1*
Priam Leisure Corp	Hld	212,000	547	1
Palon	Elec	200,000	277	1
Reed Int'l	Med	30,000	225	1
Spender	Misc	648,986	2,988	4
Wostenholme Fink	Chem	5,100	26	2

Values expressed in £000s. This list contains all transactions, including the exercise of options (1) if 100% subsequently sold, with a value over £10,000. Information released by the Stock Exchange on 19-22 October 1993.

Source: Directors Ltd, The Inside Track, Edinburgh

When interim results were announced at the end of September, the chairman said the company looked forward to the coming year with greater confidence than had been felt for quite some time. Brokers are forecasting profits for the present year of £7.7m, rising to £8.2m in 1994.

□ Geoffrey Simon, chairman of Prism Leisure, has sold 421,000 shares at 130p. Business for this computer game wholesaler has been going well. The shares have outperformed the market by over 100 per cent in the past 12 months and the prospective p/e ratio for the year to March 1994 is 11.

□ P.N. Goldsmith, chief executive of Conrad Rittet Sinclair Goldsmith, the quoted surveying group, has sold 150,000 shares at 46p. Surprisingly, with just under 2m remaining, Goldsmith is one of the smaller shareholders on the board. Ronald Sinclair sold 750,000 at 47.5p on September 12 so further selling would indicate a clear trend.

Colin Rogers, the Inside Track

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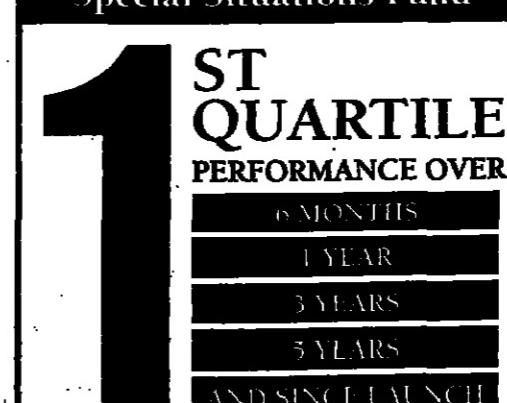
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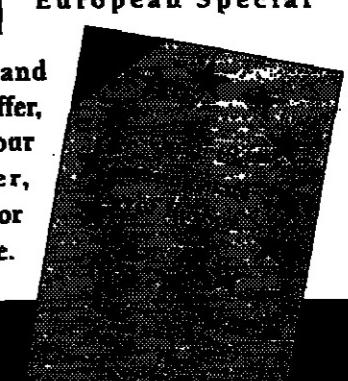
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Source: Micropal, offer to bid, net income reinvested to 1.10.93

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London EC3A 6DE
Tel: 071 638 1200

Matheson Securities (Channel Islands) Limited
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FINANCE AND THE FAMILY

Societies retain their urge to merge

THE abandonment of the planned merger between the Leeds Permanent and National & Provincial building societies will not necessarily affect the 1m people who borrow from or have an account with them, writes Alison Smith. Although the cancellation is slightly embarrassing, neither society needed to be rescued: thus, neither is left in severe difficulty.

The merger, combining the Leeds' £18bn in assets with the

societies analyst at UBS, says that although the two approaches are strikingly different, both have worked for their respective societies. He said both remain "very strong" and could prosper alone.

The Leeds has made clear that it is still looking for a potential partner. And while David O'Brien, the chief executive of the N&P, talks of its strategy of "organic growth" it also would be ready for discussions if there were a "meeting of minds" with another society.

John Wriglesworth, building

investigations have led Bank officials to carry out interviews in such unlikely places as London's Wormwood Scrubs prison, a brothel in Toxteth, Liverpool, and the back seat of a two-door Ford Fiesta.

Over the past year, they have brought three prosecutions for taking unauthorised deposits, all successful and all resulting in custodial sentences.

Just under 500,000 leaflets are being printed and will be available from post offices, Citizens' Advice Bureaux and libraries.

Alison Smith

the money but the lender is entitled to a share of profits made.

The Bank is at pains to emphasise the lack of protection for someone who has lost money with an unauthorised deposit-taker, and also the scale of the problem.

In the cases being investigated by the Bank, up to £50m could have been taken in illegal deposits.

"All too often, the losers are elderly and those least able to afford to take the loss," Bank officials say. They recall cases of pensioners who had to return to work after losing money to unauthorised deposit-takers.

Barclays said it was dealing with a married couple, it should have asked questions, such as whether Mrs O'Brien understood the transaction.

The law lords made clear that the same principles would apply to other cases where there was an emotional relationship between people living together, saying "the tenderness shown to married women is not based on the marriage ceremony but reflects the underlying risk of one co-habitee exploiting the emotional involvement and trust of the other."

They added that since unmarried co-habitation and less conventional couples now were widespread, the law should recognise the fact.

Barbara Ellis

Boost for co-habitees

A RECENT decision by the law lords in a repossession case could have given rights to those who co-habit, as well as to married couples, according to some lawyers.

Bridget O'Brien had been misled by her husband into signing a surety which she believed guaranteed a short-term loan of £60,000 on the couple's house. In fact, it covered her husband's business debts of £135,000, which rolled up to £154,000. Barclays had not explained to her what she was signing. She paid back the

£50,000 she thought she had guaranteed, but the bank sued for repossession to recover the rest.

In deciding that Barclays was not entitled to take the house, the law lords said the fact that the O'Briens were married gave the bank constructive notice of a potential for emotional pressure, and possibly undue influence, being used by one partner on the other. Because the bank knew it was dealing with a married couple, it should have asked questions, such as whether Mrs O'Brien understood the transaction.

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Barbara Ellis

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The Week Ahead

This week sees several of the UK's largest retailers reporting interim results. The UK's two most profitable retailers, Marks and Spencer and J Sainsbury, report on Wednesday, and both are expected to show a healthy increase in pre-tax profits. M and S is forecast to lift pre-tax profits from £25.1m last year to between £28.5m and £29.5m this year. Sainsbury is expected to see interim pre-tax profits up from £30.1m to £34.5m. But analysts are more interested in what the company might say about the changing UK food market.

On Thursday it is the turn of Boots, which is likely to report increased interim pre-tax profits from £18.5m last time to about £21.0m, after exceptional items relating to the sale of the French subsidiary Sephora and the withdrawal of the Manoplax heart drug by Boots Pharmaceuticals.

BAT Industries, the tobacco and financial services group, is

expected on Wednesday to report an increase of about 25 per cent in pre-tax profits for the first nine months of the year. Forecasts range from £1.31bn to £1.38bn. Tobacco earnings will again feel the effects of the US cigarette price war but the group should benefit from more favourable exchange rates. Analysts expect further progress from Eagle Star, the general insurance subsidiary, despite continuing losses on mortgage insurance. Growth may be slower at Farmers Group, the US subsidiary.

British Petroleum, reporting third quarter results on Thursday, has enjoyed a marked upgrading of its fortunes in recent weeks. Although oil prices have fallen petroleum revenue tax has been cut to 50 per cent from 75 per cent and downstream operations have turned in stronger performances. Profits of at least £175m (£117m) are expected net of stock gains of £100m.

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TAKE-OVER BIDS AND MERGERS

Company	Value of bid per share*	Market price per share**	Value of bid or share Dms***	Bidder
Price in pence unless otherwise indicated				
All Consulting	51½	51	40	WSP
Bennett & Fountain	2½	2½	4	Marlowe
British Spyphon	97	85	95	Siemens
Ferranti Int'l	1	2½	65	Cray Electronics
FEI Int'l	72	73	65	Cray Electronics
Practical Inv Co.	170½	150	58,000 \$	Lonhass
Whitbread	740	748	472,62	Whitbread

*All cash offer; **Value of bid based on 30% stake. \$For capital not already held. †Unconditional. ‡Based on 2.20 pence 29/10/93. §§Based on cash and shares. ***Value of bid based on remaining 25% of shares. ††Net asset value per share. §§Figures for 28 weeks. ¶¶Figures for 20 weeks. ||Figures for 18 months. §§§Figures for 12 months. ¶¶¶Figures for 10 months. ||||Figures for 8 months. ¶¶¶¶Figures for 6 months. ¶¶¶¶¶Figures for 4 months. ¶¶¶¶¶¶Figures for 2 months. ¶¶¶¶¶¶¶Figures for 1 month.

PRELIMINARY RESULTS

Company	Sector	Year	Pre-tax profit (000)	Earnings* per share (p)	Dividends** per share (p)
ABP Industries	Oil & Gas	Jun	10,980 L	2,200	10
Ardenne Shale Houses	Hill	Jun	151	150	-
Automotive Products	NA	Jun	5,700	1,700	-
BEST	Gas	Sept	47,000	26,000	10 (15)
Bertan Holdings	Petrol	Jun	254	254	-
Betherscare	Shoe	Sept	7,600	6,200	0.85 (1.5)
Blacks Leisure	Shoe	Aug	638	620 L	0.75 (1.75)
BMSS	Gas	Jul	207	160 L	1.5 (1.75)
Bradford Property	Prop	Oct	17,500	11,600	2.0 (2.4)
Brigstock Group	Gas	Jun	25	25 (26)	0.1 (0.2)
Bristol Scots	Hill	Jun	116 L	500 L	-
Bruntcliffe Aggregates	Oil & Gas	Jun	132	132	-
Cat Group	Chem	Jun	25,100 L	3,150	1.33
Country Canals	Shoe	Jul	117	105	1.41 (1.89)
Diamond Group	Minerals	Sept	13,300	6,070	0.75 (1.75)
Debtors Group	Bank	Aug	375	375	0.5 (0.75)
Development Securities	CSC	Jun	2,600 L		

FINANCE AND THE FAMILY

Unit trusts / Bethan Hutton

The Japanese fund that takes its cue from Edinburgh

IT IS A LONG way from Scotland to Japan, but the physical and cultural distance has not hampered the performance of the Dunedin Japanese Smaller Companies trust - which is managed by a team based in Edinburgh and separated by nine hours and several thousand miles from the market it studies.

The £42m fund is top of 86 in the Japanese unit trust sector over the year to October 1, with growth of 84 per cent (offer to bid, with net income reinvested, source: Micropal); second over five years, with growth of 161 per cent; and eighth over three years.

Nigel Barry took over management of the fund in 1987, a year after its launch. He also manages Dunedin's Japan Growth unit trust, and the recently launched Dunedin Japan investment trust. He has a team of co-managers in Edinburgh, assisted by a researcher in Tokyo since 1990. The UK team members regularly visit Japan, seeing about 200 companies a year between them.

The investment approach is based on stock-picking, searching for good value among the smaller companies - mostly from the second section of the stock market and the over-the-counter market. "Smaller" is a relative term: the largest stock in Dunedin's portfolio has a market capitalisation of about 26m; the smallest, about 25m.

The fund generally aims to buy reasonably large stakes, expecting holdings to form at least 1 per cent of the fund, so very small companies are not always suitable targets.

Share turnover is on the low side, at 30-40 per cent a year. "I wouldn't say the portfolio has changed a great deal in the past year," says Barry. "We tend to sell a stock when we think its earnings outlook has changed, or it becomes too expensive."

The strength of the yen has contributed to the fund's strong performance over the past year, but does not explain it entirely. Over the year from October 1, 1992 to October 1, 1993, the fund grew by 96 per cent (offer to offer) in sterling terms; but even in yen terms it put on a good show, with growth of 46 per cent.

Since the fund was launched, the Japanese stock market has had something of a roller-coaster ride, ranging from the late 1980s' boom to the early 1990s' bursting of the bubble and on to the latest signs of recovery. Barry's strategy has had to adapt to carry the fund successfully through the ups and downs.

Between 1988 and 1990, favoured areas included machinery and robotics companies, as large manufacturers were increasing capacity. But in 1990, when the market began to fall quite sharply, Barry adopted a more defen-

sive posture, moving into public works and housing related stocks: utilities, road repair companies, and a few food stocks and manufacturing companies.

"We were not exactly looking for great growth, just safety," he says.

Now that the market is starting to improve, Barry is picking a few more economically sensitive stocks. One successful find recently was Kansai Sekiya, a real estate company dealing in low-price condominiums, where sales volume is starting to increase. The fund holds about 60 stocks. The top 10, which account for just over a quarter

of the fund, are: Sansei Yusoku (leisure and storage equipment), Rinnai (kitchen and heating equipment), Katsukichi (frozen food), Senshukai (catalogue sales), Nissho Corp (medical equipment), Eidensha (electrical retailer), Chofu Sekisaku (kitchen and heating equipment), Shimashin (DIY and furniture retailer), Max (house building equipment), and Mabuchi (electrical micromotor manufacturer).

Other companies such as dairy product companies and bakers could do well from buying cheaper raw materials on the international market, where prices can be several times lower than for domestic products.

■ **Charges.** The trust has an initial charge of 5 per cent and an annual charge of 1.5%; the bid-off spread is around 6 per cent. The minimum investment is £1,000, or £20 a month with a savings plan. There is no PEP attached to the trust.

Your CGT allowances

THE TABLE shows capital gains tax allowances for assets sold in September. Multiplying the original cost of the asset by the figure shown for the month in which you bought it. Subtracting the results from the proceeds of sale will give the balance that is your taxable gain or loss.

Suppose that you bought shares for £10,000 in June 1992 and sold them in

September 1993 for £14,000. Multiplying the original cost by the June 1992 figure of 1.497 gives a total of £14,922. Subtracting that from £14,000 gives a capital gain of £507, which is below the 1992/93 CGT allowance of £1,000. If you sold the shares later in September 1993, you should use the March 1993 figure. The PFT in September was 141.2.

Source: Inland Revenue

CGT INDEXATION ALLOWANCES: SEPTEMBER

Month	1982	1983	1984	1985	1986	1987
January	-	1.718	1.634	1.558	1.494	1.419
February	-	1.710	1.627	1.543	1.469	1.413
March	1.786	1.707	1.622	1.529	1.467	1.411
April	1.751	1.684	1.601	1.497	1.453	1.394
May	1.736	1.677	1.595	1.490	1.450	1.393
June	1.734	1.673	1.591	1.487	1.451	1.393
July	1.733	1.664	1.593	1.490	1.455	1.394
August	1.733	1.656	1.578	1.488	1.451	1.390
September	1.734	1.649	1.575	1.487	1.444	1.386
October	1.725	1.643	1.568	1.484	1.441	1.379
November	1.717	1.637	1.560	1.478	1.429	1.372
December	1.720	1.633	1.561	1.477	1.424	1.374
Month	1988	1989	1990	1991	1992	1993
January	1.374	1.278	1.187	1.000	1.049	1.029
February	1.388	1.289	1.191	1.084	1.041	1.022
March	1.383	1.284	1.199	1.080	1.038	1.019
April	1.341	1.241	1.134	1.068	1.022	1.009
May	1.336	1.234	1.124	1.063	1.019	1.006
June	1.331	1.230	1.120	1.058	1.019	1.006
July	1.330	1.229	1.118	1.061	1.022	1.008
August	1.315	1.225	1.108	1.058	1.022	1.004
September	1.309	1.217	1.097	1.054	1.018	-
October	1.298	1.208	1.084	1.050	1.014	-
November	1.290	1.197	1.092	1.046	1.016	-
December	1.286	1.194	1.092	1.046	1.019	-

Source: Inland Revenue

Controversy over fee

FESTER & Braithwaite is launching a unit trust which, when held in a PEP, will offer investors a tax-free income of 7 per cent. The trust has already provoked controversy since it will deduct the annual charge from capital rather than income - a practice which the Securities and Investments Board, the UK's chief financial services regulator, hopes to ban.

If F&B had deducted the 1.25 per cent annual charge from income, the yield on the fund would be 5.75 per cent. So, it would be wrong to assume the F&B unit trust is better than a rival fund (which takes the annual charge from income) offering, say, 6 per cent. But John Vintcent, chairman of F&B, points out that investment trusts are allowed to take their charges out of capital, so why not unit trusts?

Furthermore, whether the charge comes out of income or capital should make no difference to the total return to the investor. As yet, there is no standardised basis for calculating unit trust yields; some trusts use the distributions they have paid already while

others use the yield they expect to pay.

SIB is consulting on proposals to prevent funds from levying charges on capital but the industry's trade body, ADITF, is against such a ban. If SIB does go ahead, F&B will have to change its practice.

The F&B fund's investments will be high yielding: investment trust shares, UK equities and, on occasion, fixed interest securities. F&B is known best for its expertise in investment trusts; it has the top unit trust in the IT sector over three years.

The initial charge on the fund will be 5.5 per cent (although there is a 1 per cent discount until November 22). Annual investment in the PEP is £3,000.

■ Guinness Flight is offering a 1 per cent discount of its three UK equity unit trusts - Recovery, High Income and Temple Bar Emerging Companies - until November 19. The normal initial charge on them is 5.25 per cent.

The funds chosen show good short term performance, but two have rather less impressive long term records.

The Recovery fund is top of the UK Equity Growth sector over the

year to October 1 (although 103th out of 118 funds over five years). High Income is 19th out of 107 UK income funds over one year, but 67th over five years. Temple Bar Emerging Companies has done well over both the short and long term; it is 11th out of 65 smaller company funds over one year, and seventh out of 49 funds over five years.

The funds are actually even cheaper to buy through a PEP since the initial charge is just 2 per cent. (The discount does not apply to the PEP.)

■ Prolific Unit Trust Managers is also offering a discount of some of its funds. In its case, the 1 per cent break is in the form of additional units if investors buy into one of four funds - Recovery, Technology, European Growth and American Opportunities - before November 26. All four have good records, with top quartile (25 per cent) performance in their sectors over one year. American Opportunities was the best US fund over the year to October 1. The charges are 5.25 per cent initial and 1.25 per cent annual.

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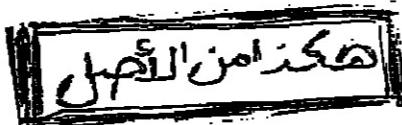
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FINANCE AND THE FAMILY

Diary of a Private Investor / Kevin Goldstein-Jackson

All downhill from this Crest

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C REST is a well-known brand of toothpaste. The same name has been chosen by the Task Force on Securities Settlement for the proposed new share settlement system which is expected to begin operations in 1996. Rather than give people a gleaming smile, the task force's Crest is likely to make many private investors foam at the mouth.

In preparation for Crest, the London Stock Exchange recently announced that a 10-day rolling settlement for UK equities would be introduced on July 18 1994. The task force has recommended that the settlement period be reduced still further: to five days at the start of 1995.

The time taken to post and clear cheques will then make it impossible for private investors to deal unless they leave money on deposit with their brokers and, probably, make use of a broker's nominee service. The brokers will either charge for this "service" and/or make a "turn" on the money held on deposit, offering a lower interest rate than an investor could gain elsewhere.

With a nominee service, all dividend cheques go to the broker, not direct to the investor, and it is highly likely that the brokers will earn interest for themselves on dividends for several days (or longer) before crediting the dividends to their clients' accounts.

While I am in favour of brokers receiving a fair return for their work, the nominee system can cause all sorts of problems. Under a nominees system, all company reports, takeover and other documents are sent to the nominee, not to the shareholder. Depending on the efficiency of the nominee (many of whom leave a lot to be desired), these documents may then be forwarded to the private investor.

Some nominees insert their client's name after the nominee name so that, when documents arrive, it is easier for them to discover to whom the documents should be forwarded. Other nominees do not do this and sometimes get in rather a muddle. In any event,

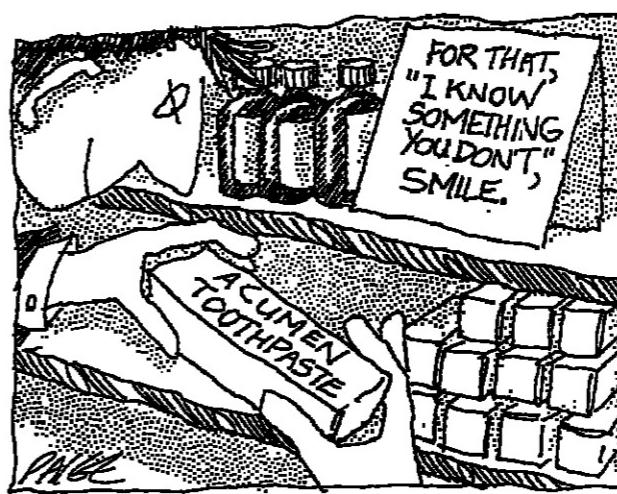
delays are caused. Yet, prompt action on receiving documents can save an investor a small fortune.

Many small companies receive little press attention and are not followed by analysts. The private investor, therefore, has to rely on the company itself for information. If there is some "horror" concealed in the notes to the accounts, then, by the time an investor receives his report via a nominee, other people may have bailed out of the company at a far better price than the poor nominee-dependent private investor will be able to achieve.

The supporters of the nominees system claim it is possible for investors to get reports direct from the companies concerned. I have tried this: it does not always work. Writing to a company secretary asking to be placed on the company's mailing list for reports will result in a report being despatched in the first year but, quite often, reminders have to be sent in subsequent years. Writing to company registrars dealing with millions of shareholders in hundreds of companies is also not always effective, either.

Getting a nominee to exercise voting rights on your behalf at an annual general meeting can also be fraught with problems, as well as being time-consuming and costly. And as to getting "shareholder perks," such as discounts on purchases from a company's stores, most companies and nominees find this impossible.

Using a nominee means everything has to be double-checked by the investor – even more time-consuming than checking bank statements for errors. At least, with cheques, you have a fairly good idea of



the amounts going into and out of a bank account; with nominees share services, there are additional problems. For example, I once sold what I (and the nominee) thought was my entire shareholding in a particular company only to find, almost a year later, that I still held shares in the company as a result of an earlier share bonus issue of which I had had no knowledge and which the nominee had not noticed.

The scope for fraud and tax avoidance by nominees is enormous. We have all read of companies that have gone bust and where auditors are being sued for alleged negligence – are nominees likely to be any better?

Holding shares in my own name, I know the shares are mine: I have a share certificate in my name, not that of a nominee. At any one time, my brokers are not holding large amounts on my behalf: I am, therefore, well protected by the protection scheme.

But if everyone is forced to move to nominee services, then many people will find the terms of that scheme inadequate because their brokers will be holding large sums on their behalf. It is worth remembering that, under the scheme, a claimant only receives the first £30,000 of his claim in full and 90 per cent of the next £20,000. The maximum anyone can receive is £48,000.

Will this mean that more private shareholders will move to large, well-known firms of brokers in the hope that size will bring greater security? If so,

will the numbers of independent broking firms decline and thus reduce competition, to the detriment of investors?

Even if a broking firm is financially secure, if its systems foul up or its record-keeping is poor, then it could be costly and time-consuming to sort out who exactly owns what within its nominee service – and so clients might have to wait some time before being able to sell their shares or receive the amounts that are due to them.

I have never liked nominees. Indeed, 23 years ago, when I was just investing small sums as a student, the FT published a letter from me in which I stated: "Far too many sharp deals and crooked practices

can be carried out behind nominees." How much capital gains tax is the Inland Revenue deprived of because the unofficial owners of shares have their identities concealed behind nominee names? If it is proposed to have identity cards to reduce the number of social security benefit cheats, why is it legal for people to hide behind nominee names when the scope for cheating on tax is considerable?

It surprises me that a government which spends millions of our tax on promoting democracy in other countries should connive with the Bank of England (leader of the Crest task force) to remove democratic rights from private investors. The Bank of England is a supporter of the Cadbury Code of Corporate Governance; yet, where is the proper governance when private shareholders find unwanted, costly obstacles placed in their path designed to make it difficult for them to attend AGMs and vote on various proposals, including take-over bids?

It is the private investor, more than the professional investment analyst, who is likely to notice mistakes in the annual report. Indeed, there are a number of instances at AGMs where private investors have correctly pointed out simple errors in arithmetic in reports which analysts have failed to spot. It is private investors who are likely to have more courage and ask pointed questions designed to elicit information of benefit to all shareholders.

Like many other private investors, I like receiving direct communications from companies and having a direct involvement with them. After all, as a shareholder, I am one of the owners of the company.

Benefit turns sour

Q&A

BRIEFCASE

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All enquiries will be answered by post as soon as possible.

"Finally... I also propose to reduce the rate of tax on dividends from the current basic rate of 25 per cent to the lower rate of 20 per cent."

DURING 1991/92, I started a new job. This included a company car, with petrol provided for business mileage only.

In my tax return for the year, I declared the appropriate scale charge, reduced proportionately for the number of months for which the vehicle was at my disposal, and this was accepted.

During the following year, the benefit was improved to include fuel consumed for private mileage. I assumed I would be taxed only from when the benefit started.

But the Revenue has now told me that "fuel is an all or nothing charge. If you make good the cost of all the fuel provided for private use, the car fuel scale charge is nil. If you fail to make good the cost of all the fuel provided for private use, the full amount of the car fuel scale charge is chargeable."

Is the Revenue correct that there can be no proportionate reduction in the annual scale charge for the period before the benefit was provided? If so, could I now reimburse my employer for private fuel costs from the date the benefit was provided to the end of that tax year, and thereby eliminate the tax liability?

The answer to your first question is yes, by virtue of section 158 of the Income and Corporation Taxes Act 1988 as amended for 1992-93.

The answer to your second question is no, because subsection 6 of section 158 says that "the cash equivalent is nil" only "if in the relevant year... the employee is required to make good to the person providing the fuel the whole of the expense incurred by him in or in connection with the provision of fuel for his private use and he does so..."

Ask your tax office for the free explanatory booklet 480 (Guide to expenses payments and benefits for directors and certain employees). This will give you an idea of the arbitrary nature of the rules laid down by parliament: they do not purport to be equitable or logical.

Tax credit on dividends

I HAVE A self-select personal equity plan (Pep). On my last quarterly statement was an entry for a tax credit on one of my dividends. The credit was

given at the rate of 20 per cent.

I think the rate of tax on dividends is 25 per cent, but the last Budget decreed that credit is given at only the 20 per cent rate. A Pep is free of all tax, so am I right in thinking that this means there is relief at 25 per cent and not at just the rate at which non-tax exempt funds can claim a tax credit? Should my Pep have credited me at the 20 or 25 per cent rate?

You are wrong in saying

"the rate of tax on dividends is 25 per cent." In the former chancellor's speech, printed in the FT's Budget supplement on March 17, was the statement:

HIGHEST RATES FOR YOUR MONEY

Account	Telephone	Notice/term	Minimum deposit	Rate %	Int. paid
INSTANT ACCESS A/cs					
Birmingham Midshires BS	First Class 0802 645700 Cheltenham Gold 0494 873054 First Class 0802 645700 Edinburgh 091 510 0049	Postal Postal Postal Postal	£500 £2,500 £10,000 £25,000	6.40% 6.25% 6.25% 7.10%	Y/Y Y/Y Y/Y Y/Y
NOTICE A/cs and BONDS					
Northern Rock BS	Ninety Day 091 285 7191 Super 60 081 484 0814 Scarborough 0723 368155 West Bromwich BS 180 Day 021 525 7070	90 Day 60 Day 90 Day 180 Day	£5,000 £210,000 £25,000 £50,000	6.75% 7.35% 7.85% 8.10%	Y/Y Y/Y Y/Y Y/Y
MONTHLY INTEREST					
Birmingham Midshires BS	First Class 0802 645700 Cheltenham Gold 0494 873054 Investment Fund 0800 400000 West Bromwich BS 180 Day 021 525 7070	Postal Postal 180 Day	£500 £2,500 £25,000	5.94% 6.20% 7.25%	Y/Y Y/Y Y/Y
TESLA (Tax Free)					
Hancock & Rugby BS	0455 251284 Dundee BS 0823 721621 National Counties BS 0372 742211 Dudley BS 0384 231414	5 Year 5 Year 5 Year 5 Year	£25 £3,000 £25,000 £10	8.05% 8.00% 7.90% 7.87%	Y/Y Y/Y Y/Y Y/Y
HIGH INTEREST CHEQUE A/cs (Gross)					
Caledonian Bank	HICA 031 556 8235 Cheltenham 0800 717615	Instant	£1	5.50%	Y/Y
Cheltenham BS	Classic Postal	Instant	£5,000	5.85%	Y/Y
Northern Rock	Current 0800 591500	Instant	£25,000	6.25%	Y/Y
OFFSHORE ACCOUNTS (Gross)					
Woolwich Guernsey BS	Woolwich Int'l 0481 715735 Funds Invest 0534 608080 90 Day Notice 0824 683482 Key Term 0481 701150	Instant 90 Day 90 Day 31.894	£500 £210,000 £50,000 £50,000	6.25% 6.75% 7.80% 8.70%	Y/Y Y/Y Y/Y Y/Y
GUARANTEED INCOME BONDS (Net)					
Alico	Investment A/C 081 680 7163 Property Life FN 081 940 8243 Financial Assurance 0800 521546 Swiss Life 081 367 6000	1 Year 3 Year 3 Year 4 Year	£50,000 £20,000 £15,000 £50,000	4.45% 4.75% 5.55% 5.65%	Y/Y Y/Y Y/Y Y/Y
NATIONAL SAVINGS A/cs & BONDS (Gross)					
Investment A/C 0732 450181	1 Month 0732 450181	£20	6.25%	Y/Y	
Income Bonds 081 680 7163	3 Month 081 680 7163	£20,000	7.00%	Y/Y	
Capital Bonds G 081 940 8243	5 Year 081 940 8243	£100,000	7.75%	OM	
First Option Bond 0800 521546	12 Month 0800 521546	£1,000	8.25%	Y/Y	
NAT SAVINGS CERTIFICATES (Tax Free)					
40th Issue 0732 450181	5 Year 0732 450181	£100	5.75%	OM	
5th Index Linked 0732 450181	5 Year 0732 450181	£100	5.75%	OM	
Childrens Bond E 0732 450181	5 Year 0732 450181	£25	7.85%	OM	

This table covers major banks and Building Societies only. All rates (except Guaranteed Income Bonds) are shown Gross. Fixed + Fixed Rate (All other rates are variable) OM = Interest paid on maturity. No Net Rate. A = 0.25% bonus if no withdrawals per annum. E = Rate guaranteed until 1.12.93. G = 6.5% per cent on balances of £25,000 and over. Source: MONEYFACTS, The Monthly Guide to Investment and Mortgage Rates, Laundry Lake, North West, Norfolk, NR28 0BD.

Readers can obtain a complimentary copy by phoning 0892 500677.

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MINDING YOUR OWN BUSINESS

Playing it cool in the fruit field

David Spark on the chilling techniques used to ripen produce

HARD avocados, unloved and unwanted by supermarkets and shoppers, are what gave Barry Cooper an opening into business.

The fruit can be imported hard and then ripened with heat and ethylene gas - but it can get too ripe. Cooper, a self-employed refrigeration engineer, was asked to design airspray equipment to cool the avocados and stop the ripening process.

"The first airsprays leaked so they cost me a lot of money," says Cooper. However, once he overcame that problem, he had equipment enabling him to send fruit and vegetables through the supermarkets' distribution chains in good condition.

He joined with Ian White, then selling refrigeration equipment for a Peterborough company, to form the Horticold company in 1989. "I wanted to expand the business. Ian had a good customer base and technical knowledge. We just felt there was a huge market."

Chilling fruit and vegetables in Britain used to be a hit and miss affair and caused produce to dry out. It was put in a cold room or a refrigerated lorry, but a cold room simply chills the air and the cold takes a day or more to reach the inside of the produce. Maintaining the quality of the fruit and vegetables requires faster cooling.

But how fast? Peaches split if cooled too quickly; cucumbers go soft. There was no research data, so Cooper and White have had to compile their own using a mobile cold room equipped with airsprays enabling them to see how fast the produce can safely be cooled.

White only went into refrigeration following an incident

on the cricket field. He was fielding at first slip when second slip suggested that he give up car trading, which he had taken up after a background in engineering, and apply for a job at a Hull refrigeration company. He got the job.

To launch Horticold, Cooper and White took out £100,000 in bank loans against guarantees. They got their first big order quickly, a £300,000 contract to design and install equipment for a new distribution centre for J.O. Sims, an importer, at Spalding, Lincolnshire.

Slowly they built up a reputation, advising and equipping other importers, and installing small units at prices from £10,000 for farmers selling strawberries. "The only thing that sells an engineering product is recommendations and track record," says Cooper.

Then Horticold turned to the importers' suppliers in Spain, France, Greece, Zambia and Kenya, offering to cool produce straight out of the fields, thus allowing it to be picked ripe.

"People harvest produce unripe for a long shelf life," says Cooper, "but if it ripens unnaturally the taste is not there. Peaches from Italy look beautiful but can taste lousy. It used to take 24 hours to cool peaches. We designed a machine that could do it in an hour."

A staff of 12 assemble Horticold equipment at Langley, near Slough. They also install it in Britain and overseas, and train local maintenance teams.

Turnover was £200,000 in the first year. Four years later it's £1.6m. Profit is between 3 and 5 per cent. "We've had a few scary moments with delayed payments and people finding excuses not to pay," says Cooper. "You have to run on your clients' integrity."

Horticold is now tackling the



Beating the freeze: Ian White, managing director of Horticold

task of promoting the sale of British fruit and vegetables by extending the season beyond November. This means that produce must be stored, possibly for months and then ripened.

As produce ripens it gives off carbon dioxide and sometimes ethylene, and this mixture promotes further ripening. Cooper and White have devised a computerised system for controlling the mixture and, through that, the ripening process.

"We started with carrots," says White. "We have a project near Newark. We have also shipped equipment to Italy for potatoes and carrots."

They now have to wait to find out if they priced these projects correctly: they will not know the costs until the first few are completed. They believe, however, in doing things themselves. Cooper says: "People want a slice of the action. But these are our ideas. We developed them. There's no charity in it comes to business."

Their understanding of refrigeration and the market gives them an advantage over less specialised companies who have found their way to it for potatoes and carrots."

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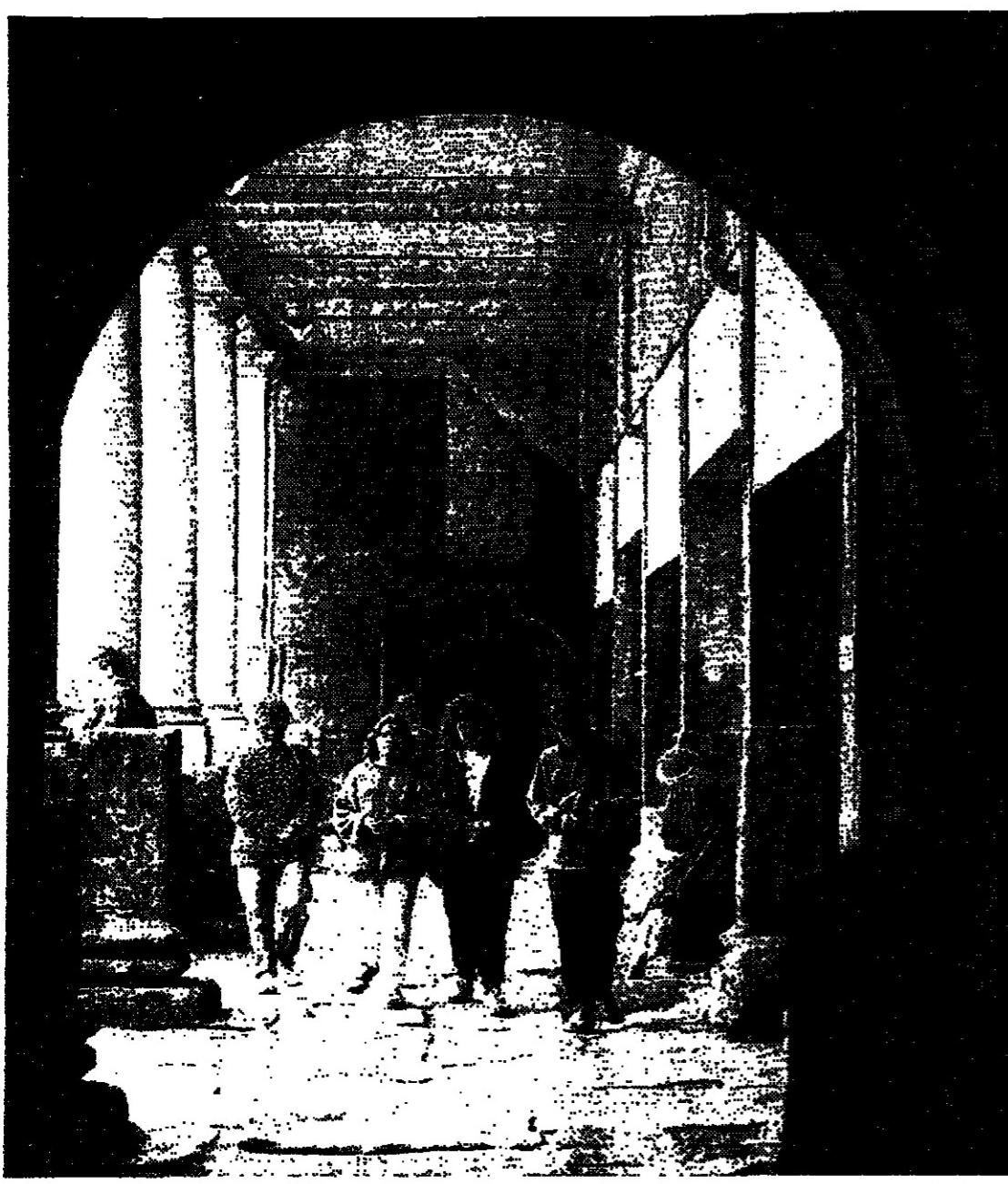
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TRAVEL

Not many people know about El Salvador . . .



The Roman baths in the city of Bath, one of Britain's 14 World Heritage sites

Masterful guide to World Heritage sites

TRICK QUESTION: how many British sites appear on Unesco's World Heritage list of 360 "natural and spiritual treasures" of 80 countries? asks Michael Thompson-Noel. *Masterworks of Man & Nature*, published by Harper-MacRae at £30, puts the answer at 14.

It is a trick question because one of them is Henderson Island, uninhabited and largest of the Pitcairn group in the south Pacific. Henderson is described as one of the few remaining pristine atolls anywhere, an evolutionary laboratory with all

the dynamics of natural selection on display.

Top marks, however, if you managed to call to mind six of the remaining 13 British sites. The list: Blenheim palace, Oxfordshire; the city of Bath, Avon; Edward I's castle and town walls, Gwynedd, north-west Wales; Canterbury cathedral, St Augustine's abbey and St Martin's church, Canterbury, Kent; St Kilda, Outer Hebrides; Stonehenge, Avebury and associated megalithic sites, Wiltshire; the Giant's Causeway and its coast, Northern Ireland; Tower of London; Ironbridge Gorge,

Wrexham; Westminster palace and abbey, and St Margaret's church, London; Durham cathedral and castle; Hadrian's wall; Studley royal park and the ruins of Fountains abbey, North Yorkshire.

Masterworks is a thorough, well-photographed guide to all 360 World Heritage sites, buttressed by useful essays.

Paul Keating, prime minister of Australia, co-signs the preface in which he describes the World Heritage convention as "one of the greatest achievements in international co-operation of all time."

TWO HUNDRED years ago, a hole appeared in the ground somewhere in western El Salvador and a huge fountain of lava and ash spewed out to form a perfect volcanic cone 4,000ft high. Over the years it remained almost permanently active and, late in the 1950s, the government decided to build a lavish hotel on an adjoining peak with spectacular views into the crater.

Just as the Hotel Montana was about to open its doors in October 1966, Izalco volcano let out one last rumble and, to this day, has remained perfectly, stubbornly dormant. Such is the luck that has dogged the history of El Salvador's tourist industry.

In recent years, events have taken several turns for the worse, with a terrible civil war and a fragile peace accord in 1992 doing little to promote the country as a holiday destination.

The capital, San Salvador, once was an elegant colonial city but has twice been destroyed by earthquakes and is now dominated by a monstrous, unfinished concrete cathedral. Building started in the 1960s but, during the war, the liberal archbishop, Oscar Romero, ordered church funds to be spent instead on the poor. Despite his murder by a death squad 13 years ago, the cathedral shows no signs of being completed.

In the 1980s, other Central American countries seized on developments in international tourism, with Guatemala cashing in on its colourful indigenous population and Costa Rica catering to the fast-growing demands of eco-tourism. But El Salvador seems to have missed the boat again. Its own Indians apparently have decided to adopt western culture, trading in their traditional garb for T-shirts and jeans. Even the country's principal pre-Colombian ruin, a 10th century pyramid at Tazumal, has been restored crudely in concrete. The country-side is beautiful but farmed intensely: eco-tourists want to see jungle, not banana groves and coffee plantations.

At the tourist office in San Salvador, the staff refuse to be disheartened. A bubbly young lady assured me there were *muchos, muchos* other tourists in the country, although her excitement at my arrival suggested otherwise. She gave me a handful of photo-copied bus timetables, a list of government tourist centres – and suggested I visit a Texaco garage to find a road map.

I took a bus to the "charming Indian village" of Panchimalco, which allegedly holds a "beautiful church full of colonial treasures". Everyone there spoke Spanish, wore Levis and seemed to be listening to heavy rock music. The church was boarded up, apparently after a Colombian tourist had run off with some of the colonial treasures.

Things improved at Flopango, just half-an-hour from the stream and stench of San Salvador, where I found a clear blue lake five miles wide in the crater of an extinct volcano. The water was warm, fed by hot springs, and an old man steered me around the little craggy island in his leaky boat. On the shore, the government has built one of its tourist centres, a surprisingly tasteful collection of wooden picnic tables under a cluster of palm trees.

The Indians used to drown four virgins in the lake every year because they believed it was inhabited by gods – and, with all those other tourists mysteriously absent, it was easy to see why. The place was eerie.

On weekdays, all the tourist centres were similarly deserted, but, on Sundays, rattling buses would descend on them, packed with thousands of city folk. Few would bathe or even swim, preferring instead to sit around drinking horrifying quantities of Tie-tak, a clear rum that scientists might like to consider as a way to power space missions. For most Salvadoreans, a perfect Sunday seems to consist of going to church, downing two bottles of rocket fuel at the beach and then driving home, stopping on the way for a brief gunfight with a fellow motorist.

The second city, Santa Ana, has a small-town feel; when I got off the bus I was approached by various people who wanted to help me find a hotel, have a chat or just shake hands. None asked for money. It was one of the most friendly places I have known. There were few sights; but inside the huge neo-Gothic cathedral, under a shrine to Our Lady of Santa Ana, was an interesting plaque which read sim-

ply: *Gracias por el pick-up.*

Two hours away, at Sonsonate, a two-day fiesta was getting under way in honour of La Virgen de la Candelaria. Each evening, the streets were blocked off with enormous loudspeakers and the salsa and merengue blasted out until 3am. At 4am, an army brass band drove around town on the back of a truck, playing a screeching fanfare.

In the east of the country, where

the war had been fought most intensely, the fiestas were more subdued. In the small town of San Vicente, in a valley surrounded by fields of sugar cane, people were

back into the shadows without complaint.

El Salvador's best chance of attracting tourists might lie in its beaches. The long stretches of stark black sand and crashing white surf are dramatic and deserted. Word had it that some of California's most adventurous surfers were about to descend on a spot called Zunzal, but I swam there in complete solitude until a military training jet roared over the horizon and buzzed me from 20ft, almost bringing on a heart attack.

As I recovered my composure over a beer and a plate of crayfish at a wooden beach-side restaurant, a thick-set, middle-aged man in dark glasses walked in, looked carefully around – and then sat down to embrace a young female companion. Outside stood his black Jeep with tinted windows and five nervous-looking bodyguards, each with matching moustache and machine-guns.

I developed a habit as I travelled around the country of asking hotel and restaurant staff if there really were many other tourists in El Salvador. The answer was almost always the same. "Oh, lots. Not right now, but we have many, many tourists here."

Back at the Hotel Montana, all was quiet. In the observation lounge, bored waiters in grey tuxedos shuffled from one foot to the other, waiting for customers. The furniture was period hi-tech, as if from an early James Bond movie. The high-backed chairs were not worn out but faded in the sun.

I sat with a cocktail reading the paper. A banner headline read: *Gran Futuro Por Turismo Salvadoreño*. More question, perhaps, than boast. I looked out of the plate-glass window across to the volcano, half expecting an answer, but the reply remained the same: unequivocal silence.

Not a soul watched, but, across

the square, a small stage had been set up outside a chemist shop where two young men with acoustic guitars played songs of love and freedom. A crowd of hundreds appeared from nowhere. Eventually, the army retreated, leaving the guitarists in peace. Twenty minutes later, power cut threw the square into darkness and the crowd drifted back into the shadows without complaint.

Mark Hodson

HOLIDAYS & TRAVEL

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V Port Said, Egypt Cairo and the Pyramids

VI Suez Canal Transit

7 Safaga, Egypt Hurghada

8 Safaga, Egypt Luxor, Karnak, Valley of the Kings

9 Sharm el Sheikh St Catherine's Monastery

10 Aqaba, Jordan Petra

11 Aqaba, Jordan Fly home

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The itinerary above operates in reverse order with an extra day in Israel to visit Lower Galilee

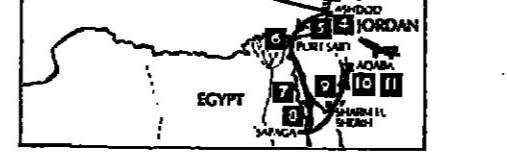
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TRAVEL

Loved the Galapagos, loathed the red tape

Richard Mooney visits the Ecuadorian islands made famous by Darwin but discovers that a mouth-watering itinerary can prove deceptive

IT SEEMED too good to be true. "Cruise the Galapagos Islands with Gerald Durrell," the advertisement said.

To visit the Galapagos archipelago, cradle of Darwinian evolutionary theory and home to many unique species, was a long-cherished dream and to meet Durrell, naturalist, author and founder of the Jersey Wildlife Preservation Trust, had for 30 years been among my wife's fondest ambitions.

A call to Supertravel, the London agent, brought a mouth-watering itinerary by return post: three days at leisure in Quito (capital of Ecuador, of which the Galapagos Islands are a province); a flight to the islands to join the cruise ship, followed by five days hopping between no fewer than seven of them; and return to Quito for Andean tours on the final day. So we booked. The cost was £4,998 for two.

The first change of itinerary came a few weeks later. We were told that over-booked flights from Quito meant we had to join the ship at the main port of Guayaquil, an hour's flight from the capital; sail the 600 miles to the Galapagos; and, on completion of the island-hopping, sail north to Costa Rica before heading homewards. That resulted in a two-day extension to the 13-day holiday - an inconvenience, but hardly a disaster.

The writing, however, was on the wall.

Ten days later we arrived in Quito and, having made contact at the airport with one other UK adventurer, were transported to the Grand Hotel Colon. We became uneasy at the continued absence of a detailed itinerary.

A telephone call to the office of Metropolitan Touring, which was handling the mainland phase of the holiday, and a request to speak to Paddy Romírez, named as local contact in our pre-departure information sheet, produced only consternation. An English speaker was found and the request repeated. Deeper consternation.

Eventually, someone was found who had heard of Romírez.

rez (apparently, he worked for another company altogether and was based in Dallas, Texas). More helpfully, someone else in the office knew the arrangements for that evening. Contact having been established, the Andean tours (brought forward in the changed itinerary) passed off enjoyably and reasonably smoothly. Then came the time for transfer to Guayaquil and the high seas, or so we thought.

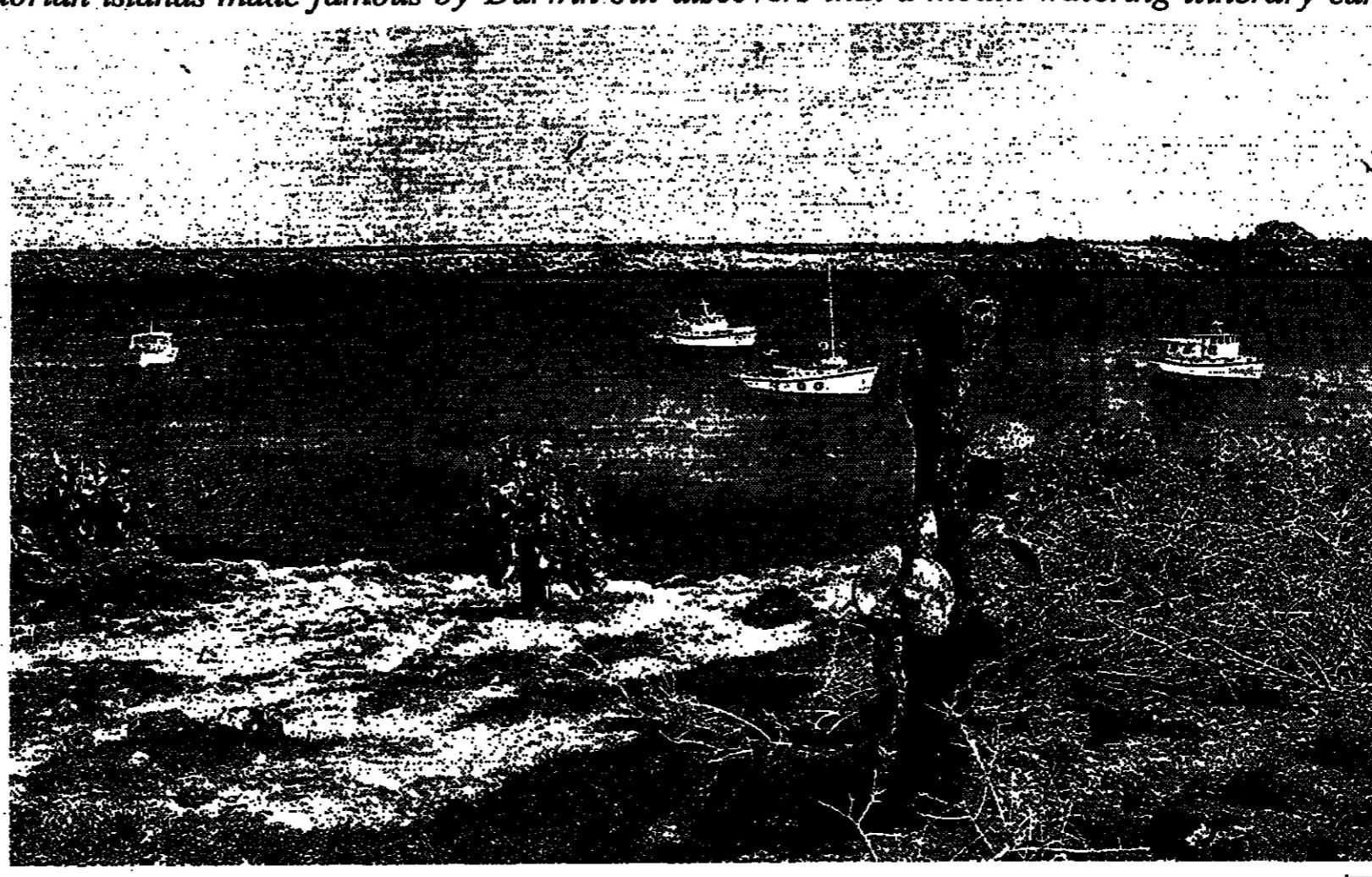
The air transfer was all right but the high seas had to wait. The ship had been unable to dock at the port and was sailing direct to the islands, to which we were to fly next day.

The morning saw the party, which had grown to five while in Quito, augmented further by two American passengers who were rejoining the ship after a spell of back-packing in Peru; and a Newfoundland, Kevin, who was taking over as ship's chef. The three-hour flight seemed longer in the cramped light aircraft that had been chartered specially, and it was with some relief that we landed on the island of San Cristóbal.

The ship had not yet arrived so we were put up overnight in a small hotel where Ernesto, a naturalist-guide, gave us an introductory lecture in the evening, laying particular stress on the restrictions under which visitors were placed.

Wildlife reserve areas could be visited only in the company of a licensed guide and visitors had to keep to the designated trails; no food was to be taken ashore; smoking was banned, as was flash photography; touching the animals was forbidden; and footwear was to be washed on departure from each island as a precaution against plant seeds being transferred and upsetting the fragile balance of their unique eco-systems.

Next morning, the odyssey was resumed with a five-hour trip in a small, slow and incommodeous boat to the island of Española. Earth has plenty of things to show more fair than this featureless plateau



Tourist boats in the Galapagos... if you want to cruise the islands without problems, make sure that you transfer to a licensed Ecuadorian vessel when you arrive

form of volcanic rock, but dull would be the person unmoved by its inhabitants' extraordinarily relaxed attitude to humankind. And so accessible is its profuse wildlife that more species can be seen in an hour on Española than in a week almost anywhere else.

As soon as we dropped anchor, our dinghy was approached by a perch by two brown pelicans. And as this vessel ferried us ashore past marine iguanas, both swimming and sunning themselves sinistfully on the rocks, we were joined by a young sea lion showing ill-concealed delight at our arrival. This usher conducted us eagerly on to the beach, where lay a score

of older members of his extended family.

It seemed that most of the neighbourhood had turned out to receive us. Frigate birds wheeled overhead; mocking birds hopped around us; Galapagos doves made more sedate inspections. Little lava lizards scuttled to and fro, going over, rather than round, lounging iguanas. A few yards away, a Galapagos hawk was casting a beady eye over the new arrivals.

Arriving back on San Cristóbal after another tedious five hours at sea, we found the ship in the harbour and Patrick Shaw, the tour host, at the helm. Within 20 minutes, we and our luggage were on

board. The information sheet had said that the *Northern Ranger* was "comfortable but not luxurious," which turned out to be a fair description. Its appointments were what might have been expected of a craft designed to ferry fisherfolk and supplies up and down the Labrador coast during the northern summer. Accommodation was in cabins rather than suites, furnished with bunks rather than beds, and "facilities" rather than bathrooms. But it did have air-conditioning.

At that evening's briefing, the hand-to-mouth nature of the voyage's organisation began to become apparent. Shaw revealed that it had

proved impossible to get permission for the *Northern Ranger* to move to any other anchorage during its stay in the archipelago. Thus, our trips over the next four days would, like our visit to Española, have to be conducted as return journeys on small Ecuadorian craft, restricting severely the scope of our excursions.

Conversations with our shipmates, mostly elderly Americans and Canadians who had boarded three weeks earlier in Argentina, confirmed that confidence in the organisational skills of Blyth and Co., the Toronto-based cruise operator, had expired soon after the *Northern Ranger* rounded the

southern tip of the continent. And a lengthening list of cancelled excursions and aborted landfalls had done nothing to revive it.

Somewhat daunted, my wife and I retired to the promenade deck. There, in the sultry darkness, the islands' enchantment began to work on us once more. As we watched sea lions hunting flying fish attracted by the ship's lights, our spirits rose. We were in the Galapagos; Gerald Durrell was on board (we had met his wife, Lee, but not yet the man himself); and, if not exactly cruising, at least we were afloat.

The next two days were spent very enjoyably - except for the sweltering, intermin-

able boat rides - on visits to sites on San Cristóbal (red-footed boobies, marine iguanas, more sea lions), followed by a crossing to Santa Fe island (land iguanas, more finches, still more sea lions) and on to Santa Cruz, where we were rejoined by the *Northern Ranger* before leaving Galapagos waters the next day.

WHAT lay ahead was the two-day journey north to Puntarenas in Costa Rica, during which long turtle- and dolphin-spotting vigils would be interspersed with lectures and slide shows presented by Gerald and Lee Durrell (herself a noted naturalist).

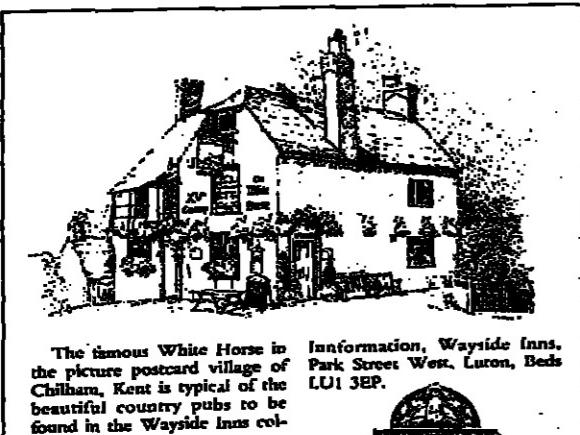
The hurried manner of our departure from Santa Cruz the captain had given been given a deadline to depart, under naval escort if necessary, whether or not all his passengers and crew were back on board) underlined the basic problem that resulted in the uncomfortably ad hoc arrangements of our stay in the islands. We were not welcome. This is not to say there was any unpleasantry towards the visitors from individual Galapagans; anything but. It was between the organisers and the local authorities that the tension existed - and one had to admit the authorities had a point.

As the jewel in the crown of Ecuadorian tourism the Galapagos group is, understandably, guarded jealously. If this third world country is to maximise its revenues from the limited number of visitors the islands can sustain without irreparable harm to their ecologies, those revenues must be earned chiefly at sea. So, cruising the islands in foreign vessels is, effectively, banned.

On our return, I checked with a London-based firm, Twickenham World, which has been taking tourists to the Galapagos Islands for more than 20 years. It confirmed that the only way to cruise the islands is to transfer on arrival to a licensed Ecuadorian vessel. So now we know. Next time we will make sure our trip is organised according to Ecuadorian rules.

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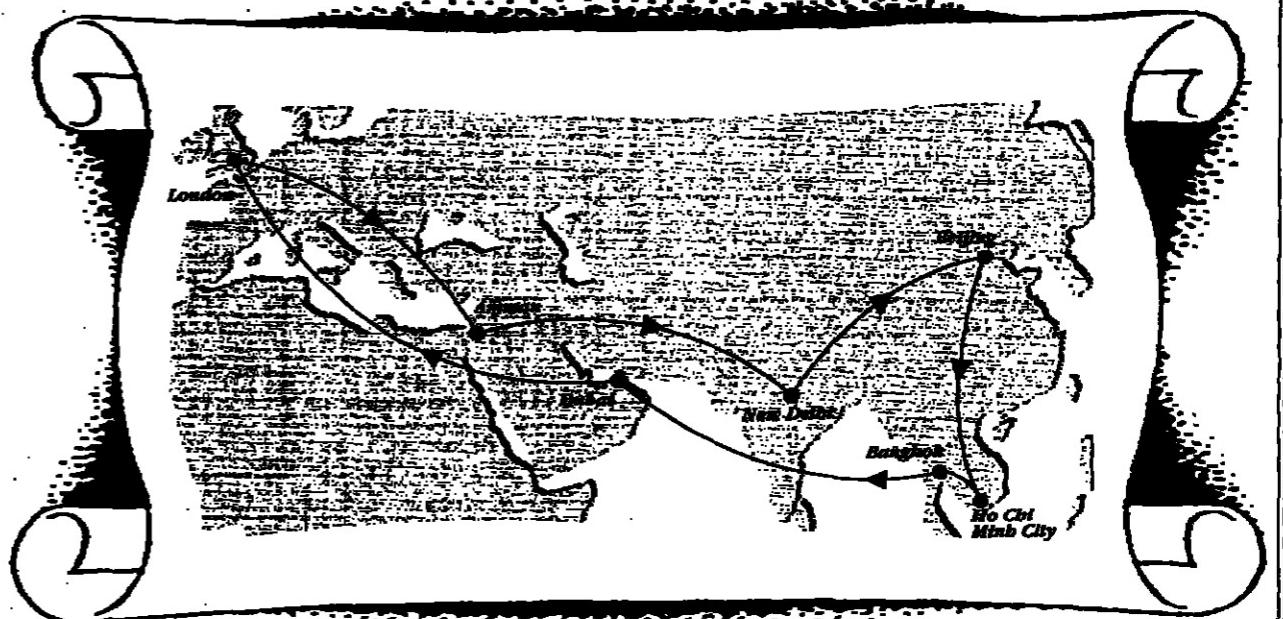
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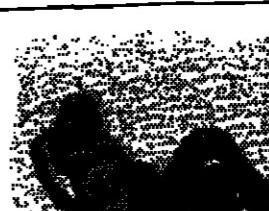
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SPORT

Basketball / Patrick Harverson

Big boys come out to play

The US league starts without its biggest star. Who will replace Michael Jordan?

LAST MONTH, the day after Michael Jordan, professional basketball's biggest star, unexpectedly retired from the game at the peak of his powers, the former Boston Celtic player Kevin McHale said something shocking. He said that within a year or two, basketball fans would be asking: "Michael Who?"

The astute McHale did not mean to diminish Jordan's nine-year career, in which the Chicago Bull's guard won three consecutive National Basketball Association championships, three most valuable player awards, and seven consecutive scoring titles.

McHale was pointing out that basketball would survive the loss of its greatest star, that the memory of Jordan's greatness would soon be superseded by the reality of younger players reaching heights of their own, and that the memory of Chicago's three consecutive league titles would quickly be dulled by the rise of other teams to the NBA championship.

Among the tidal wave of hype and hyperbole that accompanied Jordan's retirement in October, McHale's remark was a refreshing dose of realism. Yet, it was also a trifle hyperbolic itself.

Jordan was more than just the best player in basketball. To millions in the US and around the globe, he was basketball. Although others began the game's revival in the early 1980s, it was Jordan who helped make basketball the fastest-growing, most glamorous and sexiest, professional team sport in the world.

But, the league goes on without him, and his early retirement will make the new NBA season (which opens this week) the most competitive in years.

Although Jordan was always ably assisted by his team mates (whom he cheekily dubbed his "supporting cast"), the Bulls would never have won one championship, let alone three, without him. Now that he is gone, the few teams that came close to matching Chicago and Jordan in the playoffs in recent seasons — the Phoenix Suns, the New York Knicks, the Portland Trailblazers, and the Cleveland Cavaliers — have the best shot at winning the NBA title next spring.

Of those four, the first two will start as favourites to meet in the final, assuming the Suns' unpredictable leader Charles Barkley, stays fit enough to play and keeps out of trouble, and the Knicks' hot-headed heavyweights keep their collective cool when big games are on the line. Both Portland



Shooting star: Alonzo Mourning, the young centre for the Charlotte Hornets

and Cleveland, however, look past their prima.

The Bulls themselves cannot be overlooked as contenders. They may have lost their maestro, but in Scottie Pippen they have one of the best five players in the NBA, and in Toni Kukoc, the recently signed 6 ft 11 in Croatian, they have a versatile playmaker who dominated European basketball.

Then there are a handful of teams which have flirted with success in recent years but which have struggled to progress in the playoffs, such as the

Utah Jazz, Seattle SuperSonics, Golden State Warriors and San Antonio Spurs. Team could succeed, but only if their heralded new recruit from the college game, Chris Webber, plays to his potential.

There are also some outsiders, most of them built around young, unproven players. Teams such as the Charlotte Hornets, Orlando Magic, and New Jersey Nets possess some of the most explosive raw talent in the game, and represent the NBA's bright future. Yet, they remain works in progress, and it

will probably be two or three years before they join the elite.

The NBA, however, has always been more about individuals than teams, and the most intriguing question this season is who will become the dominant personality of the post-Jordan era?

Barkley would probably regard himself as heir to Jordan's throne. Bull-shaped, bald-headed, and big-mouthed, the 30-year old Barkley is the NBA's favourite anti-hero. Fans adore his aggressive, highly physical play, but therein lies his weakness. Already struggling with recurrent back problems, he is not sure how long he can last, and has already hinted that he may retire at the end of this season.

No, the NBA will have to look to younger stars for its next Michael Jordan. The Orlando Magic's Shaquille O'Neal looks the obvious successor, not least because his sponsors Reebok, the shoe manufacturers, have already anointed him the world's newest sports phenomenon.

The 21-year old O'Neal (who will be playing an exhibition game in London this weekend) is what basketball coaches like to call an "impact" player. At 7 ft 1 in and 300 lbs, the Orlando centre made an impact as a rookie last year, scoring 23.4 points-per-game and dominating the most important part of the court — underneath the basket. O'Neal is quick, and very strong. So strong that he has twice pulled the entire basket, backboard and supporting ring to the floor during games with spectacular slam-dunks.

O'Neal was voted rookie of the year last season, but the player who came second in the ballot, Charlotte's Alonzo Mourning, displayed as much potential as his rival. Although smaller and lighter than O'Neal, Mourning plays the same pivotal position of centre, and does so with great drive and aggression. He is quicker than O'Neal, a better dribbler and passer and a more accurate shooter. Aided by Larry Johnson, the rookie of the year in the 1991-92 season, Mourning is expected to lead Charlotte to a championship sometime this decade.

Barring serious injury, O'Neal, Mourning and Johnson should be the game's biggest stars (both in size and reputation) for some time to come. In fact, the big men should dominate the NBA well into the 21st century, because this season's top rookies, like Webber of Golden State and Jamal Mashburn of the Dallas Mavericks, share the same attributes of strength and size that distinguished last year's crop.

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Eyes on the crown: Damon Hill is willing to drive on the ragged edge

Photo: Mike Hewitt

Motor Racing / John Griffiths

Mansell keeps the fire of desire alight

LIKE IN THE US and on the IndyCar circuit has changed Nigel Mansell — outside the cockpit, at least.

After a year away from the political world of Formula One, Mansell has lost the wary decisiveness which appeared to make him the most miserable grand prix world champion on record. He is confident, relaxed and smiles readily. The paranoia has gone.

Today the only racing driver in history to hold both the grand prix and IndyCar world championships simultaneously might have been on his way to Adelaide to drive in next week's final grand prix of the season. With the IndyCar title tucked safely in his belt he was contractually free to take up offers from a couple of serious grand prix teams to drive in both the Japanese and Australian grand prix. That could have earned him close to £1m.

Instead, today and tomorrow he will be at Donington Park in central England, racing a Ford Mondeo touring car and one of the cheap but mighty Tuscani produced by the Blackpool sports car maker, TVR.

If he wins in the Mondeo he will earn £12,000 in prize money on top of the comparatively modest £100,000 Ford is thought to be paying him. TVR chairman Peter Wheeler, who will be racing against Mansell himself, says Mansell will be driving the TVR for "a couple of coffees and a bun like the rest of us".

If it is not for the money or prestige, I ask Mansell, is he doing the unthinkable by grand prix standards — and just driving for the hell of it? The grin that comes back is huge. He wants, he says, "to have some fun." Every driver will be risking all to beat him. The chances are that someone will. These drivers have raced together all season. They know their cars; each others' foibles. Whichever way it goes, Mansell is the theoretically, loser. If he wins, he is the winner.

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At the Portuguese Grand Prix in Estoril, Prost's young fellow Williams driver Damon Hill started from the back of the grid. Hill scythed his way through the field and was only seven seconds behind Prost by the end. Between them, Hill and Prost display most of the

ingredients which go to make up successful racing drivers. Prost is nicknamed "The Professor". His approach has become wholly scientific. In Prost's world, a racing car driven with its tail hanging even slightly out is a car wasting energy which should be propelling it forward. Prost is the ultimately "tidy" driver.

But Prost will give both races all he has. It is plain that even after all this time at the top, he would race dustbin lorries if there were nothing else to hand.

It is that undiminished desire to compete which, allied to his unquestioned track skills, explains so much of Mansell's success. His attitude this weekend is in stark contrast to the jaded tensions which envelope grand prix, and once again causes it to say goodbye to its new world champion, Alain Prost.

Prost's critics say that he has lost motivation — that the fire has gone out. There was a fierce parting shot from Bernie Ecclestone, head of the Formula One Constructors' Association and the man effectively in charge of grand prix.

"Nobody," he declared, "is bothered about Prost. Racing will go on without him."

It was understandable that Prost, 38, should take the attack personally. But the episode has a wider significance, it provides evidence of a shift in attitudes towards drivers. It is perceived that starting grids have become over-populated with overpaid, over-aged and too often under-committed drivers.

Fearful of losing its huge audiences and sponsorship, grand prix has tended to cling to its established stars. But this year in the absence of one of Mansell, it has found out how quickly, among the public, new heroes can supplant the old.

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young and old guard are, almost without exception, physically fit. There is no choice if massively variable forces of up to 5g are to be survived for nearly two hours.

Where they differ is in commitment — the willingness to go out to the ragged edge, and occasionally and expensively beyond, in seizing any and every overtaking opportunity.

Only a very few, such as Mansell and Senna, retain their aggression undiminished — Senna sometimes off the track as well as on — as Mansell's kamikaze antics on Indy's ovals have shown.

Cliché it may be, but grand prix drivers require courage. But then, back in the early 1990s, former world champion Nicky Lauda could be heard talking about the enthusiasm and "madness" of his young team mate, Alain Prost.

Hill, in contrast, has everything to play for. His natural talent and innate car control are not in doubt. But nor is that of Häkkinen, Schumacher, Jean Alesi, Rubens Barrichello and several others among the up and coming F1 driver crop.

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Cliché it may be, but grand



A car above: the BMW M3 is the ultimate BMW 3-series coupé

Motoring / Stuart Marshall

BMW, a touch special

THERE I was, convincing myself that the only things needed nowadays when assessing a car were to check the price and look at its environmental, safety, security and recyclability credentials before making a judgment.

Then, BMW (GB) spoilt it all by asking me to try its latest wares: a 325i Convertible and M3 high-performance saloon, both with manual gears; and a 325tds turbo-diesel and 340Ci coupe, both automatics.

Never mind what the letters on their boot lids said; for me, they were all SE models. SE, that is, not for special equipment but for sheer enjoyment.

What is it that makes a BMW — any BMW — a touch out of the ordinary to drive? The company talks about the car being an extension of the driver's nervous system. It sounds a bit pretentious, but it must be near to the truth because I do find myself striking up an instant rapport with a BMW.

There is an eagerness about a BMW, a desire to please a driver who enjoys making a car go well without in any way wishing to behave like a hothead.

The highway, after all, is public. It has to be shared with the less fortunate driving ageing family hatchbacks. (Or, on the roads behind Nice where I sampled the BMWs, the occasional out-of-season tourist in an unwieldy camper van.)

Before going into diesels, BMW always maintained it was not prepared to sacrifice refinement or performance. In other words, a BMW diesel would be a BMW first, a diesel car second. Well, if you can afford it, the 325tds (from £21,950 list price) is the best medium-sized diesel for a mix of performance and refinement.

The 325i Convertible I tried first was a real south of France car. In late October sunshine, with the top down, it was sufficiently draught-free for short-sleeved autotours driving to be a pleasure. With a strongly reinforced body shell, it felt stiffer than many soft-top

flexing only slightly on rough mountain roads.

The power-operated top disappears completely. Pop-up roll bars behind the rear seats, and a massively strong windscreen surround, protect the occupants' should the car overturn.

The price is £28,000 but this year's production is sold out. BMW (GB) expects at least 500 Britons to buy one next year.

Next, bright yellow M3, a two-door hard-top with a three-litre engine. The top speed is said to be 160 mph (256 kmh).

From 0-60mph (0-96 kmh) takes just 5.4 seconds and the average fuel consumption, should any owner really be interested, is 31.5 mpg (6.6 l/100 km).

None of these claims can, realistically, be tested during an hour's drive on mountain roads. What I can say is that the fat-tired M3 was nervously responsive to the slightest movement of the steering wheel; cornered with total security at absurd speeds; and, in fifth gear, trickled through villages slowly and so quietly enough that the boulis players did not look up. What more could a sporting driver with family responsibilities (and £24,450) ask for?

Before going into diesels, BMW always maintained it was not prepared to sacrifice refinement or performance.

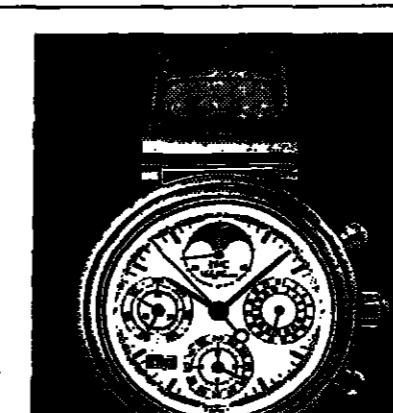
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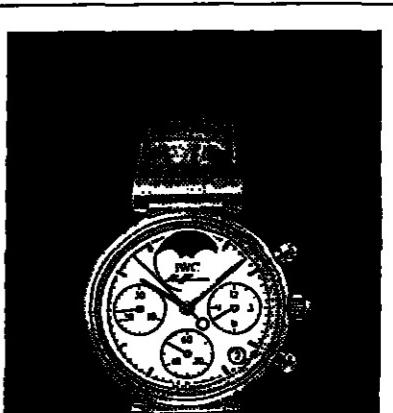
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I was minister for a day I'd probably waste most of it recovering from the shock. I spent much of my first day last time on the phone to my mother, trying to explain what a minister really does. I still don't know, but at least now, were I Minister for Europe for a day and properly equipped with a magic wand, I'd make one hell of an impact. They would still be talking about it years later.

For a start I would order the commencement of the next channel tunnel, at once. The first one is nearly finished and will be packed out from day one, at least as soon as the French can get their trains running. Our side will take a bit longer. But already 24m Britons a year stream abroad and the ferry companies are busily buying bigger boats, convinced that the tunnel won't pinch business but encourage it. The moment the new hole is packed solid with sweating weekend commuters we will start demanding a second one alongside; and that will take years. So I would get digging right away, and lay the plans for the third tunnel in due course.

While we are at it, I'd make the French TGV compulsory throughout the continent. It will be anyhow, sooner or later, its silver

snakes hissing through long tracts of countryside carrying passengers at 300kph, so I'm going to take the credit for it. I said this in Germany recently - after my train from Leipzig to Frankfurt left an infuriating 20 minutes late without explanation, which produced some long faces, for the French have just beaten the Germans for a lucrative contract in Korea.

What is good enough for the Koreans should be fine for us, especially if we add British Rail's posh grey and pink velour, cheerful Asian ticket collectors and splendid habit of running lots of only slightly slower trains all over the place.

And now you can see what I'm planning. The Romans did it first: create communications links between all your centres, and you foster a feeling of wholeness, where nowhere is too far away, and every-

where counts. Trade, commerce, tourism, and friendship all increase with ease of access; nothing would be a greater unifying element, or bring more pleasure to more people. I'd add fibre optic cables alongside the rail track and satellite dishes (or whatever is needed) at suitable points, so that I could use my car phone throughout Europe cheaply, instead of being held to ransom on a bad line. And I'd insist that all post be delivered in a day, with no excuses, even across frontiers; if it takes only 90 minutes to fly from Birmingham to Berlin, why on earth did it take my postcard four days to get back?

Now I am getting into my stride. Danish teachers would find themselves herded onto boats headed for all parts of Britain and refused home leave for five years, until they had taught the British how to speak several languages at once, fluently

and with comprehensible accents. In return, 20,000 British teachers, chosen for their courage in standing up to the education secretary would be rewarded by equally long-term trips to the former east Germany, Poland, the Czech Republic, Hungary and points east, with a brief to stay put until the good souls of those countries had grasped basic English.

Then, when the European Community has grown to 20 countries with 16 languages - at which point the cost of translation will have overwhelmed the Brussels administrative budget - the nations will plump for the most obvious language, which (if I am successful) will be English.

I liked the idea of a member of the staff of the British Embassy in Bonn: that the news should be compiled nightly not from the unadulterated offerings of the BBC or ITN, but

but from all the main news stations in Europe, with sub-titles. Most of the time the different reports might be from separate planets. It would be rewarded by equally long-term trips to the former east Germany, Poland, the Czech Republic, Hungary and points east, with a brief to stay put until the good souls of those countries had grasped basic English.

One pet project is probably already bubbling in some Brussels bureaucrat's fevered mind. Gazing at the superb restored buildings emerging from scaffolding in Leipzig in former east Germany, I understand why Berlin is still such a derelict mess.

There just isn't enough money to go around, even in the richest nation in Europe. Heaven knows how they're managing in Prague or Budapest; meanwhile the villages of Romania crumble from neglect and

fine old churches up and down France and England appeal without hope for funds.

Can we have a Heritage Fund, a substantial sum year by year, to help save the architecture and artifice of a bygone age which made Europe great? No one country can afford to do even their own, yet the citizens of all can enjoy the results. An International National Trust, if you like.

It could be paid for easily by scrapping the Common Agricultural Policy, though the French would have to be allocated more than their fair share for a while. However stale they realised that far more people could be employed renovating Tours Cathedral and the like than looking after subsidised cows, they would be happy.

Churchill got it right, in The Hague at the first Congress of Europe in May 1948 when he spoke of "progressively effacing the frontiers and barriers which aggravate and congeal our divisions, and... rejoicing together in that glorious treasure of literature, of romance of ethics, of thought and toleration, which is the true inheritance of Europe."

Yes, that's it. If I get my way, in my one special day, that is what we will do.



Edwina Currie, a former junior health minister, picks up the European portfolio

Why costs don't count

FT political editor Philip Stephens on every parent's fear

THIS IS a good story about the National Health Service: about NHS doctors, nurses and administrators delivering unrivalled standards of care and efficiency. Sadly it may turn out to have an unhappy ending.

It starts with a personal experience: the only sort that counts in an age in which we too often judge the worth of our public services in terms of financial bottom lines and cost-benefit analyses.

My three-year-old daughter Jessica has a heart complaint. It was spotted two years ago by a diligent GP treating her for a particularly nasty cold. Since then she has been an outpatient at Guy's hospital.

Until this summer regular checks at the hospital's department of paediatric cardiology had shown the condition - a narrowing of the aortal valve - was stable. At some stage she would need an operation - and eventually a heart valve transplant - but the longer it could be left the better the prognosis.

Two months ago came the bad news. The latest check had revealed a sharp deterioration in the pressures inside the valve. Jessica would need at the minimum an exploratory

operation and perhaps direct intervention to widen the valve.

That, as every parent will know, is when the panic started. But in our case it was also when the NHS showed its worth.

Jessica was summoned back within days so the consultant in charge of her case could

'People and resources, not structures, were the key'

conduct the tests again personally. The results were the same. We were told she would have to be admitted.

Giving us all the time we needed, the consultant explained the diagnosis would be rechecked under general anaesthetic and, if necessary, the valve stretched by the catheter "balloon" technique pioneered at Guy's during the 1980s and now used to treat even unborn babies.

Then came the bad news. Jessica's case was serious but not an emergency. She would have to go on the waiting list. Her consultant was not quite

sure how long that would be. But obviously the sooner the operation was done the better. The risk of damage elsewhere in the heart meant it should not be left longer than a few months. Instantly, images flooded our minds of Jessica suffering heart failure while waiting for an NHS bed.

It was at this point that our preconceptions crumbled. Fearful of delay we explored the option of having the operation done privately. Like many cynics I had always assumed that consultants - especially in high-tech specialisms - would never pass up the chance to switch patients from NHS to private lists. And such is the standing of paediatric cardiology at Guy's it already attracts private patients from around the world. I do not have private medical insurance but what's a few thousand pounds or so in such circumstances?

I was wrong. The doctors caring for Jessica advised us to wait. Why not see if an NHS bed came up. And if we wanted a second opinion, no problem. All Jessica's notes would be faxed to whatever consultant we chose.

So we contacted the senior paediatric cardiologist at the Hospital for Sick Children in Great Ormond Street. Since we

wanted to see him within days we were quite willing to pay. No need. He would fit us in outside his normal clinic - but on the NHS. His advice - delivered without regard for what must be pretty valuable time - was to stick with Guy's. We should not worry about waiting up to three months. Beyond that we could re-explore the options.

From here on in the story gets still better. Guy's came back with an early date - the waiting list was not as bad as feared. Jessica had her catheter examination and the valve turned out to be in better shape than expected. With luck, major surgery will not be needed until she is much older. By then the technology will have advanced still further.

During a few days as an in-patient her treatment - from doctors, nurses, technicians and everyone else - was exemplary. We saw for ourselves what the combination of sophisticated equipment and a caring medical team can produce. In many other places the only option would have been open heart surgery, with all its attendant risks.

So what moral should be drawn? It is not, I am afraid, that the government's reforms have transformed the health

service. Guy's may or may not have become a bit more efficient since it became a joint hospital trust with St Thomas'. But it worked for Jessica because of the dedication of staff and availability of expensive but invaluable equipment.

People and resources, not structures, were the key. It is here that we come to our fears of an unhappy ending. In spite of its envied reputation, there are strong rumours that a number of Guy's high-tech specialisms, including paediatric cardiology, will all but disappear through the merger with St Thomas'. All London hospitals must save money. Individual units may be a national asset at the leading edge of medical research. But things

like that tend not to show up on the cost-benefit analyses of trust hospitals. Nor, it seems, is there any strategic authority ready to make the wider judgment. Next time Jessica needs an operation, I fear it will be an altogether different story.

Wines

A wizard of Oz weaves a spell in Italy

Jancis Robinson meets a very well-travelled moustache



THE FIRST time I spoke on the telephone with South Australian wine-maker Geoff Merrill, he was still recovering from cricketer Ian Botham's most recent testimonial. He had got to bed at 2.45am and had to be on a 7.55am flight to Rome. He made it.

Thus, he kept his promise to Sainsbury's, the UK supermarket giant, to see some Orvieto and Frascati fermentations underway before turning his hired Lancia north and driving 880 km to position himself in readiness for a hard spell of wine-making the next day. "I've been told I must have been the most photographed person in Italy last September, the speeds I've been doing on those autostradas," he told me. His partner had never crossed - a lack of cricketing expertise on my part, perhaps - and I was all prepared for Les Paterson incarnate. What I got was a silk-shirted charmer with flowing waistcoat, a bunch of irises and a handlebar moustache.

Sainsbury's, the most sober of the supermarket chains, has

hired Merrill to inject some Australian "fruit-driven" character into an array of Italian wines made at premises owned by Gruppo Italiano Vini, Italy's most dynamic group of co-operatives. According to witnesses, the facial expressions above the Italians' Milanesi suits when Merrill was presented to them were wonderful.

What Merrill did not realise when he took on the job is quite how long he would spend on the Lancia between different wineries from Rome to the Alps, in a 34-hour stretch, he drove 1,600 km.

"I had to work ever harder in Italy than I do back home. There, you just ring up and get answers to 'What's the sugar level? Any sulphide on the nose?' You can't be in Italy. You have to jump in your car in Trento and drive to bloody Rome and back."

Merrill swears he loves the Italians, though Great people. Great food. Some great wines, especially Tuscan reds. "The elegant tannins in those Antinori wines. That's what I'm trying to go for at home. I'm not a big rap for Valpolicella, mind you, but I liked those - whaddaycall them? - Amaretti. That's all I drank up there [in Valpolicella country]. Fifteen per cent alcohol, mind you. Not very clever, was it?"

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Jacques Lurton turned out some Basilicata wines last year, and Ricasoli of Tuscany had a little help from South Australia. This year Gaetana Caruso, formerly of Mount Australia, Trimbach (Alsace) and Concha y Toro (Chile), has started working the vintage all over northern Italy.

On six o'clock, they fly to Verona on Monday to choose from the Merrill/GIV Bianco di Custoza, Pinot Grigio, a couple of Chardonnays, a Veneto Sauvignon, a Cabernet or two, a Teroldego, a Frascati, an Orvieto, and trials of varietal Grechetto and Verdello, two of Italy's less exposed grape varieties. Deciding how to market them might be even more difficult, though. A Vino Merrill label? The Ozitalia range? Or GIVusabeer?

Footnote: Merrill must have found it difficult to improve on GIV's Chardonnay delle Tre Venezie (£3.59 Sainsbury's). Best Merrill buys are velemente Australian Mount Hurtle Grenache Shiraz 1992 (£3.99 at Oddbins and £4.15 at Sainsbury's) is a juicy antipodean answer to early-drinking Côtes du Rhône. Cockatoo Ridge Chardonnay 1993 (£4.19 at Oddbins) combines body with vivacity. Mount Hurtle Grenache Rose 1993 (£4.95 Sainsbury's) shows us what most Tavel is not.

THE Laneshorough hotel in central London will be hosting an Italian festival with guest chef Giuseppe Vitagliano (from the Il San Pietro di Positano in Amalfi) cooking from November 23 to 28.

The first 20 *Weekend FT*

readers who book lunch or dinner there that week will be offered a free bottle of Antinori's Poggio Alle Gazzie (white) or Le Volte (red) which normally retail at £27.50 and £35 in the restaurant. Tel:

Appetisers / Jill James

071-259 5599.

To add to the festive scene in London, a Taste of Indonesia festival was launched this week at The Lowndes, a Hyatt hotel in Belgravia. Chef Karmo Suwito has flown in from the Hyatt in Jakarta to help direct operations in the kitchens. A three-course meal with Indonesian beer should cost

about £25 per head although real gourmands might like to try the traditional *rjistage* of more than a dozen different courses. The festival runs until November 21. Tel: 071-822-1234.

■ The first 20 *Weekend FT*

readers who book lunch or dinner there that week will be offered a free bottle of Antinori's Poggio Alle Gazzie (white) or Le Volte (red) which normally retail at £27.50 and £35 in the restaurant. Tel:

products which can be eaten all year round including venison haunch steaks, sausages, burgers and casseroles in red wine. Products arrive ready for use or freezing. For details tel: 06386-24519 or fax 06386-24551.

■ Holme Farmen Venison has set up a mail order business. The company, based at Holme House Farm, Raisbeck, Penrith, Cumbria, CA10 3SG, has developed a range of



Jessica: treated by dedicated staff with invaluable equipment

Spirits

Homage to Catalonia

Giles MacDonogh finds French elegance in Spanish brandy

THE BRITISH spirits drinker is a wretchedly conservative beast. Take brandy. This means cognac or, occasionally, armagnac. Sometimes, it means rather cheap French grape brandy mixed with soda in the pub; but this is less a matter of choice, rather the chicanery of brewers who count on the drinker asking for brandy, not cognac.

Spanish brandy is something else altogether. In Jerez, where 90 per cent of it is made, they add such flavourings to the casks as sweet, boiled grape must, caramel and cane syrup, or anything else which might give the spirit some individuality: plums, apricots, prunes or, in some cases, even nuts. The result is that many Spanish brands have big, sweet fruit flavours of the sort which the Cognacards finds vulgar.

Spain has another brandy producing region, though: Catalonia. And here the spirit is made in a tamer, more elegant French style. The biggest Catalan producer is the Miguel Torres winery at Villafranca del Penedés, near Barcelona. It started making brandy in 1928, mainly to supply the important local market in Spain, workers like a slug of brandy in their morning coffee and not too fussed about its quality.

Torres, however, has moved steadily up-market over the years and now makes some of Spain's most prestigious wines. Sooner or later, the brandy had to follow the same path - out of the column stills, which made spirits for the workers, onto the expensive pot stills from Cognac which produce a refined spirit more appropriate to the dinner table.

Torres makes six brands and a sweet liqueur based on brandy and oranges. The two brands in the range, the Solera Select and the Gran Reserva (known as Torres 5 and 10), are produced in continuous stills and matured according to the solera method

Ugali Blanc and Folie Blanche. Almost certainly, Parelada is responsible for something of the difference of character between cognac and a Penedés brandy.

Unless the grapes are picked early (as they must be for brandy), those on the Parelada vine achieve monstrous size, averaging more than a kilo a bunch. Flavour is not their strong point. At 70 per cent, I imagined I could smell the Catalan breakfast doughnut or

This was amply proven by the blind tasting of three brands I did with the distiller, Matias Llobet. The first flight of three brandies were all dark spirits.

The first two, not in the same league, were Miguel Torres. The first two were Matell Cordon Bleu and Hennessy XO at three and four times the price. It clearly does not pay to be conservative as far as brandy is concerned.

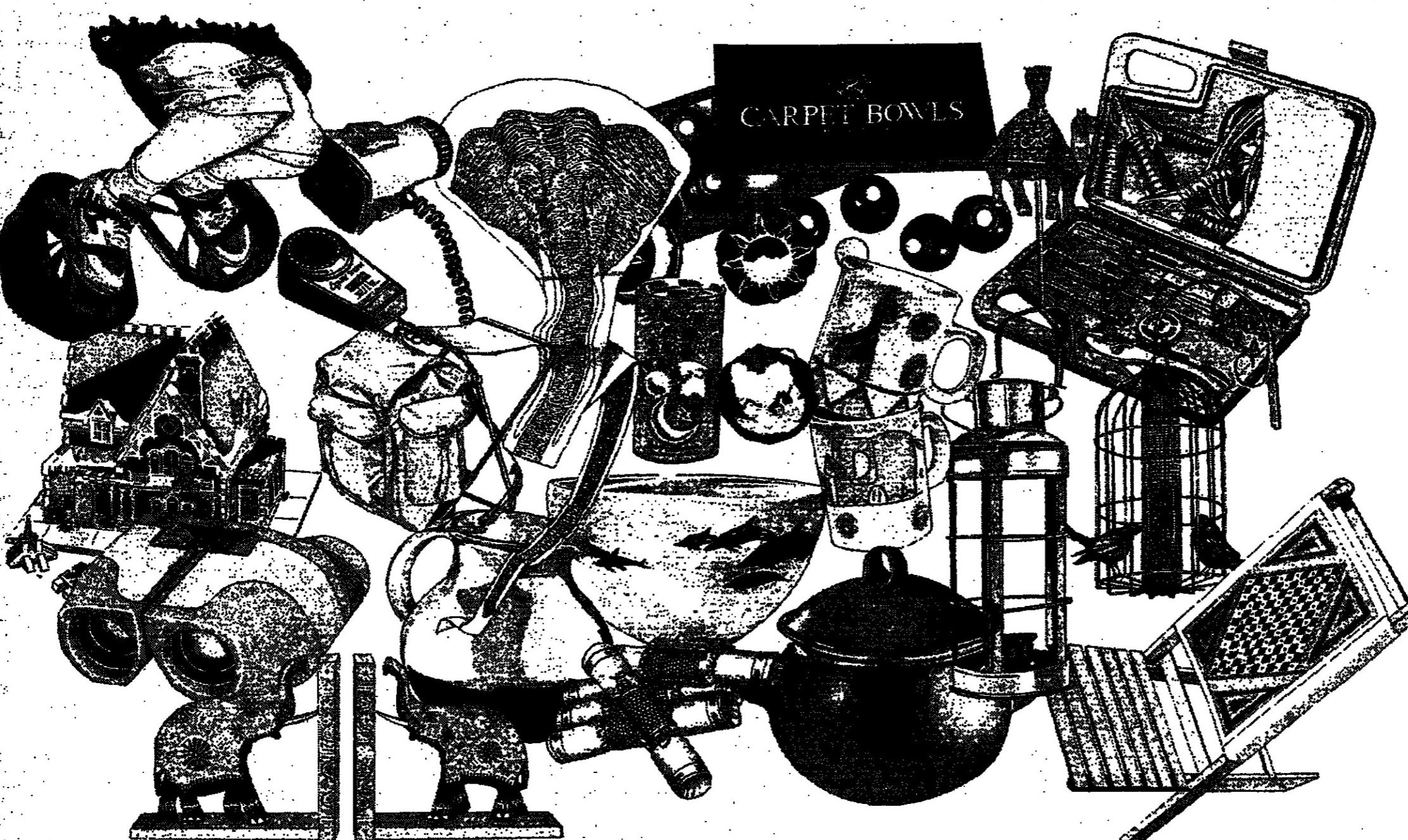
■ Torres 10 is available in the UK from Moreno Wines (tel: 071-286-0678 or 071-723-6897) at £13.99, or from branches of the North-Eastern Co-op at £11.99. Miguel Torres brandy is £19.95 from Moreno; £20.30 from Rackhams of Birmingham (021-2883333); or £22.50 from Selfridges (071-628-1234).

The first two, with sweet, caramelised or raisiny bouquets, clearly were Spanish. The third? Though a deep mahogany, the nose was subtle and the palate grapey. This was the Torres 10. The others were Osborne's super-popular

products which can be eaten all year round including venison haunch steaks, sausages, burgers and casseroles in red wine. Products arrive ready for use or freezing. For details tel: 06386-24519 or fax 06386-24551.

■ Finally, you do not have to be toothless or aged to enjoy *The Oldie Cookbook* by James Page-Roberts (The Barber Press, £5.95, 224 pages) which is full of simple, value for money recipes.

HOW TO SPEND IT



A catalogue of charitable ideas

Lucia van der Post explains how to help a good cause and give pleasure to your friends

CHISTMAS is coming... and the catalogues are getting fat. For all those who believe in planning and plotting it is time to sit down with pen and pencil and send off for the catalogues of your choice.

For those who prefer to spend their hard-earned pounds where they believe they will do the greatest good, here is a list of some of the best-known and most deserving charities that you could support this Christmas:

Notting Hill Housing Trust, 26 Paddocks Road, London W6 0UR. Tel: 081-563-5000. Catalogue free or available from any of the 13 trust shops.

A charity that aims to help those most in need. Although it manages some 10,000 homes, there are still about 37,000 homeless families in London.

The catalogue is very small - useful for those who do not like being confronted with too much choice - well-edited and offers a few really attractive presents at good prices. Camel candlesticks, 40cm high (sketched here) are £7.99 each and there is an equally attractive elephant and fish version.

There is a charming pure white cotton night dress, (£21.99), cotton lace cushions covers at £7.99 and pillowcases at £10.99.

Imperial Cancer Research Fund, Freepost, PO Box 48, Burton-upon-Trent, DE14 1RE. Tel: 0283-512044 for a free catalogue.

Many people's favourite charity, here supporters can buy most of their Christmas essentials - from crackers (much better designed this year) to cards, papers (look out for a particularly chic black and gold design), ribbon and decorations to plum pudding and fruit cake.

When it comes to presents there is nothing very beautiful but quite a lot that is useful - a wooden indoor croquet set (£34.95) would be handy for the country-house set, fleecy-lined slippers (£12.99) useful for those who live in draughty houses and the AA Guide to Short Walks to Country Pubs (£2.99) could inject some fun into the life of ardent fell-walkers.

Great Ormond Street Children's Hospital Fund, PO Box 20 Tanners Lane, Barking-side, Ilford, Essex IG6 1QG. Tel: 0289-28577. Catalogue free.

As many already know, this charity helps towards the treatment and care of seriously ill children from all over the UK. A small selection of the Christmas staples - cards, crackers, wrapping paper etc and an equally small selection of presents. Choose from a wooden two-piece duck clothes brush (£9.95), a set of carpet bowls (£25.95), mystery games (£15.99), key-rings, pens and the like.

Oxfam Trading, Murdock

Road, Bicester, Oxon OX8 7RF. Tel: 0869-245011 for a free catalogue.

Profits from catalogue sales go to help local craftsmen and women in poor areas of Asia, Africa, Latin America and the Caribbean. Last year's profits helped to start marketing initiatives in India, a shop in Thailand, training in Sri Lanka and Bolivia and a refuse cart in El Salvador. Lots of colourful ethnic crafts ranging from a brilliantly coloured cotton canvas director's chair (£29.95) to a tapestry kit based on oriental rug designs (£27.95).

Levels of taste vary so there ought to be something for everybody. Particularly appealing are the decorative Peruvian mirror (£25.95), charming safari mugs (£7.95), some wonderfully old-fashioned striped pure cotton tea-towels from South India (£5.70), rugs from Kashmir, Peru and Pakistan, and quite a good selection of toys. There is a separate catalogue which features its cards, wrapping paper, calendars and diaries - available from the address above.

NSPCC Trading Company, PO Box 39, Burton-upon-Trent, DE14 3LQ. Catalogue free.

BIG SELECTION OF CHRISTMAS CARDS & GREETINGS

Big selection of Christmas cards, papers and gift tags, and a useful, if unexciting, selection of presents - personalised pens, aromatherapy oils, scented drawer liners and hangers, luggage straps and cassette carriers. A choice of gadgets for the gizmo fancier - alarm lights, hand-held sewing machine, lanterns with in-built alarms and so on.

Brainwaves from Childline, Freepost SU 381, Dept 5317, Hendon Road, Sunderland, SR9 9AD. Tel: 091-514-4666.

Some really splendid presents for children - from jigsaws to a box of science tricks (£7.95), lots of models to build, a working camera to make (£16.95), bubbles to blow, old-fashioned clay building kits (£45) and traditional games to play (£22.50).

Shelter Trading Ltd, 88 Old Street, London EC1V 9HU. Tel: 071-253-0262.

NICELY produced but very small little catalogue from the charity that helps with the homeless and bad-housed. Most useful on the Christmas card front as it offers an exceptionally jolly selection for those who prefer modern versions of the well-worn themes.

One or two really rather beautiful things as well - look out for a strong and simple pewter brooch of penguins (£8.95) and Malcolm Sutcliffe's mouth-blown lead crystal glass bowl. For the lazy there is the large mystery parcel (£29.95 for at least 10 different items) or a small one (£24.95 for at least five mystery items) - they come wrapped in splendidly old-fashioned plain brown paper and string.

NSF (National Schizophrenia Fellowship), 28 Castle Street, Kingston-upon-Thames, Surrey KT1 1SS. Tel: 081-947-3337.

A slim little catalogue from a charity fighting for its share of the financial limelight. Cards and calendars are mostly what it purveys but some white, silver and gold crackers at £12.50 per box seem generously filled (address books, sewing kits, mini torches etc) and elegantly contrived.

British Heart Foundation, Heart Cards, PO Box 46, Burton-upon-Trent, DE14 3LQ. Tel: 0283-512040. Catalogue free.

Some splendidly traditional cards, lots of ornaments, ribbons and decorations, present Christmas books, candles and a rather limited selection of predictable presents as well.

Queen Elizabeth's Foundation for Disabled People, Leatherhead, Surrey, KT22 ORN. Tel: 0372-55592.

United, 55 Lincoln's Inn Fields, London WC2A 3NB. Tel: 071-253-0262.

Probably the best and big-

- personalised pencil sets, name tapes, pot-pourri, scarves and ties. For a keen cook the stainless steel fish poacher (£29.95) makes a handsome present.

Traldercraft Interiors, Kingsway, Gateheads, Tyne & Wear NE11 0NE. Tel: 091-491-0991.

This catalogue may be slightly less useful as a source of Christmas presents than for finding well-priced attractive things for the house. It is a welcome change from the other catalogues, many of which clearly buy from the same sources, this catalogue has an original, fresh selection of very attractive things.

Apart from more substantial household objects such as chests and rugs, wooden cabinets (a charming verdigris finished version for £44.95) and chairs, there is a charming selection of appliqued Indian bedspreads (most children would love the elephant one, £34.95), a delightful stuffed fabric doll from Thailand (£14.95). There are colourful mirrors (painted glass frames as well as carved wooden ones), a beautiful hand-painted ceramic bowl (£36.95) and some wonderfully ethnic coconut shell salad servers (£4.95).

Greater London Fund for the Blind, PO Box 81, Burton-upon-Trent, DE14 3LQ. Tel: 0283-512011.

Cards, paper, ribbons, calendars and decorations and a small selection of presents. Slippers seem popular this year (anticipating the VAT? so here we have some cosy-looking suede moccasins for just £10.99 a pair).

Aromatherapy, too, is in - choose from jasmine, camomile, peppermint and juniper-flavoured baths or a gift boxed set of four bath oils, £3.99.

There is a lambswool scarf with tartan pocket (£24.95), lots of personalised pens and pencils and what the compilers of the catalogue call the "World's Most Difficult Jigsaw" - 529 pieces for £9.95.

Marie Curie Cancer Care, PO Box 72, Burton-upon-Trent, Staffordshire, DE14 3LQ. Tel: 0283-512040.

For those who want to support one of the smaller cancer charities Marie Curie Cancer Care provides nurses to look after patients at home as well as funding 11 centres where cancer patients can be looked after around the clock.

The catalogue offers a familiar collection of cards, wrapping paper, calendars and crackers as well as some traditional Christmas foods and some straightforwardly useful presents - woollen scarves, socks, pot-pourri, gardening gloves, bath oils and a really rather charming matt black wooden key rack based on the theme of cats, £5.99.

Shelter Trading Ltd, 88 Old Street, London EC1V 9HU. Tel: 071-253-0262.

NICELY produced but very small little catalogue from the charity that helps with the homeless and bad-housed. Most useful on the Christmas card front as it offers an exceptionally jolly selection for those who prefer modern versions of the well-worn themes.

A very few presents on offer as well - beeswax candles, some unexceptional blue and white pottery and some sweet little wooden puzzles for children.

Christian Aid, PO Box 100, London SE1 7BT. Tel: 071-620-4444.

Another catalogue mainly useful for its charming selection of original Christmas cards - on the present front there is only a selection of t-shirts, a couple of books and a dairy.

United, 55 Lincoln's Inn Fields, London WC2A 3NB. Tel: 071-253-0262.

Probably the best and big-

gest selection of Christmas cards - from arty photographic essays to jolly Nepalese pop-up cards - as well as a small selection of presents.

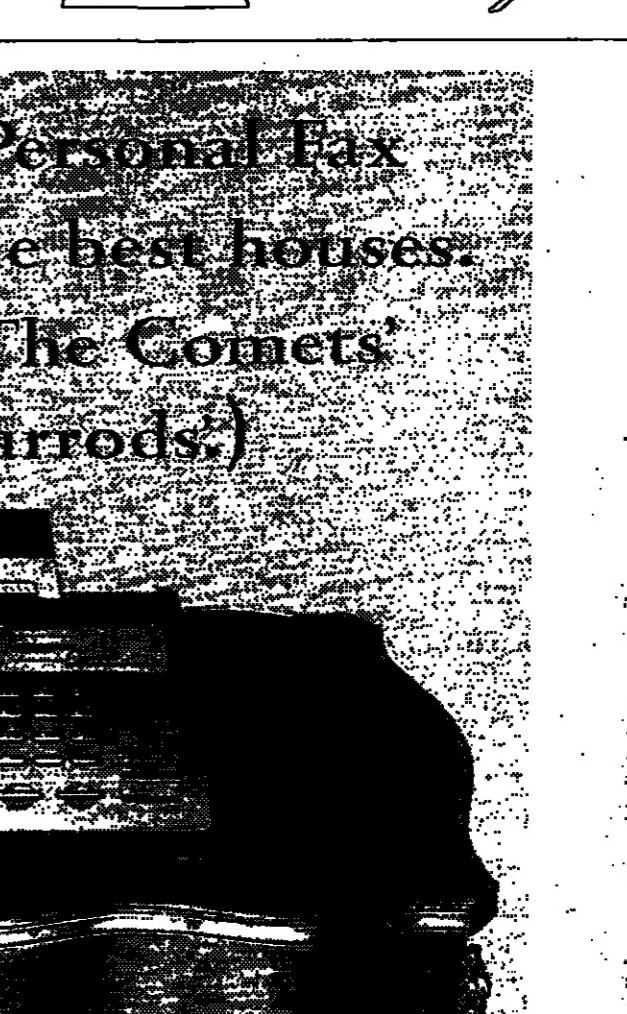
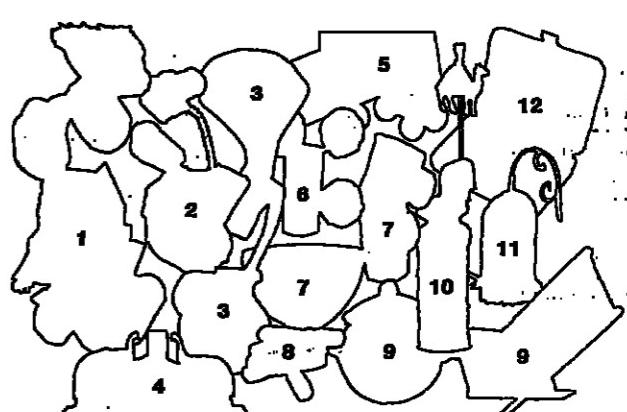
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STILL on a charitable theme, there are two Christmas fairs that readers like to make a point of visiting. The Birthright Christmas Fair (Birthright, 11 November 11, at the Royal Horticultural Society's New Hall, Vincent Square, London SW1, from 10am to 5.30pm. Tickets cost £3 and are available at the door.

The Macmillan Fund, a cancer charity, holds its Christmas fair on Thursday November 11 at the Royal Horticultural Society's New Hall, Vincent Square, London SW1, from 10am to 5.30pm. Tickets cost £3 and are available at the door.

Royal College of Obstetricians & Gynaecologists, 27 Sussex Place, Regent's Park, London NW1 4SP on Tuesday from 10am to 5pm. Tickets are £5 each. There is also an evening preview on Monday November 1, from 6pm to 9pm for which tickets are £10 each. Tickets can be bought at the door.

The Macmillan Fund, a cancer charity, holds its Christmas fair on Thursday November 11 at the Royal Horticultural Society's New Hall, Vincent Square, London SW1, from 10am to 5.30pm. Tickets cost £3 and are available at the door.



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ELECTRONICS

Dressing for the Dolce Vita

QUE MAY have had bad habits in the old days, but never bad quality," said Gianni Agnelli.

So said Gianni Agnelli, thus succinctly encapsulating his personal views on life and living - views that will be immediately recognisable to anybody who has followed his career during the last 27 years, when as well as being chairman of his grandfather's empire, he established his reputation as a notably stylish dresser. He sensed, with finer antennae than almost anybody else, that an important part of life's drama is acted out on the level of style. In the land of

Ralph Shandilva contemplates the style of Gianni Agnelli

La Bella Figura, where how you dress matters more than almost anywhere else in the world, he carved a special niche for himself.

When Gianni Agnelli tied his tie with a thick and glossy knot, so did young men the length of Italy. Where this famous style began it

Where this famous style began it is hard to say. His childhood influences (which include an English governess, an Anglo-American princess, and a French maid) were all dressed in autumn, and white in summer. At lunch the little Agnells changed into formal and elegant clothes: with short silk socks."

governess, an Anglo-American princess mother and a formidable powerful grandfather) must all have played their part. Rich, pampered, brought up in many-splendoured mansions, his tutelage in dressing began early. "The Agnelli children," Alan Friedman tells us in his biography, "had short silk socks.

After war and military duties were over, with an annual income of around \$1 million and the world his oyster, Agnelli took to heart his grandfather's words - "Have a fling for a few years, get it out of your system". He embarked on the seri-

ous business of driving fast cars
and chasing beautiful women.

Over the years he developed a personal style that became a national trademark. His great leonine head, the skilful way he has mastered the art of wearing a permanent tan, his taste for a sober elegance enlivened with just the right touches of élan, have combined to give him almost cult status among the fashion cognoscenti. All over Italy his stylistic foibles are noted - his wearing of Brooks Brothers' shirts with the collar buttons undone, his turning up at business meetings with old-fashioned



When Agnelli tied his tie with a thick, glossy knot, so did men throughout Italy.



suede after-ski boots with the laces undone, for pairing dark shirts with light ties, gangster-style.

As Robert Graham, our Rome cor-

respondent puts it, "Some people wear clothes like a male model, others like a charmer and Gianni Agnelli wears them like the real charmer that he is. He has that seductive way of concentrating on you and what you are saying that all true charmers have. Another part of his charm is the way he seems to run his business - more like a bailiff guarding the family inheritance than a go-getting, cost-cutting businessman." Franca Sozzani puts it, "Some people wear clothes like a male model, others like a charmer and Gianni Agnelli wears them like the real charmer that he is. He has that seductive way of concentrating on you and what you are saying that all true charmers have. Another part of his charm is the way he seems to run his business - more like a bailiff guarding the family inheritance than a go-getting, cost-cutting businessman." Franca Sozzani

cutting businessman." Franca Sozzani, editor of Italian Vogue, is a Agnelli style.

Playboy look
Black velvet suit, Johnny Rocha, £350, from Liberty's, Regent Street London W1. Yellow button-down shirt, £155, Hermes, 179 Sloane Street London SW1. Hammered velvet scarf, £60, Georgina Von Etzdorf, 149 Sloane Street, London SW1. Gold Hublot rubber band watch, £5,350, from The Watch Gallery, 129 Fulham Road, London SW3. Tortoiseshell glasses, American Eye Wear Co., £110, Harrods, Knightsbridge, London SW1. Silver lighter, £125, Alfred Dunhill, 30 Duke Street, St James's, London SW1. Leather belt, £35, Swaine Adeney Brigg, 185-186 Piccadilly, London W1.

Magnate style
Green covert coat with velvet collar, £795, Chester Barrie at Austin Reed 103-113 Regent Street.

London W1. Double-breasted beige suit. £350. Cordings. 19 Piccadilly.
London W1. Wool/cotton shirt £125.
Sulka, 19 Old Bond Street, London
W1. Gold silk tie, Hacketts, 137-138
Sloane Street, London SW1

Leisured class
Natural colour 8-ply cashmere
shawl collar cardigan, £620
S. Fisher, 32/33 Burlington Arcade,
London W1. Black cotton roll-collar
sweater, John Smedley, £52.
Harrods, Knightsbridge, London
SW1. Grey 12oz wool trousers (part
of a suit) Hacketts as before. Brown
suede leather boots, New and
Lingwood £155, 53 Jermyn Street,
London SW1. Silk Jacquard scarf,
£130. Georgina Von Etzdorf as
before. Silver-tipped cane, £170,
Swain Adeney Brigg as before.
Silver watch, Jaeger Le Coultre,
£2,750. The Watch Gallery as before.

DAKS WELCOME BACK

The more the English have tried to be like the continentals over the past years,

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the more the continentals have tried to be like the English. So now the 'English Look'

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has returned, it's time to come back to DAKS - where it never went away.

A high-contrast, black and white portrait of a man in a suit and tie, standing against a dark background. He is holding a small, light-colored object in his right hand, which appears to be a piece of paper or a small book. The lighting is dramatic, casting deep shadows on one side of his face and body.

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FASHION

You can't keep a good shirt down

This time the look is long, lean and romantic or ascetic. It may be the one essential autumn buy, says Avril Groom

THE WHITE shirt is the many-headed Hydra of fashion. There are countless versions of this basic essential, and each time it seems about to disappear, because of a change in design direction, it renews itself more strongly. Designers are capable of perpetually reinventing it.

This time it is the swash-buckling dandy, the romantic

poet or the ascetic nun which inspires the transformation. The square-cut, plain-collared, button-cuffed shirt always looks smart in its classic way – but it does not have quite the élan of this winter's style.

The details to look for include: long, rather lean-cut shapes with pronounced tails; long, ruffled or double cuffs and an interesting neckline with elongated revers; stock-ties or jabots; and cavalier lace trim.

The significance of these details lies in the way the white shirt is worn now. This is a season of layers and the shirt, as the basic ingredient, gives them topicality. It goes over, or under, a succession of lean, often fine-fabric layers and it is usually longer than the rest.

The protruding tails, cuffs and collar proclaim the vintage of your outfit, the details – a bold stock-tie, a romantic soft ruffle or a puritanically plain buttoned-up collar – say which of the season's fashion "characters" you have decided to espouse.

For this autumn, designers have again plundered the dressing-up box and the shirt is the shortest way to a specific theme. Wear a very plain, high-necked style with simple, monochrome tailoring and skinny, undersized knits and you have a deconstructed look bordering on the ecclesiastical.

Anything with a hint of lace worn with velvet, smacks of the dandy while a shirt peaking from long, knitted layers updates a revived classic.

So strong is the impression created by the shirt that there is a case for making it your one essential autumn buy. Certainly some of the top designers seem to think so. You have a Chanel jacket, however old, or – whisper it – a tweed look-

alike in your wardrobe? Then follow Karl Lagerfeld's train of thought.

He put just about every jacket-shape he has designed for the house on the catwalk, all of them worn over saggy jersey trousers and a white shirt with tails and cuffs flying – and very fresh they looked.

It is a similar story at the newly-opened London shop of Dior where Gianfranco Ferré, its designer, has always been a serious shirt man.

He is best known for his flamboyant evening wear but his impeccable white cotton day shirts, their collars and cuffs cut and top-stitched with mathematical precision, would lend drama and presence to any jacket. At more than £300 they are expensive, but compare this with the cost of a jacket of equal quality.

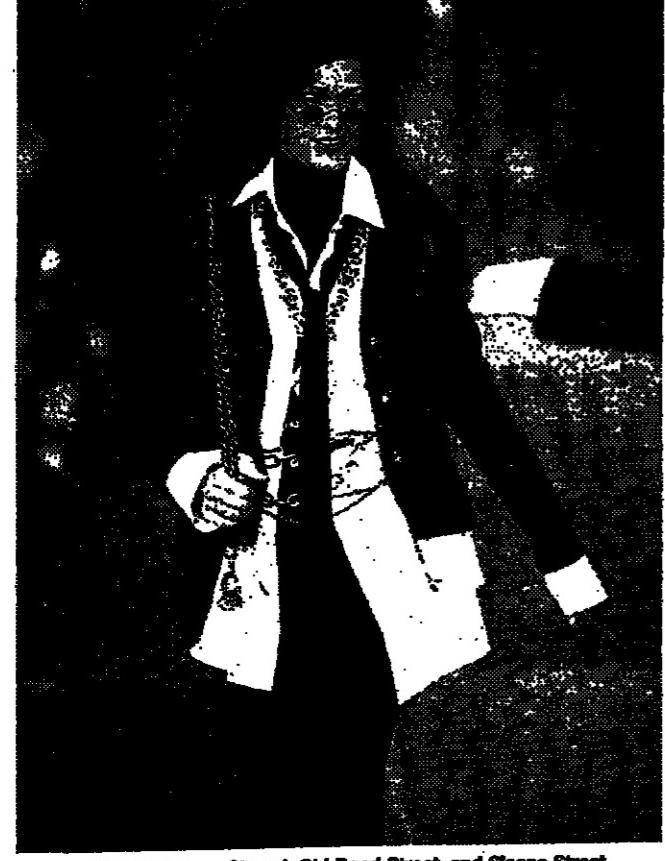
At lower price levels the choice is vast and often represents very good value. If you are choosing a plain style, check for neat top-stitching, even hems and attractive buttons and cufflinks. With more ornate styles, for good-quality embroidery or lace trims, Next and Laura Ashley have inexpensive shirts trimmed with good-looking lace. At which-ever level you buy you are unlikely to be disappointed. Your white shirt will be a long-running item, although by next year the designers will doubtless have thought up a different way for you to wear it.

Top right, shirt and layers: Cotton shirt by Equipment, £89 from Joseph, Brompton Road, SW3, Sloane Street, SW1 and Brook Street, W1. Wool cardigan by Demetra, £219, acetate satin skirt by Helmut Lang, £220, both from Browns. Cotton knit gilet, £29.95, velvet shirt (round waist), £39, both from French Connection, James Street, WC2 and branches, and Fenwick. Boots, £168 from Fratelli Rossetti, Old Bond Street, W1 and Sloane Street, SW1. Silver cross by Wright and Teague, £149 from Harvey Nichols. Left: from the top: Cotton shirt with broderie anglaise lace trim, £29.95 from Laura Ashley. Polyester crepe fitted, embroidered shirt, £22.95 from Marks and Spencer. Polyester crepe shirt with ruffles, £35 from BH&S. Polyester crepe shirt with piping trim, £40 from Principles. Hair by Joel O'Sullivan for Terrence Renzi, SW3. Make-up by Julia Thomas with Sensis's Sable Matte Shadow Silk, Damson Lip Dew and Terracotta Perfect Powder Blush.

DRAWINGS: Margaret Keedy
PICTURES: John Swannell



Cotton shirt, £205 from Christian Dior, Sloane Street, SW1



Cotton shirt, £235 from Chanel, Old Bond Street, and Sloane Street



Left: Cotton shirt by John Rocha, £79, wool jacket by Dries van Noten, £450, wool jersey skirt by DKNY, £190, all from Harvey Nichols, Knightsbridge, London SW1. Wool and lace sweater by Ann Demeulemeester, £220 from A la Mode, Hans Crescent, SW1 and Browns, South Molton Street, W1. Beads with cross by Eric Beaman, £158 from Harrods, Knightsbridge, SW1 and Liberty, Regent Street, W1. Boots from Russell and Bromley, £99.50.

Right: Cotton shirt, £89, stretch jodhpurs by Paul Costelloe Dressage, £235, both from Fenwick, New Bond Street, W1. Velvet jacket by Selina Blow, £200 from Harvey Nichols and Whistles by Night, St Christopher's Place, W1. Choker by Eric Beaman, £117, stockists as above.



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JAPAN Daimaru, Isetan, Sogo, Takashimaya

Luxurious – and politically correct

Lucia van der Post dresses stylishly in lambskin

SHEEPSKIN is one of those staples of the classic outdoor wardrobe. Fashions come and go but the popularity of sheepskin goes on, riding tranquilly above and beyond the frenetic search for trends and directions. Soft, warm, wind-proof, it is the garment one reaches for when in need of comfort and reassurance.

Desirable though sheepskin may be, lambskin is even more sought-after. Much softer,

about a third thinner and 50 per cent lighter than sheepskin, it drapes better and feels silkier.

Lisa Johnson is a new designer of lambskin who, this autumn, has brought a collection of four lambskin designs – a short waistcoat, a long waistcoat, half-length jackets (either single or double-breasted) and a three-quarter length coat. All are made from lambskins which in these politically correct days, she is at pains to

point out, come from natural casualties (mainly stillborn lambs) so there is no slaughter.

Lambskin, needless to say, does not come cheap. Coming from such tiny casualties, many skins are needed to make one coat, the workmanship is fine and careful and a jacket will sell in the shops for between £500 and £740.

Lambskin can be dyed almost any colour. This season Lisa Johnson is using black, anthracite, a jeans blue, ice-blue (see photograph) cream, mocha and dark coffee brown, dark khaki and a mint green.

Already her lambskins are highly sought-after and for next winter a full-length coat is planned – start saving now for it will cost around £2,000. So far Lisa Johnson has concentrated on designing lambskin for women but a few masculine pieces are also under way.

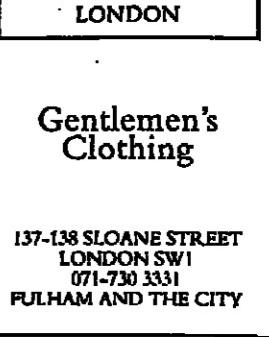
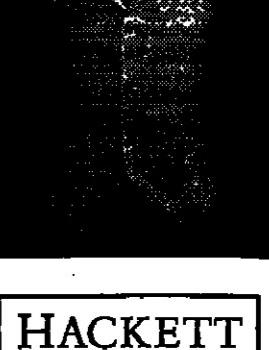
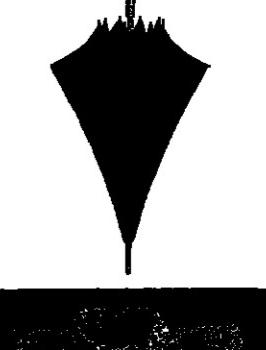
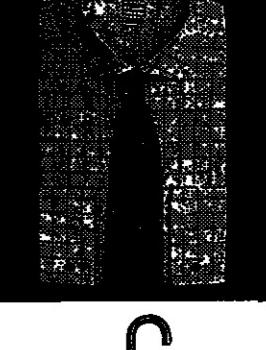
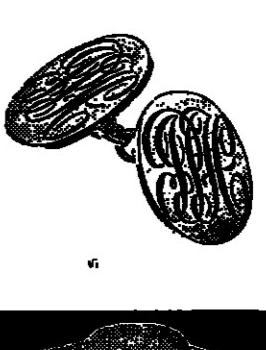
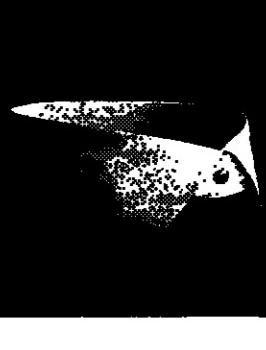
A good selection can be seen and bought at Space NK, 41 Earls Court, Covent Garden, London WC2 and at Questionnaire, 2 the High Street, Wimbledon Village, London SW19. For further



Double-breasted soft lambskin jacket by Lisa Johnson, £540

stockists ring 071 613 5239. For those who want to see a wider range of lambskin coats, Nigel Preston is another name to look out for. A fine designer who every year does something

new and beautiful with skins, this year he has three main themes: Afghan, a classic for everyday designs which retails at between £200 and £600; Entrafino, a luxury version, which sells at £1,300; and finally, the most luxurious range, Snow-tipped, which sells at about £1,500 and features everything from a shawl-collared coat to a trench coat. Joseph stores, Harrods, and Matches of Wimbledon all stock the Nigel Preston label.



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PROPERTY / GARDENING

Somerset's different worlds

Gerald Cadogan finds a wide variety of houses on offer in the heart of the West Country



The handsomest Georgian of them all... Haygrass House, near Taunton, on offer for £250,000. Another £155,000 buys cottages and 17 acres more

JULIUS Caesar would have divided Somerset into two or three parts. The rolling hills of the east, on the border with Dorset, are a different world from the plateau of Exmoor, the county's west end.

Exmoor has sheep, stag hunting, and ancient hedgerows from which huge beeches sprout. Its steep and narrow valleys conceal bumbling rivers, with pools for a bracing bathe that return you to the days before heated swimming pools in the garden. Its heroine is Lorna Doone, made famous by novelist R.D. Blackmore.

East Somerset is gentle country. Long, low stone houses are tucked into the hills or lie in a village at the bottom of the valley. Handsome churches show how the county prospered in the Middle Ages. And there is a sense that, in this haven of clematis and roses, it is always afternoon and time for a cup of tea or the first glass of white wine.

In the middle, between Exmoor and the Dorset borders, lie the flat lands of the Glastonbury levels, and the Sedgemoor marsh, and the Vale of Taunton Deane which the M5 crosses. Here, the Duke of Monmouth started his revolt against James II in 1685, and was routed. Judge Jeffreys' Bloody Assizes followed. The Quantock hills separate this vale, packed with history, from the wild country of Exmoor.

The M5, Somerset's main artery, goes south to Exeter, Plymouth and France, and north to the rest of England and its motorway network. Caravans bound for Devon and Cornwall crowd it in summer. The other links are the railway to London - which sometimes has long delays and re-routings when floods wash away the ballast; and, for east Somerset, the A303, the modern highway of Wesssex.

THIS NEW rules allowing owners of leasehold flats to buy the freehold come into effect on Monday. Copies of the Leasehold Reform, Housing and Urban Development Act 1993 can be obtained from Her Majesty's Stationery Office for £15.85. But leaseholders still face many hurdles if they intend to act and will need solicitors and surveyors.

Several firms and the department of the environment have prepared (or are putting together) books and pamphlets with advice. In alphabetical order, these include Bircham (071-222-8044) with Strutt & Parker (071-535-9950); William H. Brown (071-636-2736) with Philip Hodges (071-454-9970); Francis Russell (071-225-3344); Macfarlane (071-631-9222) with Property Vision (071-602-5785); Simmonds & Simmonds (071-628-2020). There might be a charge for some but the D.E.R.'s is free (P.O. Box 151, London E15 2HJ). Meanwhile, law firm Trowers & Hamlins (071-831-6282), in conjunction with Fine-

on November 11 (7.30 pm). Humberside will also be selling Eastgate Rodwell Manor at West Lambrook, a long house which has, as a centrepiece, a mid-16th century great hall. The house, listed Grade II, comes with five acres and looks over the National Trust land at Barrington Court (which will not be built on).

Jackson-Stops is asking £475,000.

Pendower Manor, south-west of Yeovil, is another long house of similar date which once was the rectory for the church next door. Buried there is a knight who might be one Sir John de Domer. For a chance to be the late-20th century squire, attend Humber's auction in Hardington Mandeville village hall

at Compton Dundon, four miles from Glastonbury, Michael de Pelet (in association with Knight Frank & Rutley) offers Castlebrook Cottage, a long, thatched village house with Honeysuckle Cottage to the left in the grounds, for £255,000. De Pelet also has the cottage-style Four Gables; this is listed Grade II, presumably for the unusual gables at either end which make it look like the model for a fairy story. The guide price is £360,000. Cheaper is Fosseway, with some mulberry windows and exposed beams, in Hinton St George near Crewkerne. £265,000 from Jackson-Stops.

Farmhouses on offer start with

Pigotley, at Spaxton on the edge of the Quantocks, with nine acres and priced at £125,000-£150,000 by Greenlade Hunt. It needs total renovation but has a good position. South of Shepton Mallet, Kilkenny Farmhouse is half a mile from the Roman Fosse Way (A37) and, with a stable yard and 3.5 acres, costs £225,000-£250,000 from Cluttons. Two barn conversions are Park Barn at Castle Cary (Jackson-Stops, £25,000) and Home Barn at East Compton near Shepton Mallet (Cluttons, £215,000).

Just over the Devon border, and new on the market, Stags is selling Ledin Farm at Bampton with 110

acres and farm buildings for £465,000. At Winsford, on Exmoor, the same firm offers The Tufts, with a licensed hiring yard for 10 horses in prime hunting country. Apart from the Devon & Somerset staghounds, five packs of foxhounds meet within five miles. The price for this retirement sale is £250,000. If Victorian rectories are your taste Cluttons has the Old Vicarage at Pilton, near Shepton Mallet, which is lucky still to have its coach house (now converted as a three-bedroom house). Often, a diocesan has sold these separately or pulled them down to allow space for re-building. The price is around

£325,000.

If your house has to be Georgian, Humber's and de Pelet offer Chelton House, in South Chelton near Wincanton; this has 2½ acres, a swimming pool and outbuildings for £240,000. De Pelet also will sell Magnolia House at Watchfield, close to the M5 (junction 23) and needing renovation, by informal tender on November 24; offers in the £150,000-£200,000 range are suggested.

For £220,000, he offers the Old Rectory at Limington, near Yeovil, and Grove House at Baltonsborough, near Glastonbury.

The Great House at Edington, near Bridgewater, is on offer from Greenlade Hunt for £240,000. But the handsomest Georgian property is Haygrass House in Haygrass, near Taunton, from Humber's for £550,000; for £115,000 more there are cottages and a further 17 acres.

Finally, there are two solid, Edwardian houses. Ham Court at High Ham - built, rightly, with some Ham stone - costs £200,000 from Jackson-Stops. The same agent (with Grimley J.R. Eve) is selling Coker House at East Coker, built with much more Ham stone, for £250,000. Recently, it was an old people's home.

T.S. Eliot is buried at East Coker church. His family left the village to emigrate to America, but he came home. In the East Coker part of *The Four Quartets*, he writes: "In my beginning is my end, in my end is my beginning."

■ Further information: Cluttons, Wells (0749-678 012); Greenlade Hunt, Bridgewater (0278-425 555); Gribble Booth Taylor, Chard (040-67 644); Grimley J.R. Eve, Bristol (0272-277 778); Humber's, Yeovil (0935-77 277); Jackson-Stops, Yeovil (0935-74 065); Michael de Pelet, Sherborne (0935-812 236); Stags, Dulverton (0398-23 174).

Cadogan's Place

For those with reform in mind

man Lever, is organising a free seminar in London on November 18. Guides to the legislation include:

■ How to Manage Your Own Block of Flats, by John Cumming and Richard Hickie; and How to Buy Your Freehold or Extend Your Lease, by Paul Gurwitz, David Marcus and David Haines (both published by the College of Estate Management, Whiteknights, Reading RG6 2AW, at £14.50 and £12 respectively).

■ Buying Your Freehold or Extending Your Lease, by Timothy Curran (£11.99 from Leasehold Enfranchisement Ltd, Swan Centre, Fishers Lane, Chiswick, London W4 1RX).

IN MAYFAIR, central London, Egerton (071-493-0676) is selling 3 Leek Place W1, just off Grosvenor Square, on a lease with 26 years to run and with a guide price of £1.15m. But as the ground rent was fixed in 1931 at £125 for the whole term, the house is can be enfranchised under the new laws. Many larger houses in London cannot because the ground rent is too high or a company (not an individual) is the leaseholder.

SIR EDWARD Heath, the former prime minister, is the only person to have enfranchised in the close of Salisbury Cathedral. But whoever buys Myles Place,

a very grand Grade I-listed house in the close which the dean and chapter are offering on a new 60-year lease, will not be able to join him because the ground rent of £500 exceeds the low rent test of £250 for a lease outside London granted after March 31 1990. The agent is D.W. Burke (0722-327087) and the price around £650,000.

ARDELEY BURY is a romantic castle on an ancient moated site near Stevenage in Hertfordshire. Its Tudor brick front, with a handsome, low, vaulted entrance hall merged delightfully with Georgian Gothic brick and flint towers and turrets, and a

great hall built on to the Tudor house. As you approach, you pass a lake with a Tudor boathouse; ancient parkland with bumps and hollows awaiting an archaeological dig (if that appeals); and old, thatched barns in apple-pie order.

This is a small paradise, where, even in winter, no neighbour is in sight. In excellent repair, it is waiting for new owners who will enjoy living in an exotic and congenial house. But they will need to bring large pieces of furniture with them. The guide price from Savills (071-499 8644) is £2.5m, which includes 9 acres. It is hard to believe that such rural bliss exists an hour from London.

BLISS MILL, on the edge of Chipping Norton, is a Cotswolds landmark - a huge, Italian renaissance-style tweed mill, with a chimney like a minaret, that would be more at home in Bradford or Glasgow than Oxfordshire. Built in 1872, it worked until 1981 as one of the last survivors of the Cotswold wool industry.

When it closed, a speculator bought it. There were various planning applications, including for a mosque. In 1987, Bliss Mill Holdings started converting it into flats, but went into receivership in 1990; the asking prices were too high. It was acquired by Widworthy Leisure Ltd, which took it to market last year - and then also went into receivership. Now, Chris Barlow, of Coopers & Lybrand (as receiver), is marketing the flats at prices from £25,000 to £198,000, and several have been sold already or are under offer. The agent is Savills in Banbury (0295-833335).

Gerald Cadogan

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BOOKS

From killer to conservationist

J D F Jones considers Peter Scott's biography

IT is remarkable how some of our most famous conservationists learned their trade - discovered their passion - in the killing fields.

Here is Peter Scott ("Because of him, more than any other single person, animals that 40 years ago seemed doomed to extinction still exist" - Sir David Attenborough) at play before the war: he and two friends shot a score of ducks at Leighton Moss, rushed to the Lake District to kill two stags, then charged back to the marsh for another 100 geese before supper.

He saw nothing untoward in this: "They were man's traditional quarry," he wrote, "and it was part of man's instinct to hunt: it was part of the birds' instinct to be hunted" (my emphasis). To which I can only say, balderdash and humbug.

Eventually - slowly - the sinner repented, and by the early 1950s Peter Scott had sold his guns. Gavin Maxwell had trodden the same path, just like those professional white hunters in Africa who, today, have become game wardens. Perhaps our own king-in-waiting will one day follow their example as he attends to his duties as president of the Wildfowl and Wetlands Trust which, successor of the original Severn Wildfowl Trust at Slimbridge, is Peter Scott's most concrete legacy.

But peaceful co-existence between hunters and bird-watchers was very much on Scott's mind in the early days of the Trust. He had observed in America the benefit of partnership between shooters and savers.

So long as a species was not endangered, the trust's annual reports could talk about "the notion of wildfowl as a natural resource which can be harvested like any other crop". It still sounds pretty rum to me, coming from a man who committed his life to, and built his international fame upon, a passion for geese.

Peter Scott was a famous

man for 40 years. His father, of course, was even more famous, and everyone has always assumed that it must have been a problem for Peter to be automatically associated with the gallant Captain who died on the way back from the South Pole.

In fact, according to this authorised biography, there seems to be next to no evidence of a complex. On the contrary, Peter throughout his life found every door open to him, and he had the energy to take full advantage of his role as a golden boy of the Establishment. Elspeth Huxley's thesis is that his father's fame was a double-edged legacy: it

PETER SCOTT:
PAINTER AND
NATURALIST
by Elspeth Huxley
Faber £17.50, 361 pages

smoothed his path but also confronted him with the need to achieve the highest standards. That sounds about right.

From babyhood he mixed with the good and the great, thanks to his formidable sculptress mother, Kathleen. At Cambridge he managed a pass degree by the skin of his teeth - he was never an intellectual - but it was there that he discovered wildfowl. He had a facility for drawing and, as we all know, he became a painter, a trade which was to fund him for much of his life. The biographer is polite: "Although his paintings tended to be ignored or patronised by avant-garde critics, they sold well and continued to do so for many years to come affording pleasure to his patrons and a comfortable income for himself". The print called "Taking To Wing" sold 355,423 copies between 1934 and 1959. Later on he saved himself exertion by making cardboard stencils of geese in flight which he could pin to his landscape canvases in the appropriate position.

He had a good war, in



This is not a book that calls for detailed criticism. Huxley has told a long and interesting story lucidly - no mean achievement for a writer in her mid-80s whose first biography, the definitive life of the Kenyan Lord Delamere, goes back nearly 60 years. She has evidently enjoyed a trusted relationship with the family (15 years ago she wrote a biography of Captain Scott). Peter, knighted, a Companion of Honour, Fellow of the Royal Society, is an Establishment hero and Huxley is not the biographer to scrutinise the emperor's clothes.

Once she asks whether he was "too good to be true", but she prefers not to chip too deeply into the inner man. She is unnecessarily discreet about Kathleen's uninhibited life and, unsurprisingly, cov about the son's private concerns, but these things need not matter: the tale of a busy, worthwhile life, so superior in its achievement to that of the famous father, will carry you happily through a couple of winter evenings.

Massacres of the innocents

IN OCTOBER 1944, the streets approaching Athens were strewn with palms and carpets: to salute jeeps charged with British troops. By December 1944, those same troops were fighting in the streets against the Greeks they had supposedly "liberated". This is ostensibly one of the most perplexing events of the last war, and objectively-sketched explanations of it are not easy to cite. Here, at last, is one such.

Mark Mazower's account of the Italo-German seizure of Greece is often elliptical and specialised, but it should make sense to anyone with a feel for truthful documentation, and sympathy for modern Greek political history. The reason why British Tommies found themselves sniping from the Acropolis in late 1944 is basically that Churchill misread the extent of Greek support for the exiled Greek monarchy.

Churchill also underestimated the part played against the Axis invasion by the mountain-based guerrillas who did all they could to stop the occupying forces from treating this posting as a holiday. Churchill thought them reckless bandits, judging them more from external appearance than their internal organisation, which had a primarily Communist political tincture.

To describe the situation as an "entanglement", in Churchill's phrase, is to understate the complex of local impulses right and left. Even British officers working with the guerrillas were sometimes mystified. What compounded these tensions were the intolerable economic circumstances created by the invaders, and the Wehrmacht's policy of local reprisals for guerrilla attacks. As Mazower points out, the German forces had no experience of fighting an invisible enemy: frustration, as much as anything else, led them into a massacre of the innocents.

Sometimes this succeeded in

INSIDE HITLER'S GREECE
by Mark Mazower
Yale, £19.95, 464 pages

Substantial differences are drawn between the joint forces of occupation, reinforcing general stereotypes (to German irritation, the Italians were considerably gentler in their areas of control, and also refused to co-operate in the extirpation of Greece's ancient Jewish community). But what is perhaps most extraordinary about the Teutonic military presence was its overt philhellism.

Troops and officers eagerly studied classical remains. When Hitler went to Athens, it was not so much on SS business as to visit the Parthenon. True, there were appalling cases of double standards. Some Germans may have been sensitive to it: their escape route was the ethnic castration of brackish modern Greeks as "Balkan", and therefore sub-human.

As I say, this is an objective study. Not all Greeks or British are heroes, and not every Nazi acts dishonourably. But German behaviour in Greece 50 years ago has living witnesses. You might expect their accounts to be exaggerated. The documentation assembled in this book, however, suggests that they are right. It was a genuinely atrocious occupation.

Nigel Spivey

The meteor's tragic arc

THE TRAJECTORY of literary fame in 20th century America often seems as fixed as a meteor's. A sudden burst of talent and light from an unexpected region is quickly followed by a long, spectacularly visible fall. Hemingway, Fitzgerald, Faulkner, Capote - the American pantheon is full of writers who suffered the dubious distinction of being celebrities long after their talents had flared out.

Perhaps the most pathetic

and poignant of these big league burn-outs is Tennessee Williams. Born the second child of a seedy middle class Southern family in 1911, by the age of 36 Thomas Lanier Williams had changed both his name and his future, becoming the most famous playwright of his age with the classic dramas *The Glass Menagerie* and *A Streetcar Named Desire*.

Nothing, it would seem, could stop him. But by the time of his death in 1983, the great dramatist had become a

**TENNESSEE WILLIAMS:
EVERYONE ELSE IS AN
AUDIENCE**
by Ronald Hayman
Yale University Press, 268
pages, £19.95

stumbling, lisping, doped-up parody of himself, raging and remonstrating like some country in exile, working feverishly in an amphetamine trance yet unable to come up with anything worth staging.

Hayman's biography is at its best in showing how Williams's ability as a young writer to mine his own life for dramatic ore left him gutted as an older man. There was no catharsis involved in putting his guilt and sexual tensions on paper. Writing seemed only to amplify these feelings. Williams was a compulsive reworker of material. Most of his plays began as short stories, grew into one act dramas, then blossomed into their final five-act form. While this didn't start at first was the mark of admirable craftsmanship, it later took on the air of morbid obsession. Williams's hopelessly overblown later work rehashed the themes of emotional cannibalism and sexual confusion that were so potent in his great plays.

After critics and audiences shunned his work, Williams sought refuge in chemicals and pointless travel. His final years are as boringly melodramatic as his later work, a countless succession of male companions, tempests of hypochondria, and brief residencies in posh hotels. With the cruel irony America likes to reserve for its ruined artists, William's last years were his most famous, allowing him to play the grandmaster of the stage at countless revivals and lifetime achievement ceremonies even as he was coming creatively in his great plays.

While Hayman's book is skilled in showing the tragic arc of William's career, it is perhaps too perfunctory to satisfy readers wanting to get the full picture of this sad life. While I am no fan of door-stop biographies, 240 pages of amply illustrated text does seem a bit meagre. That said, this remains a useful guide to the workings of William's troubled imagination, as well as a sad testament to the way a literary career can go so terribly wrong.

Williams's sister, Rose, also informed his art. He was away when it was decided to give her a lobotomy, and he felt guilty for the rest of his life that he had not been present to prevent an operation which turned out badly. The model for the crippled Laura in *Managers*, her condition undoubtedly contributed to the morbidity and images of multi-

GRAHAM Greene called Norman Lewis "one of the best writers not of any particular decade, but of our century". Others are content to acknowledge him as the doyen of English travel writing. Either way, all Lewis's qualities are paraded in his latest travel book, which takes him to Indonesia: to Sumatra, East Timor and Irian Jaya.

Many writers would feel overwhelmed by Indonesia, an archipelago scattered across 3,000 miles of tropical seas, with a population approaching 200m that is divided, uniquely, into 300 ethnic groups speaking approximately 250 languages, each island possessing a different history and culture from the next.

But not Lewis. Like all the best travel writers, he is monumentally unflappable. He simply starts at the start and proceeds to the end, providing, as he goes, a textbook illustration of the qualities - charm, generosity, reportorial perspicacity and wisdom high among them - that have made him such a much-loved guide to places strange and far.

Not that this is a guidebook. It is the antithesis of a guidebook: a brilliantly-rendered account that pilots the armchair traveller from strange spot to strange spot, from lowland to highland, from the 20th century to the Stone Age, as though by magic carpet.

Lewis's vast experience as a traveller shines through everywhere. On a Sunday afternoon

he visits Well Beach Number Three, as it is called in Indonesian, on the weirdly beautiful island of Weh, off the northern tip of Sumatra.

He is greatly taken by the sub-aquatic pleasures of Well Beach Number Three, where he sees more fish, and a greater variety of them, than he had seen anywhere on the planet - "even in such remote Pacific islands as Raisata."

He is excellent on big issues like transmigration: the shipping of millions of people from one part of Indonesia to another to relieve population pressure.

"Painstakingly," he says, "all Brazil's errors in the movement of populations from rural wastelands and city slums into the Amazon were copied in Indonesia, although on a much larger scale."

If the primary aim of transmigration was to relieve Java and Bali of excess population, the secondary aim was to guarantee national unity by the spread of Javanese culture through the islands.

"This so far has not happened," he maintains. "In fact the resentment provoked by what are generally viewed as government-sponsored Java-

The great traveller

AN EMPIRE OF THE EAST: TRAVELS IN INDONESIA
by Norman Lewis
Jonathan Cape £16.95, 237 pages

ne colonies tends to diminish whatever ingredient of Indonesian patriotism may have previously existed. However many transmigrants are sent to East Timor, nothing is more certain than that only a permanent presence of the army will prevent it from declaring its independence."

Within a few lines of this passage Lewis has switched, from the cultural weightiness of transmigration to a beautifully controlled description of the pleasantness of life in the small Sumatran town of Laraminang, away from the hunger-monger of the transmigration settlements.

In Laraminang market girls in blue and scarlet bargain excitedly for jungle fruit and several kinds of bat. A pet stall offers cockatoos, long-tailed mice and a small member of the tarantula family, which surveys the world through troubled eyes, as well it might.

"Everyone's existence in Laraminang was enlivened by a clear mountain river squeezing through this small town which drew a happy attendance of people... a thin old man, trousers rolled up, dabbed in a pool with a net; a woman brought her duck, carried under her arm, for its daily excursion on the river."

The high point of the book is a journey into the Irian Jaya highlands, into the almost-Stone-Age realm of the Dani people. No one can use wryness as effectively as Lewis. Here he is at a church service of tribespeople, some wearing necklaces of graded boar's teeth, in a mission hall in Endoman, an experience, says Lewis, that calls for extreme theological simplification:

"What possible contacts could the minds of these villagers have with the intellectual subtleties evolved in 4th-century Byzantium shortly after the Emperor Constantine's conversion to the new faith? How could the preacher Engen, peering out through the shutters of the Stone Age, explain to them the mystery of the Holy Trinity, Redemption, Atonement, and the union of divine and human natures in the Hypostasis of Christ?... It was a case of the blind leading the blind."

In addition to a magic carpet, Lewis possessed the easiest yet kindest of magic eyes.

Michael Thompson-Noel

Words, words, words

WHAT DO we think we know about the author of Hamlet - assuming it was Shakespeare who wrote the plays? The answer is: a great deal, but some of it is wrong.

The main facts of his life are well authenticated. Born in Stratford-on-Avon shortly before April 26 1564, he married, had several children, and moved to London. He wrote poems, was an actor, and a playwright. From money made from investing in the theatre, he bought land at Stratford and died there in 1616. A few years later two of his colleagues published an edition of his collected plays.

All this can be discovered from official records of baptisms, marriages, burials, and from property documents, wills, books and manuscripts. Samuel Schoenbaum, an American scholar, reprinted most of them in 1976.

But the facts have not been enough.

From the beginning of the Shakespearean period in the 16th century, the plain story

has been filled out with invented gossip, anecdotes drawn from the plays, speculation, and forgery.

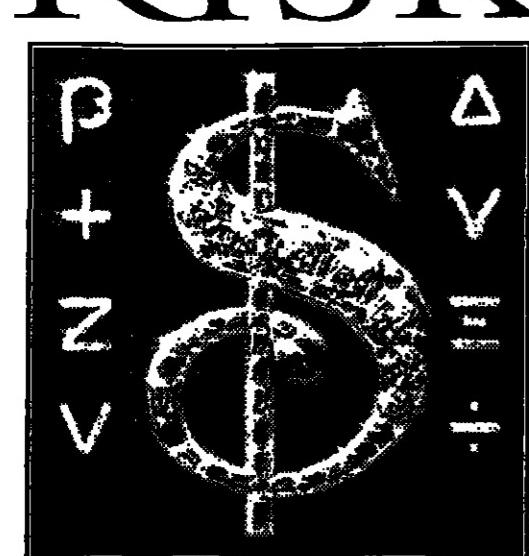
ship and assumes little prior knowledge. The book contains helpful summaries, a family tree, transcriptions of key documents, and is excellently illustrated. But is our excitement at the sleuthing increased by the knowledge that Stratford parish register measures 17½in by 7½in and consists of 336 pages with the Shakespeare entry towards the bottom of page five? Is *Hamlet*, above all, one of the most cracking ghost stories of all time?

Wilson's book is better than his misleading title implies. He rightly resists the common temptation to reconstruct Shakespeare's personality from the speeches of his characters in the plays. He sometimes tells us more than we need about the earls and lords and other better-documented contemporaries, and he piles "arguably" upon "arguably". But, for the most part, he is sure-footed in picking his way and judicious in his judgments. His book is a reliable guide to what is true, what is guesswork, and what is false in Shakespeare's biography.

William St Clair

The winners in life are the ones who take

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ARTS

All hail the high prince of horror

Nigel Andrews pays tribute to the actor Vincent Price, who died last week aged 82

THE Tingler, *The Pit And The Pendulum*, *The Raven*, *Theatre Of Blood*... Vincent Price, prince of darkness, is dead. Who can resist the ritualistic mourning incantation? "Horror cinema will never be the same without him."

But of course horror cinema was never the same with him. Never the same from movie to movie - when would this gaunt actor-chameleon put on his sepulchral serious colours and when his self-spoofing motley? And never the same, seen historically, in the post-war Price heyday as it was in the earlier era of Lon Chaney or Boris Karloff.

Almost single-handedly Vincent Price created a new realm of Gothic cinema: one where stamping monsters gave way to silken aristocrats, monochrome (and often monotone) mayhem to a richly-coloured Romanticism sometimes curdling into camp.

His best movies were the series of Poe-based films made with director Roger Corman. Here the damask snarl of a voice - Missouri-southern mixed with stage-trained Shakespearean elocution - gave us the beat of Poe's taunting, haunting prose. And the patrician-blood-bound face summoned up all those Poe aristos, marooned in their mansions and troublesome guests dropped by. "That noise, sir? Just my sister trying to emerge from her resting place. That scream, sir..."

The only time I ever met Price, it was in his pink-washed villa halfway up the Hollywood Hills. He already looked frail from long illness. But he talked for an hour, showed me round his art collection (he has written books on painting and was once reported to be the highest-paid art lecturer in America); and rolled out his career his-



Illustration: Peter Smith

tory for me like a red carpet.

He was a living half-century chronicle of Hollywood. After early stage experience with, among others, Orson Welles's Mercury Theatre, he came to screen fame in the late 1930s as Sir Walter Raleigh to Bette Davis's Queen Elizabeth I. Then he spent the next two decades working for a commissar series of Mad Directors, including Otto Preminger (*Laura*, 1943) and Cecil B DeMille (*The Ten Commandments*, 1956). DeMille was his favourite: probably because, like a good horror director, G.B. expected other

people's imagination to work along with his own.

"He never had a script," says Price. "He'd have a Bible on his desk and that was the script!" The film's visuals were not always quick-off-the-drawing-board either. "In *The Ten Commandments* I had a line to Sir Cedric Hardwicke, who was playing the Pharaoh and I said, 'Yonder lies the city of Seti's glory!' And behind us there was this great blank cyclorama which they'd superimpose the photograph on later. And DeMille pulled me over and said, 'Vincent, you don't read

that line with much conviction.' And I said, 'Mr DeMille, I don't know what I'm talking about! I look out there and all I see is a great blue screen.'

"He said, 'You're right, come with me to the studio.' And he showed me what was going to be superimposed - temples, giant tombs and 13,000 slaves walking up the Valley of the Kings pulling an obelisk! It was the most extraordinary thing you ever saw in your life. I went back and read the line a little more convincingly."

But not - see the film today - all

that convincing. Price never seemed wholly comfortable in either ancient or modern clothes. He was to find his identity in between in those *fin de siècle* quasi-Victorian villains that came his way after DeMille, multiplying like a benevolent plague in the 60s and 70s.

"You've really made it in Hollywood when you're typecast," he says. "You haven't made it until they say 'Oh he's the actor to play that kind of part, let's hire him.' So they hired Price. Again and again. His novelty value was that he was

the swuest, most cultured "heavy" in the history of screen Gothic.

"I think Aristotle's theory of the villain is correct. He said that villain should be a high-born, highly educated, very erudite man. Because if he has to pay for his sins, we hold him under the understanding that we must pay for ours. I've always tried to give my characters that kind of elegance."

Different directors, though, had different uses for the Price persona. For years he was pulled two ways by two contrasting auteurs: William Castle, of *The Tingler* and

House On Haunted Hill, and Roger Corman.

"Bill Castle was a showman. He'd strew his movies, and his theatres, with these outsize gimmicks. For *The Tingler*, he wired up the seats with little buzzers so audiences would get shocked at key moments. And he sent the actual tinger, which was like a kind of lobster, on a string round the auditorium!"

Corman was ascetic by comparison. He steered Price through the incomparable Poe films, poised between refined camp and psycho-analytic fable. "Roger's a very erudite man. He used to give Karloff and Peter Lorre and me directions on how Jung would have approached this or Freud that, and he'd quote from a book by Kraft-Ebing, and we'd say 'Yes, Roger, but how do we do the scene?'"

The Corman movies gave us the Price we know, and the Price we know gave us hours of enjoyment screaming away in the darkened stalls. Did he think it is innocent enjoyment?

"I've been asked a lot about this. You know, 'Is it harmful to our children?' Well, it's not as harmful as the things that are harmful, which we can see on every street corner. Horror is a kind of escape. It happens when you're very young. Your favourite stories are *Bluebeard* and *Rumpelstiltskin*, which are *terrifying* stories. We start early loving to be frightened. 'Boo!' probably the first word children react to, and they do all their life."

"I've had people come up to me, people my age in their eighties, and say 'I remember being frightened to death and holding hands with my boyfriend or girlfriend.' And it's true: there's a kind of intimacy that's brought about by adventure, and by adventures in evil."

Opera/Alastair Macaulay

Wits at a wedding



Margaret Marshall in Figaro's Wedding

EVERYTHING about English National Opera's 1991 staging of *Figaro's Wedding* is shaped by Jeremy Sams's lucid, sassy translation. The first two acts strike me as among his very finest work. His wit often complements that of da Ponte's Italian libretto - a barbed, knowing wit that connects to the spirit of Mozart's opera and the original Beaumarchais play. I love Susanna's little post-Rousseau feminist remark to the Countess in the Act Two finale "We think we are free, but we are always in chains." Yes, very free, and marvellously refreshing.

But Sams's tone is unfriendly. When his characters have no humour, their parlance grows less original and closer to operatic cliché ("And my joy has turned to woe"). It is also during the opera's latter acts that Sams draws attention to his own skill as a rhymester (army, army) and his needless modishness ("Bye bye, nice to have seen you"). With such strokes he reveals his distance from the tenderness at this opera's core.

Stan Edwards conducts. Pacino is good, orchestral timbre attractive, words generally clear. But pathos is missing, and the larger ensembles lack sparkle. None of the singing

has great musical distinction, but Cathryn Pope's Susanna carries the opera along with a charming mixture of delicacy, robustness, directness and humour. Arwel Huw Morgan is a worthy, communicative Figaro, though small this cast has looks too old. Curiously, his finest moment occurs simply in listening to Susanna's aria - motionless in pain, only inches away from her in the dark.

And the rest of the cast, only Donald Adams as Doctor Bartolo is outstanding - a self-important old buffo who suddenly melts into paternal warmth. Margaret Marshall's elegant Countess gives a very strained account of both arias. Edgy, pushy singing and lively, intelligent acting from Peter Sidhom's Count, Etana Robinson's Cherubino, and Anne Mason's Marcellina. If embellishments are to be added, they should be more precise; but several appoggiature were missed.

Graham Vick's production has been revived by Bill Banks-Jones. The story becomes vivid - how well the eye is repeatedly drawn to Cherubino's commission - and has many revealing touches of manners, such as the way Figaro and Susanna stand to attention in the Countess's

bedroom. Indeed, every iota of Susanna's comportment is fresh and convincing. But not everything else rings true.

Though I was impressed by the violence with which the Count treated the Countess in private, it seemed false to their previous behaviour.

The stand-and-deliver method used in several big arias often detracts from the drama. When Barberini sings her "I have lost it" solo, you want to cry "Then keep on looking!" Richard Hudson's sets are gaudy. One bright colour per surface sheer green versus sheer mauve, and so on. Why seven doorways in the garden wall? This isn't *Bluebeard's Castle*. And the doorways are so narrow the Countess has to enter sideways.

Lord Goodman, a former chairman of English National Opera's board, was 80 this year. His birthday, and his presence on opening night, were marked by the company's new general director, Dennis Marks, whose curtain speech of congratulations contained the World's Longest Sentence.

I was a doctor in Nairobi

From 'good morning' to 'hello matey'

Clement Crisp finds the new chit-chat approach of Radio 3 a real turn-off

IHAVE a very low resistance to chatter in the morning. An exquisite lyric about breakfast-time sums it all up: "Good morning, George. Good morning, Percy. Good morning, Colonel Christ, have mercy!"

I suppose that, like many another, I get up to the sound of music on the radio as I embark on the *sia dolcea* of ablutions and breakfast. Decent music helps, which has

meant Radio 3 since it began. Brief news bulletins (albeit no help to the day's travails), discreet voices, minimal words, and music.

There are moments when lunacy strikes, and a voice promises a concerto for Jew's Harp by Albrechtsberger (the world's dullest composer).

Then you shout "Oh no you don't" and switch off. But all in all, until a couple of years ago, the music, plus agreeable

and cultivated voices (Donald Macleod and Tony Scotland as ideals). And ah, Patricia Hughes, of blessed memory, were part of the process of creating the day with something less than a snarl.

Then came Classic FM, and change. I do not think there is any conceivable rivalry between the two music stations, despite foolish efforts to detect some battle for audience figures. Classic FM is

unashamedly populist,

unashamedly commercial,

and tremendously well-intentioned.

There is no snobism about it, no pretensions. Radio 3

remains essentially what it

has always been: our most

influential advocate of serious

music, of encouragement for

new work, of devotion in pro-

moting an art.

The idea that it is an enclave of intellectual dyspepsia and arcane performance can only be held by those who do not listen to it, or consider its schedules and responsibilities. (And, be it said, there are listeners whose musical taste are for highest art, and who merit their share of airtime.)

Yet Classic FM's cheery manner has apparently made BBC policy-makers anxious. How else to account for Radio 3's barrage of chit-chat aimed at us in the early morning, and in that late-afternoon slot which was once a helpful slot of easing oneself into the matter of the evening - be it preparing dinner, travelling home, or getting ready to go out.

So, I trust, does BBC Radio 3.

Yet if it cannot be true to its

own past integrity, to its

uncompromised standards,

even in slight a thing as

morning and afternoon broad-

casts, then trouble looms. The path down-market is slippery. Cut the cackle, and get back to the musical 'osses.'

Adieu the brief announcements and the unemphatic voices. Babble is all. There is a too-bright young man in the morning who cannot stop telling us his name: it is like having an uneasy guest at the breakfast-table. (He also cannot pronounce "one", prefer-

rining "wan"). There are inter-

views, oh so matey and first-

namey, with assorted worthies.

(One female announcer, her

voiced pitched to tones of

drest chumminess, promoted a

detestable American choreo-

grapher during the Edinburgh

Festival. If the BBC is prepared

to do such commercial sponsor-

ship, then there are many

better candidates for puffery).

Classic FM is frank in its

willingness to let people know

about music on the most unde-

manding terms. Standards are

variable: a Beethoven concerto

once consisted only of the

opening orchestral *tufti*, and

the belief that the *Yellow River*

Concerto, a piece of Maoist

committee work, is even

remotely music, is open to

question. But it plays a wide

range of good music, and we

accept the nonsense of the

commercial breaks (though I

swear I will never buy one of

those sofas) for the sake of the

station and its aims. It knows

exactly what it is, and why it is

doing it.

So, I trust, does BBC Radio 3.

Yet if it cannot be true to its

own past integrity, to its

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ARTS

Why we should privatise the RSC

THE Royal Shakespeare Company has had a good year. As it unveiled its 1992/93 accounts in Stratford this week, it revealed an operating surplus of £128,906, a return of 0.48 per cent on total costs of just over £26.5m. Many of its productions in both Stratford and London have been playing at more than 80 per cent of capacity audiences - a fine record by any standards, especially during recession.

The results of the Royal National Theatre, the nearest analogue to the RSC, are less satisfactory. It reported an operating loss of £985,000, or 2 per cent of turnover. But there is no point in making invidious comparisons. Theatre has its ups and downs. In 1990/91 the RNT had an operating surplus of £10,000.

Yet even if the RSC and the RNT had made profits of £1m apiece, there would still be bleating about what is to come, just as there were at the RSC's annual meeting of its Court of Governors on Wednesday. Sir Geoffrey Cass, chairman of the council, warned of difficult decisions ahead in the light of possible government cuts in the arts budget.

Prince Charles, who as patron of the RSC chaired the meeting, went along with him in general terms. He could not understand, he said, why Britain is so bad at appreciating what it is really good at.

The problem is the subsidy. At the RSC it is down to 33.79 per cent of costs, against 42.12 per cent in 1991/92. Just over £8m of it comes from the Arts Council and another £1.4m from the Corporation of London. Those are substantial amounts. The RNT is subsidised even more: in 1991/92, 44.1 per cent of its income came from grant in aid. The fear is that if the subsidies decline, even at best stand still, the quality and variety of the two big subsidised theatres will go down with them. That is the conventional wisdom.

Yet the more one hears the arguments and looks at the figures, the more one wonders if the conventional wisdom can be right. For a start, we have been here before. Laments about a financial crisis in the arts are part of the landscape. Even if the government bows to the lobbies and allows a little more money for the arts than it otherwise might, there is no reason to believe that we shall not be here again within a year or two.

If you believe that £30 is excessive to watch a delightfully professional RSC performance of *Love's Labour's Lost*, such as opened in Stratford this week, think of the trivialities on which you might otherwise be spending your money: £20 for a second rate dinner in London, £30 for a haircut and another £20 for a book of unread political memoirs. Something has gone badly wrong between cost and price.

Of course, cheaper prices would remain for students, pensioners and the unemployed. But the idea that prices in general should be kept artificially low by subsidy is already damaging and will become even more so as the subsidies fall to increase. It is a bit like British Rail, where nobody seems to know any more how the pricing system works and any attempt at a rise is resisted.

This is the real downward spiral. Unlike BR, the theatre is still efficient enough to begin to reform itself. It will not do so by bleating off the way.

It would be a great help if the theatres could have some ideas of their own. For example, I can see no insurmountable reason why the RSC and the RNT should not be privatised. This is not a hostile capitalist device and indeed is not much different from becoming a co-operative. Many people might want to buy shares: actors, theatre-owners, impresarios, even the public. You could revert to the old BP solution where the state held just over half the shares and the rest were privately owned, or the other way round. There are masses of variants, including a management buy-out.

Yet for anything like that to happen, there will have to be one radical and early change. This is in the attitude to seat-pricing. The idea is around that going to the theatre is expensive. In its annual report, the RSC notes that the highest priced seat for the Royal Shakespeare Theatre in Stratford is £30, the lowest £4.50. At the Barbican the range is from £20 down to £4.50. Overall, the subsidy per paid admission is £9.50.

Somehow it has become

fixed in the collective mind that those top prices are extravagant. That is nonsense which must be challenged. The basic question is how much it costs to put on a good show plus some profit, just as it is for the production of any other consumer good.

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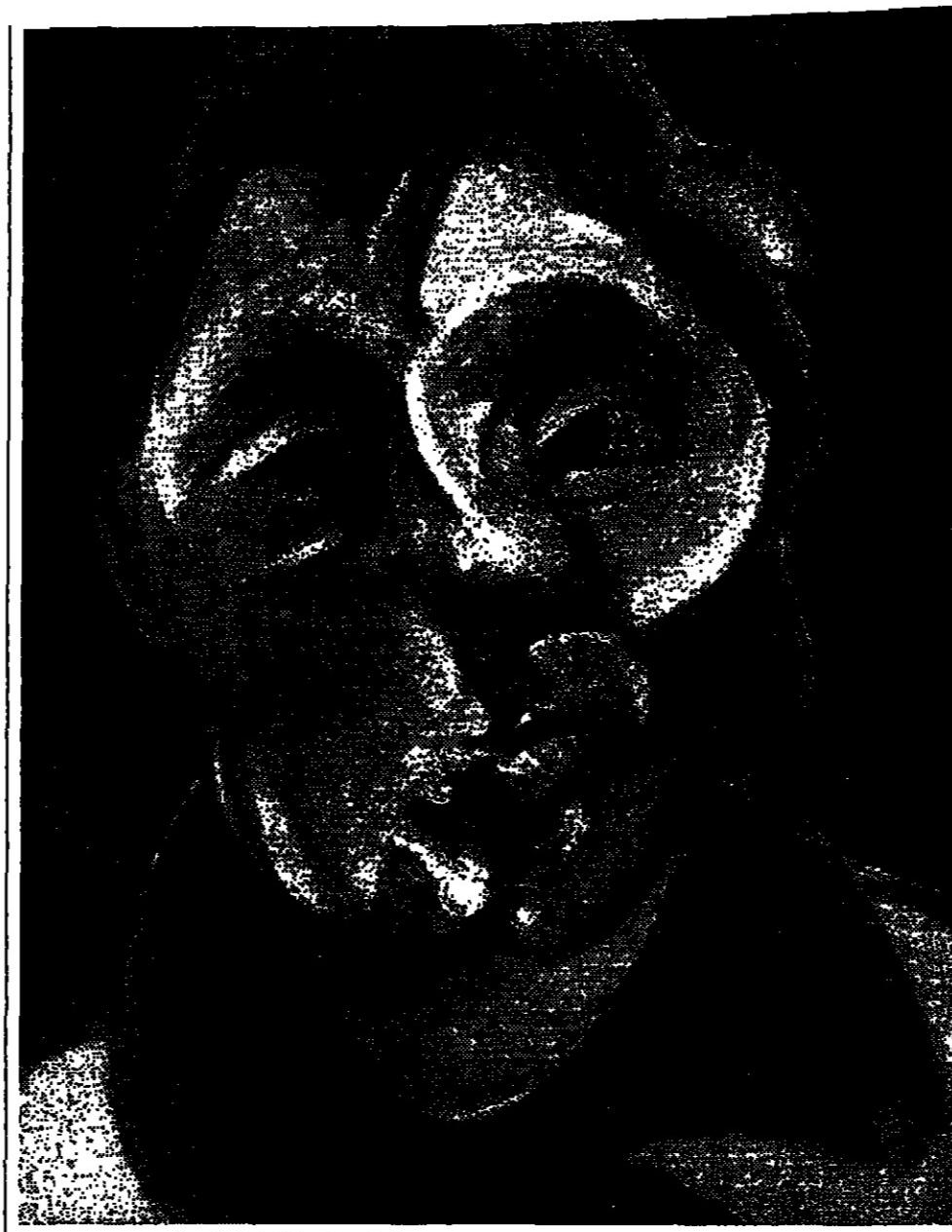
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Somehow it has become



A presence sensed: self-portrait by Francis Bacon

Off The Wall/ Antony Thorne

The future of Britain's art treasures? It's a lottery



This bronze lion, made in Spain around 1100, sold for £2.4m at Christie's in London, a high for an Islamic artifact

towards restoring country houses, cathedrals, museums, etc. Lord Rothschild, chairman of the Fund, made it clear that the money can also be used to keep important works of art in the UK.

The next day came the good news, with the National Heritage Memorial Fund reporting how it spent its money saving for the nation everything from Old Masters to rare tracts of countryside.

But, as the Reviewing Committee points out, "it is an ill wind that blows nobody some good". The collapse in the art market over the last three years has reduced the flow of masterpieces seeking export licences, and only 20 objects were important enough to attract the attention of the Committee in 1992-93 as against 47 in the previous year.

Of course British museums and art galleries are still unable to raise the cash to keep important works in the UK, and of the 15 objects that the Committee temporarily barred from leaving the country eight eventually left.

Inevitably they were the most valuable, and included grand Old Master paintings by Guido Reni, Ribera and Bellotto. There was absolutely no chance that a British institution could find the £1m needed to match the Getty museum's offer for Turner's

Not that Royal Holloway showed any signs of repentance. This week it did it

vibrant seascape "Von Tromp

again, and is £3.5m richer after going about to please his masters". The Committee would have been prepared to let it go without a struggle but for the fact that it was being sold by Royal Holloway College. Its export was delayed for six months to show how much the committee disapproved of the college selling works bequeathed to it in perpetuity by its founder.

The Heritage Fund, the Government-financed safety net to shore up the nation's heritage

and artistic, natural, and industrial - also had a quiet year.

Its main achievement was securing Joseph Wright of Derby's "An Iron Forge" for the Tate with a £900,000 grant. As ever the 67 successful applications for its aid, out of a reduced total of 163 requests, included curiosities: a remnant of wildwood in Huntington; the turn-of-the-century wagon of a travelling showman; and 270 lions showing the London Fire Brigade in action during the second world war.

The Fund needs a quiet time.

It is frantically preparing for 1995 when it takes over the distribution of the heritage pot of Lottery money. It has a staff of seven and in 1994 its annual grant is a reduced pittance of £7.5m. A year later it will have at least an additional £75m to distribute.

Although the Lottery is aimed at capital projects, and much of the money will go

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VICTOR HOCHHAISNER presents at THE ROYAL FESTIVAL HALL
SUNDAY 21 NOVEMBER at 8pm
THE GREAT RUSSIAN PIANIST
SVIATOSLAV RICHTER

J. S. BACH *Homme à Croix*; Prélude, Fugue & Allegro in E flat major; Fantasia, Adagio & Fugue
BEETHOVEN Sonata No. 8 Op. 13 (Pathétique)
SCHUBERT Fantasy in C, Op. 15 (The Wanderer)

Caught by the artist's snapshot

William Packer on an intimate showing of Francis Bacon works

INTRIMATE is hardly the word most would use to describe Francis Bacon's art. Yet he was in some ways the most intimate of painters. The remarkable exhibition now at the Marlborough in London, which includes many loans from private collections, brings out two aspects of his work often overlooked.

First, it shows that for all the larger scale and formulaic presentation that Bacon came to adopt in his later work, his first and lasting reputation, in all its strength and expressionist authority, was founded on images of moderate size. Some of the strongest works are, in comparative terms, almost shockingly small. No matter how generalised the final resolution of the figure might seem to be, it was always based directly upon his response to a particular human presence. The physical immediacy and conviction of the result was never compromised by fact that he often used secondary and photographic sources as working references.

The show is of small studies for portraits of the sort he made consistently through the last 30 years of his life, the earliest dating from 1961. He had painted heads before, notably the screaming Popes after Velazquez, and the death-mask images of William Blake, but it was only then that this particular format was set. He had always responded to the visual stimulus of the image caught on the wing, the film-still, the snapshot and newspaper photograph, and now was clearly fascinated by the seriality of the photo-booth and mugshot, with its curious compound of arbitrary directness, informality and self-consciousness.

The head is cropped, constricted, close up, the subject a specimen beneath the microscope or victim strapped into the dentist's chair. Here is nothing of the quality we find in the work of Lucian Freud, for example, or, in its different way, of Frank Auerbach - of the artist confronting and scrutinising the model over an extended period, sharing a common space and temporal experience. Rather it is a matter of the moment, of the fleeting expression, the half smile, the fatuous grin, the turn of the head, the trick of the mouth.

The development of the image, too, is a serial affair, coming less from the particular and objective scrutiny even of the photographic image over a given and limited period, than from an extended familiarity with the subject in personal

terms. For Bacon worked from few sitters, but tended to return to them repeatedly - Muriel Belcher, the formidable *patronne* of the Colony Room; Isabel Rawsthorne; Henrietta Morae; Lucian Freud; George Dyer, his long-time companion; John Edwards, his heir. But more than any of them, he painted himself, and while as single spies the self-portraits are no secret, thus brought together, it is not just their number but their insistent, cumulative quality that comes as a considerable surprise.

Many of the images are single shots, but the diptych and triptych follow naturally from the photo-strip, and suddenly we remember that it was by virtue of that first triptych, *studies for figures at the foot of a Crucifixion* of 1944, that Bacon woke up Byron-like to find himself famous. He continued to use the device in his larger, more public work throughout his career. Yet here again with these small, intimate and private paintings, we are brought up short, for among them we find particular twos and threes brought

'His reputation was founded on images of moderate size'

together to make up some of the most powerful and properly monumental works of the entire oeuvre.

One in particular, a triptych of 1977, of one self-portrait set with two still-life panels, makes one wish only that there might be a body of similarly intimate still-lives to marry the portraits. And, curiously, these characteristically pulled, twisted, distorted, truly manhandled heads and faces come together as a cumulative whole in celebration, not of some bleak and dreadful vision of a depraved humanity, but of something altogether more cheerful. The images are vital and alive, the paint laid on with a sensual and positive enjoyment, the drawing vigorous and positive. The likeness lies with a presence not closely described but known and sensed, as it blinked and shifted, alive in every broad sweep of the brush across the surface of the canvas. Oh dear, we say, as we press the shutter, you must have moved.

Francis Bacon - small portrait studies: Marlborough Fine Art, 6 Arbemarle Street, London W1, until December 3.

The Official London Theatre Guide	
Supplied by The Society of West End Theatres	
ADEPHI Street, Tel 071-584 0850	OLD VIC, Waterloo Rd, Tel 071-923 7616
Sunset Boulevard, Bowdon, to April 1994	TOBY Waterloo, Piccadilly, Tel 071-584 0215
Concerto, Raveline, Uno, 1993	THEATRE Marlborough Avenue, Tel 071-584 0200
Concerto, Raveline, Uno, 1993	THEATRE Marlborough Avenue, Tel 071-584 0200
Daphnis and Chloë Suite No. 2, £27, £21, £16, £5 (ONLY)	THEATRE Marlborough Avenue, Tel 071-584 0200
VIENNA PHILHARMONIC ORCHESTRA Vladimir Ashkenazy, conductor, in the presence of Their Majesties the Prince and Princess Michael of Kent, Sir Colin Davis, Dame Kiri Te Kanawa, Sir Charles Dutoit, Sir Neville Marriner, Sir Simon Rattle, Sir Antonio Vivaldi, VPO Ltd	THEATRE Marlborough Avenue, Tel 071-584 0200
TUE 2 Nov 1993	THEATRE Marlborough Avenue, Tel 071-584 0200
THE LONDON PHILHARMONIC Resident at the RHF, Bernard Haitink (cond) Stephen Hough (piano), Mozart Quintet for Wind Instruments, Haydn String Quartet, Schubert Piano Quintet, Spokes, Mr Jackie Rothstein, £22, £20, £17, £12, £9, £5 (ONLY)	THEATRE Marlborough Avenue, Tel 071-584 0200
WED 3 Nov 1993	THEATRE Marlborough Avenue, Tel 071-584 0200
MAURITZ POLLINI International Piano Series, Beethoven Sonatas in D, Op.10/3; Sonata in C min., Op.13 (Pathétique); Schubert Sonatas in G major & G minor, Chopin Ballades, Liszt Piano Concerto No. 2, £25, £22, £17, £12, £9, £5 (ONLY)	THEATRE Marlborough Avenue, Tel 071-584 0200
THU 4 Nov 1993	THEATRE Marlborough Avenue, Tel 071-584 0200
PHILHARMONIA ORCHESTRA Esa-Pekka Salonen (cond) Alfred Brendel (piano) Haydn Sym No.5 (Impresario), Schoenberg Piano Concerto, Brahms Double Concerto, Dvorak Sym. 8, £28, £25, £22, £17, £12, £5 (ONLY)	THEATRE Marlborough Avenue, Tel 071-584 0200
FRI 5 Nov 1993	THEATRE Marlborough Avenue, Tel 071-584 0200
ORNETTE COLEMAN QUARTET Coleman returns to the acoustic music with which he forged his reputation, featuring, Charles Haden, Tony Williams, £24, £20, £17, £12, £5 (ONLY)	THEATRE Marlborough Avenue, Tel 071-584 0200
SAT 6 Nov 1993	QUEEN ELIZABETH HALL
GARY CLARK & BOB NEWBORN Gary Clark, former leader of The Bible, joins up with Gary Clark, the 50s	QUEEN ELIZABETH HALL
SUN 7 Nov 1993	QUEEN ELIZABETH HALL
SCARLATTI MUSIC THEATRE AWARDS Britain's most promising young pianists, singers & dancers in a series of musicals, shows, revues, revivals, £20	QUEEN ELIZABETH HALL
MON 8 Nov 1993	QUEEN ELIZABETH HALL
CARLOS BONELLI (op) AND FRIENDS Patricia Rozario (sop) Martin Taylor (piano) Nils (Marpipiano) and others, Spanish & Latin American songs & instrumentals, £16.50, £12.50, £8.50, £6.50, £3.50 (ONLY)	QUEEN ELIZABETH HALL
TUE 9 Nov 1993	QUEEN ELIZABETH HALL
THE SIXTEEN Harry Christophers (cond) Music from the Eton Choirbook, Works by Sheringham, Sheppard & Cornyn; £13.50, £10.50, £8.50, £5.50	QUEEN ELIZABETH HALL
WED 10 Nov 1993	QUEEN ELIZABETH HALL
EDWARD VESALA Sound & Fury, A poetic brew of jazz, folk music & Northern tango conjured up by ECM	QUEEN ELIZABETH HALL
THU 11 Nov 1993	QUEEN ELIZABETH HALL
THE SIXTEEN Harry Christophers (cond) Music from the Eton Choirbook, Works by Sheringham, Sheppard & Cornyn; £13.50, £10.50, £8.50, £5.50	QUEEN ELIZABETH HALL
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Jessye Norman with Geoffrey Parsons piano first London recital for 5 years Schumann, Strauss, Messiaen, Schoenberg cabaret songs Tickets £50, £40, £25 Telephone: 071-928 8800	QUEEN ELIZABETH HALL
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Private View/Christian Tyler

The savage in the three-piece suit

AGENTLEMAN nomad, a tribesman in a three-piece suit: Wilfred Thesiger is oxymoron personified. In London he carries a furled umbrella, at home in Africa a spear. This ascetic, upper-class Englishman is one of the last explorers to have filled in the globe's blank spaces: you can see the desert etched into his face. Though 83, he is as tall, lean and straight-backed as the Samburu warriors of northern Kenya among whom he lives.

Wilfred Thesiger is a glorious anachronism. Where others only uttered their hatred of the modern age, Thesiger lived his. Where others only dreamed their adventures with the help of Kipling, Conrad or Buchan, Thesiger went out and created his own.

His exploits are well known: he has described them in his own spare prose and vivid black-and-white photographs. At 24 he was the first European to survive a journey among the Danakils of Abyssinia, tribesmen who showed off by killing and castrating their neighbours. He twice crossed the Empty Quarter of southern Arabia by camel. He lived for years with the marsh Arabs of Iraq (now being exterminated by Saddam Hussein). His only regret, he said, was that he did not see Tibet before its desecration.

Can the mind of an explorer be mapped? I met Wilfred Thesiger at his Chelsea flat during one of his rare visits to London and asked him if he understood why he had been so determined to risk his neck.

"No, I didn't mean, in a sense it was born into me." As a child in Abyssinia, where his father was head of the British legation, he had been mesmerised by the savage splendour of a tribal victory parade. "Then I wanted to hunt, and to get into areas that were virtually unknown, among tribes which hadn't any contact with the outside world."

Nowadays, I said, people would look for a deeper psychological explanation.

"I wouldn't know anything about that." He smiled. But he described as "decisive" the experience of being sent home to St. Albans prep school in Rottingdean, near Brighton.

"I arrived a friendly, forthcoming little boy, I think, and immediately I started telling stories about tiger hunts [in Jaipur with his uncle, Lord Chelmsford, then Viceroy of India] and being taken to see the British guns firing on the Turks near Aden, and I was regarded as a complete little liar. I was in a sense rejected by the other boys and driven back on myself."

You escaped into the wilderness because you could not feel at home in your own country?

"I didn't think in those terms."

Is there any explanation you have heard applied to you that you accept?

"No, I haven't discussed it like this before." He added: "What it did do, this rejection by my contemporaries, it spoiled Eton for me to some extent. Even there I was suspicious of the other boys and I think slightly aggressive."

He was not popular, and that perhaps was why he preferred to travel with Arabs or Africans, avoiding other Europeans. (He introduced Gavin Maxwell to the marsh Arabs. The trip was not a success).

"When I was in Arabia my great aim was to get on to level terms with these people, to live as they did, meet the challenges of the desert on equal terms. I wanted no concessions. I think to that

extent I won their respect, and the result was that three or four of them identified themselves with me and were prepared to take very considerable risks."

The respect you earned from the bedouin made up for failing to win it at school?

"Again, I wouldn't be thinking in those terms. But I think it probably did."

But why, I asked, does a man choose such extraordinary physical privations: the starvation, the thirst, the tedium? It's almost masochistic.

"No, it was a life that tested one to the full. It was this desire to meet a challenge, to be tested to the full."

Thesiger had risked his life hunting lion but it was the hardship of five years in Arabia that forged him, he said, and the nobility of the desert nomads that fired him.

"All Arabs want to excel, to be known as more generous, more hospitable, brave and so on. Because it was small society on the move everything was known. If you distinguished yourself it was 'God bless the face of so-and-so.' If you behaved badly it would be heard everywhere."

You felt obliged to undergo this test?

"It was what satisfied me. I don't feel obliged to do it. When I went to the marshes, the Arabs didn't match up to the bedouin in that sort of way. I enjoyed being with them, but the challenge was gone."

Perhaps, like the hermits of old, he went

What drives an English gentleman to spend five harsh years wandering in the desert with the bedouin?

Wilfred Thesiger, one of the last of the great explorers, considers his craving for adventure among the world's most isolated tribes

into the desert to meet his God. But no. Thesiger does not believe in a Creator, only some fundamental physical law. He went to the desert for companionship and for "the dunes of silence."

"Without the bedouin it would have been a meaningless penance. If I had gone off to the North Pole I might have got associated with the Eskimos. If I had gone to the South Pole the penguins wouldn't have satisfied me." He laughed like one who rarely makes jokes.

Thesiger was a 10-year-old at prep school when his father died suddenly. His mother became obsessively devoted to her four boys. Was this a classic recipe for...? I broke off as the old man leaned forward to point to the framed photograph of a beautiful woman: "There she is, you see."

Again I elaborated the theory of the absent father and devoted mother and said: Does that make any sense to you?

"No, it all sounds complete nonsense. I mean, it wasn't anything to do with my father not being there that I had to go off



and do the things I'd wanted to do while he was still with me."

The elegant clubman opposite said he felt no affinity with England, a country he has not lived in for 50 years, since his Oxford days. And he is going blind. "I couldn't bear coming back to England, going into a sort of old man's home for the blind. I'd rather live out in Kenya and be led about by them on a stick." He smiled ruefully.

He shares a mud and timber house with his adoptive Samburu family, helps officiate in circumcision rituals and - a former boxing Blue - teaches boys to box.

You never wanted a family yourself?

"No. To have married and everything would have crippled me - there was a girl once I was attracted by when I was almost a boy. Then you have children; they've got to be educated. I wanted complete independence."

Thesiger's sexual ambivalence is common gossip. A journalist colleague recalls meeting the explorer in the Yemen and being shown a box of dried foreskins. But I could remember nothing in print and had no idea how he would react to my next question. Thesiger took it blithely.

"I think in a curious way I had very little sexual sort of... in either direction."

Thinking of his heroes, T.E. Lawrence and Alexander of Macedon, I said many adventurers seemed to have been ambivalent.

"If you travelled in the desert as I did, how many times did we see women? You arrived in camp and the women looked after you. There was a very attractive girl on one of the wells. The others used to pull my leg about her. I was attracted by her, but you were moving about the whole time with men - and some of them were really only boys."

Hoping it sounded tactful, I asked: Do you prefer boys?

"I suppose in a sense, yes. But I am not thinking sexually. I have much more an emotional attachment because I know where I am with them. I was a boy myself. With girls I wouldn't begin to know what to talk about. I mean, I never have."

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Hoping it sounded tactful, I asked: Do you prefer boys?

"I suppose in a sense, yes. But I am not thinking sexually. I have much more an emotional attachment because I know where I am with them. I was a boy myself. With girls I wouldn't begin to know what to talk about. I mean, I never have."

Again I elaborated the theory of the absent father and devoted mother and said: Does that make any sense to you?

"No, it all sounds complete nonsense. I mean, it wasn't anything to do with my father not being there that I had to go off

"I don't question things. I'm not that sort of person."

You've had time to think about it, sitting in the desert under the stars at night...

"My mind doesn't work that way. You're giving me credit for being much more intelligent. I'm not an intellectual."

So you wonder why I am trying to find out why you do these things?

"I think it's a bit odd." He laughed, then added: "Let me say something. I think this is one of the reasons for all this trouble like football hooliganism. It's that most young people - young men anyway, perhaps the girls to some extent... I know nothing about 'em - want to meet a challenge, want to see how they will face up to some sort of danger. Hardship and danger. I think it's a desire that's almost born into most people. Now, kicking a football about in Battersea Park doesn't satisfy you, therefore you join a gang."

"I did at one time reintroduce tribalism into this country: the Mobs (he meant 'Mods') and the Rockers. Two quite separate tribes, dressing differently, behaving differently and fighting when they met."

"There's dissatisfaction with a world which gives them no opportunity for this. So you hang about in the streets, you paint your hair green, sit there and wait to collect money of Americans taking photos of you. I thank God that I lived when I did and that I'm not 18 today."

I have called Wilfred Thesiger a glorious anachronism. But the last word should go to Lawi Lebovare, the young father in Thesiger's adoptive family. The explorer was chiding him one day for his love of cars, transistor radios and pop music. "Of course," laughed the young man, "the truth of the matter is that you are Old Stone Age."

Travels with a twerp

Michael Thompson-Noel

Some of our dislikes are rational; others, obviously, are not. Why, I wondered this week, do I dislike twerpish Mark McCormack with such resoluteness. What has he done to me? I haven't even met him. I went to his office once, but McCormack was away travelling. So I was dealt with by an aside so ridiculously good-looking, charming and articulate that I assumed he was an android from Planet Zog.

McCormack is rich and successful, but that doesn't irritate me. I am not an envious person. His company, International Management Group (IMG), represents a large number of sports and entertainment celebrities, and has so insinuated itself into the running of sports and cultural events everywhere - merchandising, licensing, TV programming - that its influence is all-pervasive. McCormack, I am certain, deserves his success.

The best I can do to justify my dislike of him is to say that I find him one of the most banal and insensibile of all sports commentators (yes, he does that as well); and that he has just produced one of the worst, most smug, most gun-ho and self-serving, most visible and stick-in-the-craw volumes of twerpish twaddle that I have set eyes on in many a long month. It is called *Hit The Ground Running: The Insider's Guide to Executive Travel*, and has just gone on sale at the beguilingly cheeky price of £15.99. I only hope a copy does not fall into the hands of Kenneth Clarke, Britain's chancellor of the exchequer.

If it does, I have little doubt that Clarke's brain will snap and that he will

HAWKS & HANDSAWS

Here is a bit of nonsense from Page 104. In addition to the valuable papers that must stay with them in transit, and the materials they need to read or work with, says McCormack, all smart business travellers should pack a survival kit in their carry-on luggage.

"This small bag of 'travel insurance' might include: a fresh shirt; prescription medicines; personal toiletries, including a toothbrush, deodorant, make-up, razor, comb, hairbrush, shampoo and compact hairdryer; tissues; aspirin; spare contact lenses or eye-glasses; a change of socks (or pantyhose); a change of underwear."

And here is another bit of nonsense: "I think the window seat [on aircraft] promotes clear thinking. Some business travellers think that if you've seen one cloud, you've seen 'em all. But, for me, looking

out over the clouds can create a mood of contemplation that channels creative ideas to the forefront."

Unfortunately, *Hit The Ground Running* seems to be selling copies. On Thursday evening I bumped into Miss Lee, my Thatcheter executive assistant. Miss Lee is a beauty, legs up to here. She was wearing one of the tightest microskirts I think I have ever seen, and was on her way to a meeting of the Blue Fuse Club in a wine bar near Chelsea barracks. In theory, the Blue Fuse Club devotes itself to Tory fundraising in practice, Miss Lee and her cronies drink cocktails and pick up young soldiers.

"Have to dash," said Miss Lee, breathlessly, "but everything's ready for your next trip, sweetie. I've packed you an onboard survival kit: fresh shirt, malaria pills, toothbrush, deodorant, make-up, razor, comb, hairbrush, shampoo and compact hairdryer; tissues; aspirin; spare contact lenses or eye-glasses; a change of socks (or pantyhose); a change of underwear."

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FINANCIAL TIMES

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Cover shows pupils at Sevenoaks School, Kent Picture: Colin Beere